

ANNUAL REPORT

2021/22



A thriving community



Cover artwork

Nyitting Wanneroo, a vibrant painting by local artist Courtney Hill, tells the story of the City's rich and enduring Aboriginal history. The work was commissioned by the City in 2021 and hangs in the foyer of the Civic Centre.

Alternative formats

This report is available in alternative formats on request.

The City of Wanneroo is committed to building an inclusive and cohesive community that celebrates diversity by providing an environment where all people enjoy equal access to life's opportunities. This document is available in alternative formats and languages upon request. You can make a request by emailing enquiries@wanneroo.wa.gov.au or calling the City on **9405 5000**.

If you need to contact us in your own language you can contact us through the Translating and Interpreting Service on **13 14 50** and ask them to contact the City of Wanneroo on **(08) 9405 5000**. If you are deaf or have a hearing or speech impairment contact the City through the National Relay Service.

NOONGAR

Nidja bibool baal Noongar warayin kadak Mining noonook koodakarn bibool noonook maar koorl enquiries@wanneroo.wa.gov.au ka noonook waangkan ngalany **9405 5000**

ARABIC

هذا التقرير متوفر عند الطلب بصيغ وانماط ولغات بديله.

تلتزم بلديه مدينه وانيرو ببناء مجتمع متماسك وشامل للجميع يحتفي بالتنوع الثقافي عبر توفير بيئة يتمتع فيها جميع الناس بالمساواة لغرض الحصول على فرص الحياه المختلفه.

هذا التقرير متوفر عند الطلب بصيغ وانماط ولغات بديله. بإمكانك تقديم طلب للحصول على نسخه من هذا التقرير عن طريق إرسال بريد إلكتروني الى enquiries@wanneroo.wa.gov.wa.au او من خلال الاتصال على مكتب بلدية مدينه وانيرو على الرقم (٠٠٠٥٥٠٤٩)

إذا كنت بحاجة للاتصال بنا بلغتك، بإمكانك الاتصال بخدمات الترجمة التحريرية والشفهية على الرقم ٠٥٤١٣١ ثم اطلب الاتصال ببلديه مدينه وانيرو "Wanneroo" على الرقم ٠٠٠٥٥٠٤٩

إذا كنت أصم أو تعاني من ضعف في السمع أو النطق، بإمكانك الاتصال ببلدية مدينه وانيرو عن طريق خدمة المناوبة الوطنية .

راجع التقرير السنوي لبلدية مدينه وانيرو.

AFRIKAANS

ALTERNATIEWE FORMATE

Die Stad Wanneroo verbind ons daartoe om 'n inklusiewe en samehorige gemeenskap te bou wat diversiteit vier. Ons verskaf dus 'n omgewing waar almal toegang tot gelyke lewensgeleenthede geniet. Op versoek is hierdie dokument in alternatiewe formate en tale beskikbaar. Om aan te vra, stuur gerus 'n e-pos aan enquiries@wanneroo.wa.gov.au of bel die Stad op **9405 5000**. As dit vir u nodig is om ons in u eie taal te kontak, kan u die hulp van die 'Translating and Interpreting Services' (Vertaal- en Vertolkdiens) versoek - bel **13 14 50**. Vra vir hulle om die Stad Wanneroo op **9405 5000** te bel. As u totale hoorverlies of 'n spraakof hoorgebrek het, kontak die Stad deur die National Relay-diens.

ITALIAN

FORMATI ALTERNATIVI

La città di Wanneroo si impegna a costruire una comunità inclusiva e unita che valorizzi la diversità e lo fa offrendo un ambiente in cui tutte le persone abbiano pari accesso alle opportunità. Questo documento è disponibile in formati e lingue alternativi su richiesta. È possibile presentare richiesta inviando un'e-mail a enquiries@wanneroo.wa.gov.au oppure chiamando il comune al **9405 5000**. Coloro che hanno bisogno di contattarci utilizzano la propria lingua, possono farlo tramite il Translating and Interpreting Services al numero **13 14 50** e chiedendo all'operatore di contattare il Comune di Wanneroo al numero **9405 5000**. I non udenti o le persone con disturbi dell'udito o del linguaggio, possono contattarci attraverso il National Relay Service.

Visualizza il rapporto annuale della città di Wanneroo.

VIETNAMESE

Các Dạng thức Khác

Hội Đồng Thành phố Wanneroo cam kết xây dựng một đồng đồng không phân biệt, gắn bó, và tôn vinh tính đa dạng bằng cách cung cấp một môi trường mà ở đó mọi người đều có những cơ hội trong cuộc sống như nhau. Văn bản này có thể được cung cấp bằng các dạng thức và ngôn ngữ khác khi được yêu cầu. Quý vị có thể yêu cầu bằng cách gửi email về enquiries@wanneroo.wa.gov.au hoặc gọi cho Hội đồng qua số **9405 5000**. Nếu cần liên lạc chúng tôi bằng ngôn ngữ của quý vị, quý vị có thể liên lạc qua Dịch vụ Thông Phiên Dịch (TIS) qua số **13 14 50** và yêu cầu họ liên lạc cho Hội đồng Thành phố Wanneroo qua số **9405 5000**. Nếu bị điếc hoặc có khuyết tật thính giác hay nói hãy liên lạc Hội đồng TP qua Dịch vụ Tiếp Âm Quốc Gia.

Xem Bản Báo Cáo Thường Niên của Thành phố Wanneroo.

MACEDONIAN

Разни форми

Општина Wanneroo се залага да гради вклучителна и сплотена заедница што ја слави разноликоста преку создавање на опкружување во кое сите луѓе уживаат еднаков пристап до животните можности. Овој документ може да се добие во разни форми и на разни јазици ако вие го побарате тоа. Барање може да доставите така што ќе пратите електронска порака на enquiries@wanneroo.wa.gov.au или ќе се јавите во Општината на **9405 5000**. Ако треба да стапите во контакт со нас на вашиот мајчин јазик, може да ни се јавите преку Преведувачката служба (Translating and Interpreting Services) на **13 14 50** и да ги замолиме нив да се јават во Општина Wanneroo на **9405 5000**. Ако сте глуви или имате оштетен слух или говор, јавете се во Општината преку Националната служба за поврзување (National Relay Service).

Погледнете го Годишниот извештај на Општина Wanneroo.



Everlasting daisies spread a profusion of colour across the City of Wanneroo each spring. ▲
The daisies are planted by the City's Parks and Conservation team in various locations during winter. ▲

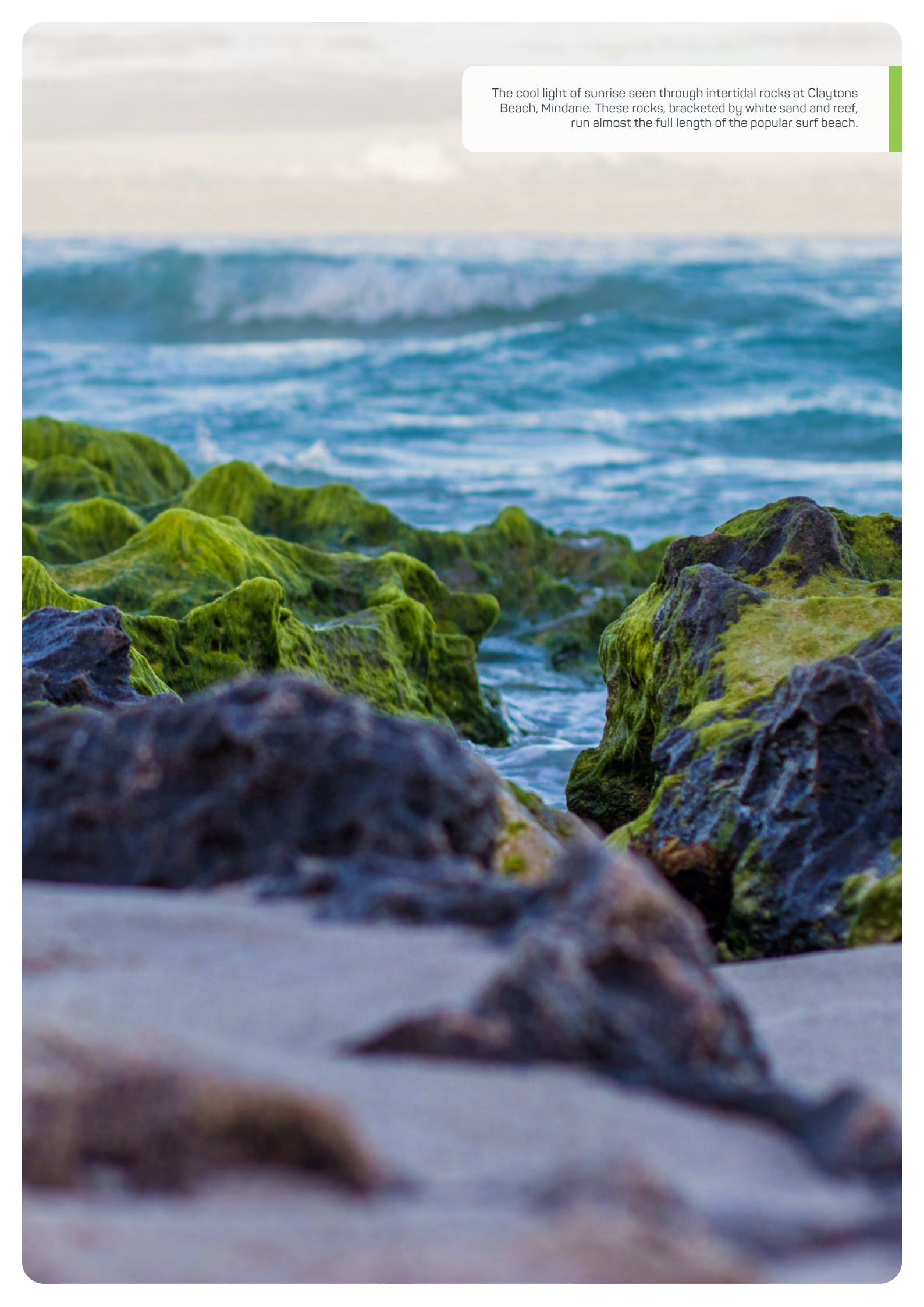
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The City of Wanneroo provides important habitat for the endangered Carnaby's Black Cockatoo. Almost two-thirds of the Perth–Peel Coastal Plain population roosts in the Gnarara–Pinjar pine plantation.



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The cool light of sunrise seen through intertidal rocks at Claytons Beach, Mindarie. These rocks, bracketed by white sand and reef, run almost the full length of the popular surf beach.

ACKNOWLEDGEMENT OF COUNTRY

Kaya (hello) and Wandjoo (welcome) to Wanneroo.

Wanneroo kaadatj Noongar moort Noongar boodja-k Wadjak boodja-k. Ngalak kaadatj Noongar nedingar wer birdiya, barn boodja-k wer kaaradj boodja-k koora koora wer yeyi. Ngalak kaadatj baalabang malayin wer nakolak baalap yang ngalany-al.

The City of Wanneroo acknowledges the Traditional Custodians of the land we are working on, the Whadjuk people. We would like to pay respect to the Elders of the Noongar nation, past, present and future, who have walked and cared for the land and we acknowledge and respect their continuing culture and the contributions made to the life of this City and this region.

The City is committed to honouring the Australian Aboriginal peoples' unique cultural and spiritual relationships with the land, waters and seas and their rich contribution to the community.

The area encompassed by the City has a significant Aboriginal cultural history and an active community. Welcome to Country and an Acknowledgement of Country at events recognises the unique position of Aboriginal people in Wanneroo's culture and history. They enable the wider community to share in Aboriginal culture and heritage and facilitate improved relationships between Aboriginal and non-Aboriginal people.

To acknowledge and show respect for the Whadjuk history, culture and our shared future, the Welcome to Country is conducted at all official major City events such as events celebrating Aboriginal and Torres Strait Islander peoples and culture, opening of new significant buildings or other infrastructure and opening of major exhibitions and annual art awards.

Here are some of the highlights of our Reconciliation Action Plan initiatives during 2021/22:

- NAIDOC Week 2021 was celebrated in the City through a range of activities that included Six Season Noongar Language Workshops; themed activities delivered by Libraries, Cultural Services and Youth Centres including an Aboriginal art masterclass and creature weaving workshop; and the annual Flag Raising Ceremony.
- Through consultation with the South West Aboriginal Land and Sea Council, the City successfully named new streets in Allara Estate using Noongar words for the local native flora.
- Public artworks, designed by Justin Martin, were installed at Kinkuna Park in Eglinton. The City also worked with local artist Jade Dolman to create and install artwork at Chesterfield Park in Hocking.
- A partnership between local Aboriginal organisation Maar Koodjal, Royal Life Saving and the City was established to complete water activities for Aboriginal young people to upskill them and explore the possibility of traineeships, work experience and employment with the City.



Digging in the sand at Yanchep Beach. White sand, pristine waters and the presence of surf lifesavers make it a popular spot for families in the summer months.



Welcome to the Annual Report

The City of Wanneroo (the City) is proud to present its annual report for the financial year to 30 June 2022. This report outlines the City's financial and operational performance for the year against the key projects, goals, and priorities of our Strategic Community Plan 2021-31 (SCP), the Corporate Business Plan 2021/22 to 2024/25 (CBP) and the annual budget.

The Local Government Act 1995 (WA) (LGA) requires local governments to produce an annual report by 31 December each year.

The City goes beyond statutory requirements by producing a report that is comprehensive and engaging, detailing a wide range of activities undertaken and services delivered. We view this report as an important tool to inform key stakeholders about our achievements and challenges as well as our plans for the coming year.

The report also provides a platform to inform and engage our employees with information on how well we have performed over the year, how their efforts have contributed to achieving our vision and what to expect in the coming year.

This report is divided into the following main sections:

- The year in review – summary of performance
- Our City – overview of the City's democratic governance, services and community connections

- Our performance – detailed performance results aligned to the 7 goals in our Strategic Community Plan
- Our organisation – structure, corporate governance, workforce profile and safety performance
- Financial report.

We hope this report helps you understand our operations. Your feedback is appreciated to help us improve our reporting so that it is even better in the future. For further information and to provide feedback, please [visit our website](#).

Key terms, notations and acronyms are explained as they are introduced and are listed at the back of this report (commencing on page 192).



The City goes beyond statutory requirements by producing a report that is comprehensive and engaging, detailing a wide range of activities undertaken and services delivered.





Message from the Mayor

It is my pleasure to present the City of Wanneroo Annual Report for 2021/22.

Over the last 12 months, our residents and local business community have continued to face a number of challenges including COVID-19, an unstable global economy and labour shortages across a number of industries.

The way our community responded to these challenges is admirable. By demonstrating unwavering courage and resilience, our community continues to thrive. By finding new and innovative ways of working, we are seeing many of our local businesses experience greater success.

As a City, we were also challenged to react quickly and adapt our ways of working to ensure we could continue to provide essential services to our community.

Listed are some of the highlights of the City's achievements in 2021/22, with more details in the following pages.

HIGHLIGHTS

- We planted 4,707 trees and 20,000 tube stock throughout the City to increase canopy cover and provide habitat and food sources for native fauna.
- We completed the three-bin kerbside collection system roll out in August 2021. It was the largest program of its kind in Western Australia and saw more than 60,000 new lime-green lid Garden Organics bins provided to eligible households free of charge. This project has transformed an estimated 14,000 tonnes of clean green waste into high quality soil-enhancing products, such as mulch and potting mix, over the past year.
- Despite restrictions and other COVID impacts, we attracted two events – the Infused Crossfit 3x3 Summer Showdown and the 2021 WA Bodyboarding State Titles. Together, these events generated an estimated local economic benefit of more than \$400,000.
- We hosted, sponsored and supported various events that provided residents, businesses and visitors with the opportunity to explore and learn about various aspects of the City of Wanneroo. These included:
 - The Community Art Awards and Exhibition. While attendance was limited due to COVID restrictions, the Awards Night was also streamed through a Facebook Live feed, reaching 3,750 people and attracting more than 1,500 views.
 - About 5,000 people attended Symphony Under the Stars in Yanchep with an additional 883 watching via livestream.
 - Supercars at Wanneroo Raceway, attracted almost 16,000 visitors.
- Despite the ongoing impact of the COVID-19 pandemic, our Community Facilities team processed more than 91,000 bookings across more than 85 venues.
- We continued our strong collaborative relationship with the Wanneroo Business Association as an 'Official Sponsor' to deliver a range of events that contribute to the training, development, networking and growth of local businesses.
- We increased our sustainability practices by reducing the number of cars in the City's fleet and replacing older vehicles with more efficient hybrid and electric vehicles.

LOOKING AHEAD

Empowering our business community remains a focus for 2022/23, with several initiatives underway, including:

- The Business Wanneroo website, which will ensure information is accessible for the business community and promote Wanneroo as a place to invest.
- The ongoing rollout of the Small Business Friendly Approvals Action plan to make it easier for people to start, operate and grow businesses in Wanneroo.
- Investigating the potential expansion of agri-tourism-related land use in North Wanneroo and enable and encourage agri-tourism by incorporating it into the new Local Planning Strategy and Local Planning Scheme.
- Undertaking a feasibility study focused on a Neerabup Waste Innovation Precinct and opportunities for grouped business development and partnerships.
- Balancing urban growth and the environment is one of the City's major goals. In the coming year we will:
- Implement our Coastal Management Plan and the newly endorsed Urban Forest Strategy.
- Help our community to adapt to, prepare for and mitigate the impacts of climate change by delivering numerous community education and engagement workshops.
- Continue to revise our waste services, exploring new and innovative ways to treat the City's waste.

We continued to advocate for the needs of our growing community in 2021/22, receiving more than \$50 million in funding commitments for upcoming projects. This includes:

- \$25m for the Alkimos Aquatic and Recreation Centre
- \$15m to dual Flynn Drive, Neerabup
- \$3.75m towards the construction of an emergency management precinct in Neerabup
- \$1.5m cycling/shared path for Hartman Drive
- More than \$5.6m towards several sporting, community and education projects.

There is no doubt it has been a difficult year and I am grateful to our community for working together to support each other and face the challenges and embrace the opportunities presented in 2021/22.

I would like to express my sincere appreciation to Deputy Mayor Brett Treby and all of my fellow councillors for their outstanding stewardship of our community, and also thank former Mayor Tracey Roberts for her service to our City.

Finally, I would also like to thank our Chief Executive Officer Daniel Simms, our entire leadership team and all City employees for their continued support and commitment to delivering the very best for our community

LINDA AITKEN
Mayor



There is no doubt it has been a difficult year and I am grateful to our community for working together to support each other and face the challenges and embrace the opportunities presented in 2021/22.





Message from the CEO

COVID-19 had a strong impact again on the City and our community in 2021/22. Increasing case numbers led to a succession of lockdowns and restrictions. This required adaptability and flexibility and I am proud of the responsiveness of our Executive and workforce who put measures in place to ensure we continued to provide essential services and support to the community.

The effects of the pandemic combined with global challenges also led to increasing labour and materials costs, supply chain disruptions, skills shortages and resource constraints. This was particularly challenging for the City as a growth area and led to delays to some projects. We continue to manage this as we move into 2022/23.

OUR PERFORMANCE

- We delivered 61 of the 76 initiatives (80%) outlined in the Corporate Business Plan (CBP). 81% of the key performance indicators aligned to the CBP are on target.
- 2021/22 financial results reflect a good performance overall. The City recorded an operating surplus of \$13.9 million in 2021/22. This surplus is a slight increase against the previous year's surplus of \$12.6 million.
- We delivered \$55.7 million in capital works, with \$24.7 million of works in progress at the end of the year. Our top projects are listed on page 23.
- We completed a comprehensive review of our Economic Development Strategy 2016-2021 and drafted a new Strategy 2022-2032 that will guide economic development in the City over the next 10 years.
- We facilitated 17 workshops and a 6-month 'Business Thrive' program designed to provide local business owners with the tools to adapt and succeed in an ever-changing and challenging business environment.
- We completed phase 1 of the Small Business Friendly Approvals Program, including launching the Business Wanneroo brand and website.
- We developed an Urban Forest Strategy, which will protect, enhance and increase the City's tree canopy cover and vegetation, and address heat islands.
- Highlighting the growth of our community, we issued 4,923 building permits and 1,766 development approvals. We also approved 5,403 new lots that were contained in a total of 144 subdivision applications representing an investment of more than \$890m across the City.
- We delivered our customer first approach, with Council endorsing our Customer First Strategy 2021- 2026 and our Customer Service Commitment.
- We received 280,081 customer contacts through various channels including email (52,651), online services (56,461), telephone (136,399), in person (23,109), hard copy mail (11, 461).
- Safety remains a focus and 2021/22 saw a continued reduction of worker's compensation claims. We also undertook extensive work in preparation for the new Work Health and Safety Act, which commenced on 31 March 2022.
- The City received a number of prestigious awards and nominations acknowledging innovative work in key areas and further demonstrating our leadership in local government. They are listed on pages 75 and 76.

LOOKING AHEAD

Our population is estimated to exceed 219,700 by the end of 2022, an increase of about 4,500 on 2021, and is forecast to grow to 285,013 by 2031.

We will continue working to provide our growing community with a range of facilities and infrastructure. The greatly anticipated Splendid Park cycling facility will be completed in November 2022. Construction of a sports pavilion and hardcourts at Halesworth Park is expected to commence in 2022/23 while an upgrade of the Clarkson Youth Centre is underway. Two key upcoming projects include Dordaak Kepap, a new library and youth innovation hub in Landsdale, and the Alkimos Aquatic and Recreation Centre. Both will move into the detailed design phase in the next 12 months.

While we are committed to delivering projects and services outlined in our CBP, the constraints facing the building industry will continue to affect the City in the year ahead. This means some projects may be delayed or revised and we thank our community for their patience as we manage these issues.

THANK YOU

I would like to thank my fellow team members who have adapted to constantly changing conditions in the past 12 months. I am very proud of their commitment to our community and to keeping each other safe during another challenging year. I would also like to thank our community for their understanding and support.

My thanks go to former Mayor Tracey Roberts, who has served our community since 2003. I would also like to thank Deputy Mayor Brett Treby and our entire Council for their strong leadership, commitment and compassion in representing our community and continuing to make decisions that enhance the lifestyles of our residents.

Finally, I welcome Linda Aitken as Mayor. I am very confident in her commitment to supporting the community and local businesses and look forward to working together in the year ahead.

DANIEL SIMMS
Chief Executive Officer



We will continue working to provide our growing community with a range of facilities and infrastructure.





Humans aren't the only ones to enjoy the clear blue waters along the City's coastline. This whale and her calf are among the thousands of humpback whales that migrate through these waters on their way to Antarctica.

Our strategic direction

In June 2021 the City adopted a new Strategic Community Plan (SCP). The SCP 2021-31 is the third version of its kind to be developed by the City. This plan was created after an extensive and unprecedented stakeholder engagement process that was heavily impacted by the COVID-19 pandemic.

The SCP is the City's most important planning document. It sits under the custodianship of the Council, providing direction for the future of the City and defining our shared vision, purpose, goals and priorities for the next decade.

In the 2021/22 Annual Report, we report on our strategic and operational progress, allowing the community to have full transparency of the work undertaken and the progress achieved.

OUR SHARED COMMUNITY VISION

A welcoming community,
connected through local
opportunities.

The vision for the future of the City captures the essence of the passionate views of our community, who want to make the City a place that is welcoming to all people, and provide the necessary connections for those people to live, work and participate locally, ultimately to help build a wider sense of belonging in the area.

The vision provides the organisation with a sense of purpose and direction, while helping to create a sense of commonality and coherence to services and activities. The development of the vision also enabled the City to generate a clear organisational purpose.

OUR STRATEGIC GOALS

The City has seven strategic goals that were developed in conjunction with the community through extensive stakeholder engagement.

These strategic goals incorporate the aspirations of the community and represent a clear future direction for the City over the lifetime of the SCP.

The seven strategic goals are supported by 33 strategic priorities that provide operational direction for the City's administration to focus resources. An in-depth description of these priorities can be found in the SCP. The City's strategic goals are:



GOAL 1: An inclusive and accessible City with places and spaces that embrace all



GOAL 2: A City with rich cultural histories, where people can visit and enjoy unique experiences



GOAL 3: A vibrant, innovative City with local opportunities for work, business and investment



GOAL 4: A sustainable City that balances the relationship between urban growth and the environment



GOAL 5: A well-planned, safe and resilient City that is easy to travel around and provides a connection between people and places



GOAL 6: A future focused City that advocates, engages and partners to progress the priorities of the community



GOAL 7: A well-governed and managed City that makes informed decisions, provides strong community leadership and valued customer focused services.

OUR PURPOSE

To create a strong community with local opportunities to participate, be active, feel secure, contribute and belong.

The City's organisational purpose articulates why we do what we do, why we exist and what our cause is. This purpose statement provides a clear message about the expectations the City has in working towards achieving the vision for the future.

The organisational purpose helps to unify our employees and assist them in understanding the City's organisational direction.

OUR VALUES

The values provide a foundation for the City, distinguish us and guide our actions to deliver results.

Our values guide our behaviours and provide the boundaries within which we interact with stakeholders and customers.

Values are linked to our vision, culture and strategy. The values define our organisation to employees, stakeholders and customers, and remind staff of the preferred way of achieving our desired outcomes.

CUSTOMER FOCUSED	Delivering service excellence
IMPROVEMENT	Finding simpler, smarter and better ways of working
ACCOUNTABILITY	Accepting responsibility and meeting commitments, on-time and to standards
COLLABORATION	Together we are stronger
RESPECT	Trusting others and being trustworthy

OUR BUSINESS PRINCIPLES

The City has four key principles, identified by key stakeholders through the development of the SCP, that serve as the foundation of our operational delivery.

These principles are at the forefront of all our operational planning and budgeting, to maximise the effectiveness and efficiency of the organisation and the services we provide.

These four principles are fundamental to the success of the City in the future, and will continue to be the basis of our decision-making.

PRINCIPLE 1 - SUSTAINABILITY

The City achieves sustainability by balancing performance and contribution to social, economic, environmental and governance outcomes for the community.

PRINCIPLE 2 - VALUE FOR MONEY

The City will strive to achieve 'value for money' for our stakeholders through the effective, efficient and equitable use of public funds to create and maximise community value.

PRINCIPLE 3 - USE OF TECHNOLOGY FOR IMPROVEMENT

The City will appropriately plan for and use modern technologies to provide for the more efficient delivery of services and to provide improved community outcomes.

PRINCIPLE 4 - DIVERSE, ENGAGED, SAFE AND CAPABLE WORKFORCE

The City will continue to effectively lead and build a high performing and engaged workforce, by strengthening the diversity, capability and agility of our people, to deliver organisational objectives for improved community outcomes.



The City's parks, gardens and native bushland are an important habitat and source of food for some of the smallest animals in the area. Here, a bee collects pollen from a native Grey Cottonhead (*Conostylis candidans*) flower.



OUR INTEGRATED PLANNING FRAMEWORK

The City's Integrated Planning and Reporting Framework (IPRF) guides our planning processes to ensure clear alignment to, and delivery of, the aspirations and priorities identified by our community.

Risk is managed in accordance with the appetite for risk, as determined by the Council. To ensure robust risk management at all levels of planning and decision making, risks are assessed at the strategic, corporate, operational and project levels.

The City's IPRF (as shown in *Figure 1*) is also aligned to legislative requirements for local governments in Western Australia as per the Local Government (Administration) Regulations 1996.



Figure 1 – City of Wanneroo Integrated Planning and Reporting Framework

OUR KEY PLANNING DOCUMENTS

The City has three key planning levels within the integrated planning and reporting framework that provides the core for the planning that takes place within the organisation.

Two of the three levels are legislatively required, through the Local Government (Administration) Regulations 1996.

The following describes the plans that sit within the three levels of planning and their roles within the organisation.

STRATEGIC COMMUNITY PLAN (LEVEL 1)

The Strategic Community Plan is a legislated ten-year plan, also known as the City's 'Plan for the Future'.

This plan is the Council's key strategic document that represents the community's long-term vision, goals and priorities, and undergoes a major review every four years incorporating community and stakeholder consultation and engagement.



The SCP 2021-2031 can be found on our website at wanneroo.wa.gov.au

CORPORATE BUSINESS PLAN (LEVEL 2)

The Corporate Business Plan (CBP) is also a legislated document and defines four years of priorities, services, projects and programs that the City will implement in order to realise the goals of the City's Strategic Community Plan 2021-2031.

The CBP is supported by a number of resourcing plans to enable implementation and provide guidance for the organisation and transparency to both stakeholders and the community.

The current and previous versions of the CBP can be found at wanneroo.wa.gov.au

ANNUAL SERVICE PLANS (LEVEL 3)

The City also develops Annual Service Plans for each Service Unit within the organisation that provide a clear link between service delivery and the Annual Budget.

The service plans provide in-depth planning for the implementation of year one of the Corporate Business Plan and detail services, projects, allocation of staff and finalised operational budgets. The service plans provide clear accountability for delivery and flow through into employees' Performance and Development Reviews.

Whether it's for a walk in the park or a visit to one of the many hospitality venues throughout the City, sunset is a popular time to be out and about. ▼



SUSTAINABILITY

The City strives to build a sustainable future for the community and acknowledges the risk that climate change presents to residents and the wider global community. We adopted a Climate Change Adaptation and Mitigation Strategy (CCAMS) in 2016, which placed more emphasis on the ways the City could adapt to, and be prepared for, the unavoidable impacts of climate change as they arise.

The Council adopted a new CCAMS in May 2021, which outlines adaptation and mitigation actions to be implemented across the City.

In addition, to support the City's commitment to sustainability, we have adopted the following strategies, policies and plans:

- Economic Development Strategy
- Local Environmental Strategy
- Social Strategy
- Transport Strategy
- Strategic Waste Management Plan
- Active Transport Plan
- Local Biodiversity Plan
- Light Vehicle Fleet Policy
- Long Term Financial Plan

In accordance with the Emergency Management Act 2005, a Local Emergency Management Arrangements and Recovery Plan was adopted to ensure suitable plans are in place to deal with emergencies that arise, including those that may be caused by climate change.

To assist our community to adapt to, prepare for and mitigate future climate change impacts, we have delivered numerous community education and engagement workshops, and continue to plan and deliver new workshops at low or no cost to City residents.

An Environmental Management System (EMS) is under development that aligns with International Organization for Standardization (ISO) 14001 standard. ISO 14001 is an internationally agreed standard that sets out the requirements for an environmental management system. The EMS will allow us to understand and manage our environmental impacts. It will also provide information towards continual improvement of the environmental performance of our products, services and activities. Once it is fully operational, the EMS will be integrated with the City's performance reporting systems to enable effective reporting of environmental performance.

The City has also adopted Global Reporting Initiative (GRI) standards as a means of measuring and monitoring our progress towards sustainability. The GRI is a best practice sustainability reporting framework that establishes guidelines, principles and indicators for organisations to measure and report on their impacts on the economy, environment and society. Disclosures have been chosen that are supported by adequate qualitative and quantitative information, and that will provide our community and key stakeholders with information on progress towards sustainable development. Sustainability reporting will continue to be enhanced in future annual reports and as part of the City's core business.

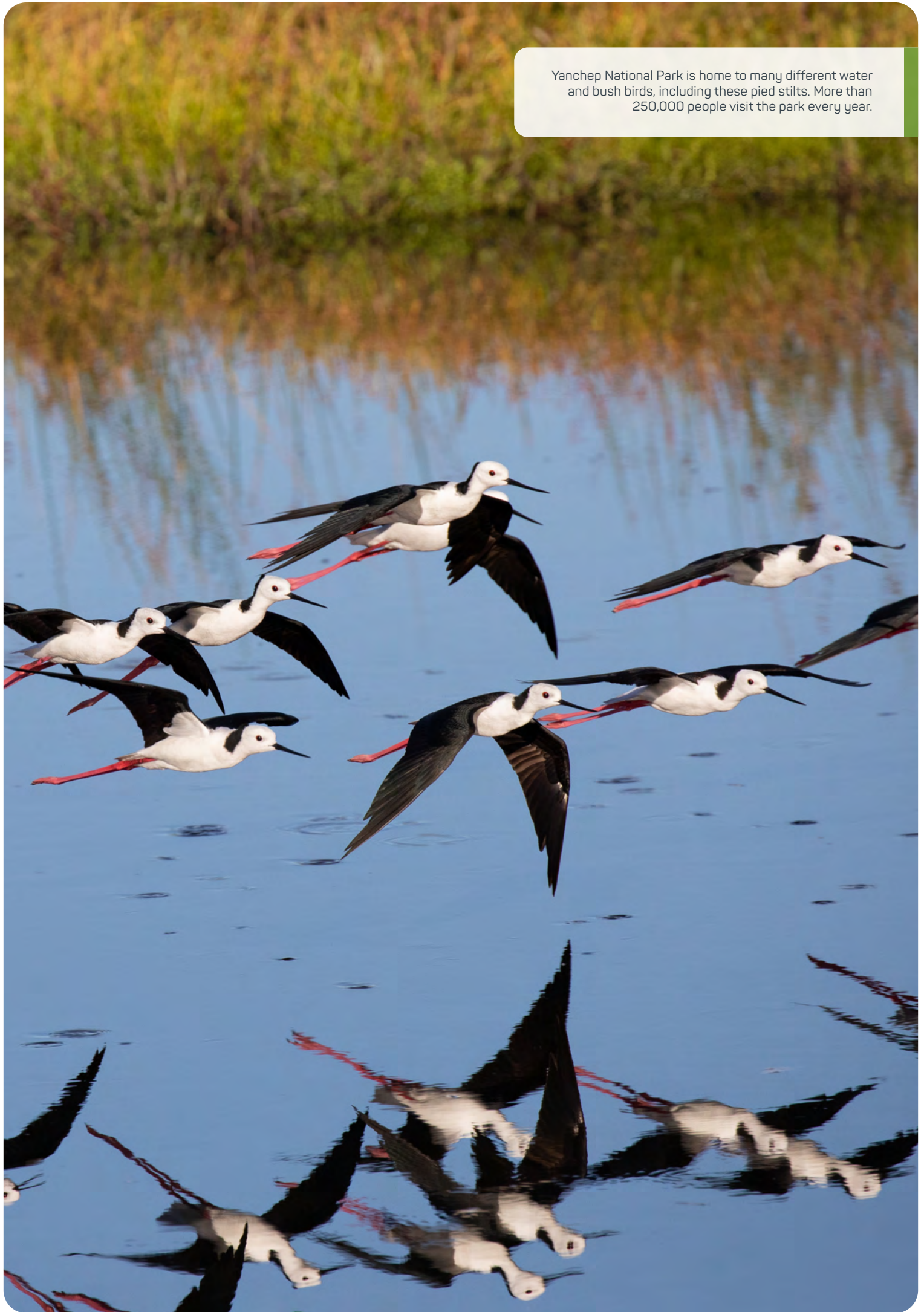
Relevant GRI standards have been referenced when preparing this report. The details are listed in the GRI content index commencing on page 187.



NYITTING WANNEROO
by Courtney Hill, 2021.

Marangaroo resident and Noongar artist, Courtney Hill, has translated thousands of years of local storytelling into a bespoke artwork, Nyitting Wanneroo, that takes people on a journey through the City of Wanneroo's Aboriginal history.

Yanchep National Park is home to many different water and bush birds, including these pied stilts. More than 250,000 people visit the park every year.



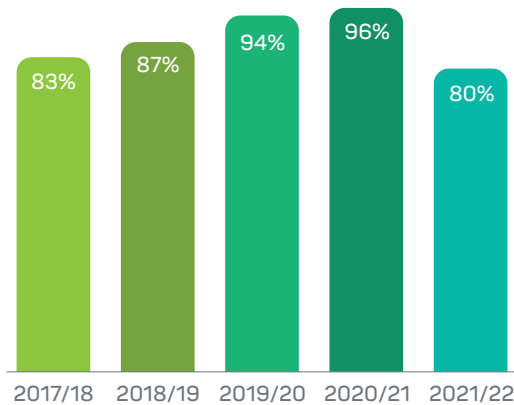
The year in review

ORGANISATIONAL PERFORMANCE SUMMARY

Seventy-six initiatives were listed for delivery in 2021/22, the first year of the 2021/22 to 2024/25 CBP. The CBP also listed 21 performance indicators for the year, which allow us to assess our progress towards the goals of the SCP.

CBP – OVERALL INITIATIVE STATUS

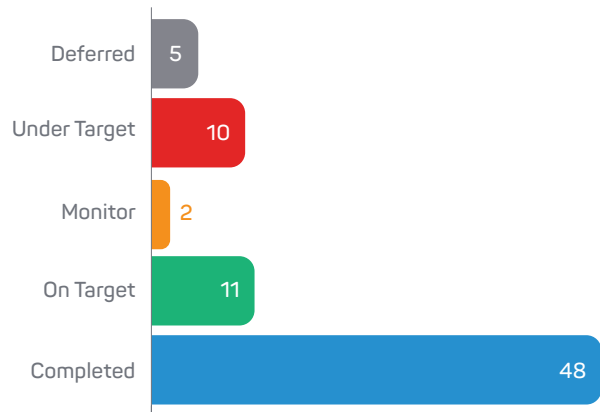
The figure below shows the overall initiative status of our CBP this year.



The CBP initiative performance status as at 30 June was 80% (61 of the 76 initiatives), a decrease of 16% from the 96% (79 of the 82 initiatives) result last year. The 80% result represents the initiatives with the status of **completed, on target** or **monitor**. An initiative is being monitored when it deviates between 10% and 20% of the set target.

We experienced global challenges during 2021/22 of escalating materials and labour costs, supply chain disruption, skills shortages and resource constraints. The management of these impacts as a growth council has been particularly demanding, resulting in delays to some projects, which we will continue to manage effectively with the resources available.

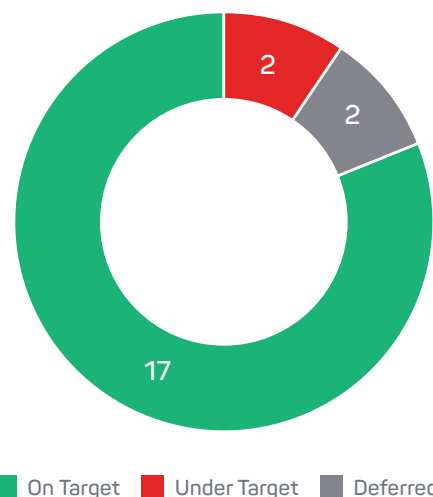
The figure below illustrates the status of the initiatives aligned to the CBP priorities as at 30 June 2022.



Forty eight (63%) of this year’s initiatives were completed, eleven (14%) were on target, two (3%) were being monitored and 10 (13%) were under target. Five (7%) were deferred for completion in 2022/23.

CBP – KEY PERFORMANCE INDICATOR OVERALL STATUS

The chart below illustrates the status of the key performance indicators aligned to the CBP priorities as at 30 June 2022.



Seventeen (81%) of the 21 CBP KPIs were on target, two (9.5%) were under target and two (9.5%) were deferred until 2022/23.

Full details of our performance against the CBP are provided in the Our performance section of this report commencing on page 73.

CBP – MID-YEAR REVIEW

During the mid-year review of the CBP and budgets, the time frames for priorities and annual actions were reviewed and all project timeframes were confirmed for the original completion dates.

“ Seventy-six initiatives were listed for delivery in 2021/22, the first year of the 2021/22 to 2024/25 CBP ”



A white-cheeked honeyeater looks suspiciously at photographer Simon Taylor at Badgerup Reserve.



WHAT WE USED YOUR RATES FOR

Our City is like one big house and, like you, we have a budget for looking after it. You might be surprised to learn how much it costs us to keep Our House running so our community can continue to enjoy our great services and facilities and we can extend the house to meet our growing community's needs.

From keeping the lights on all night to maintaining our parks, we keep things running so that you can enjoy the services and facilities that make Our House a great place to live.

As well as the upkeep and maintenance of our infrastructure such as roads, paths, parks and sports grounds, rates also help fund the many community services we provide, such as regular ranger and safety patrols, youth and seniors programs, recreational facilities, libraries, arts and events programs.

Following is a snapshot of the City's costs to run Our City, Our House in 2021/22, with examples of our annual activities:

COMMUNITY AMENITIES \$57.8 MILLION



Rubbish collection services, operation of rubbish disposal sites, litter control, construction and maintenance of urban storm water drains, protection of the environment and administration of town planning schemes and public conveniences.

ECONOMIC SERVICES \$4.9 MILLION



Tourism and provision of rural services including weed control, vermin control, standpipes and building control services.

EDUCATION & WELFARE \$5.4 MILLION



Pre-school and other education services, child minding facilities, playgroups and senior citizens centres.

GOVERNANCE \$16.8 MILLION



Includes the activities of members of Council and the administrative support available to the City for the provision of governance to the district. Other costs relate to the task of assisting elected members and ratepayers on matters that do not concern specific City services.

HEALTH \$1.8 MILLION



Maternal and infant health facilities, immunisation, meat inspection services, inspection of food outlets, noise control and pest control services.

LAW, ORDER & PUBLIC SAFETY \$8.9 MILLION



Supervision and enforcement of various local laws relating to fire prevention, animal control and protection of the environment and other aspects of public safety including emergency services.

OTHER PROPERTY & SERVICES \$11.6 MILLION



Plant repair and various operational services.

RECREATION & CULTURE \$64.7 MILLION



Maintenance of public halls, civic centre, aquatic centre, beaches, recreation centres and various sporting facilities. Provision and maintenance of parks, gardens and playgrounds. Operation of library, museum and other cultural facilities.

TRANSPORT \$43 MILLION



Construction and maintenance of roads, streets, footpaths, depots, cycleways, parking facilities and traffic control. Water transport facilities, cleaning of streets, maintenance of street trees and street lighting.

FINANCIAL PERFORMANCE SUMMARY

2021/22 financial results reflect a good performance overall.

The City recorded an operating surplus of \$13.9 million in 2021/22. This surplus is a slight increase against the previous year's surplus of \$12.6 million.

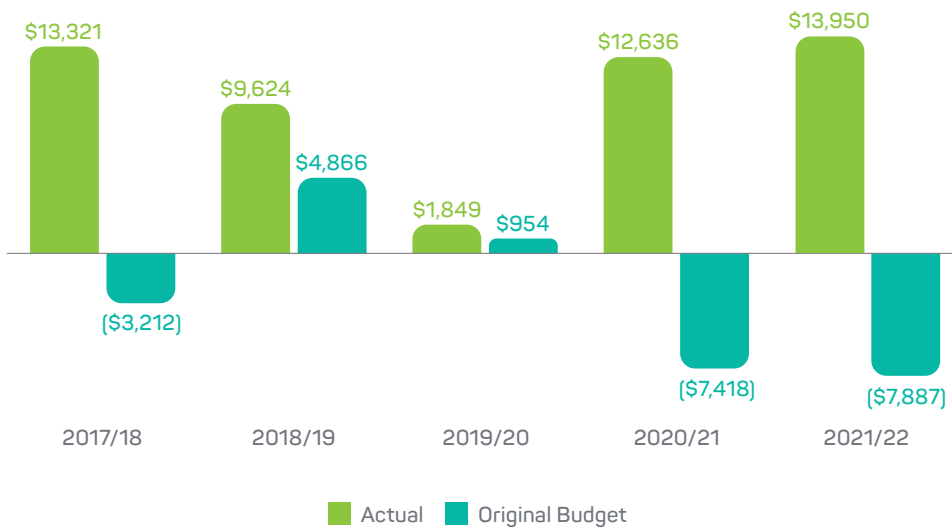
Revenue increased (+\$0.9m) with expenses slightly decreasing (\$0.4 million). Increased revenue was mostly due to an increase in rates income.

Our financial position remains strong, with cash and investments totalling \$447 million against total liabilities of \$268 million. All operating budget figures are in accordance with the original adopted annual budget and all budgeted capital expenditure is in accordance with the revised budget.

The following snapshot summarises the financial results for 2021/22 against the 2020/21 results.

Surplus operating result from continuing operations of	→	\$13.9 million
Operating revenue increased by 0.4% (\$0.9m) to	→	\$207.6 million
Rates (67% of operating revenue) increased by 2.3% (\$3.1m) to	→	\$139.4 million
Operating expenses decreased by 0.2% (\$0.4m) to	→	\$193.6 million
Net assets increased by 2% (\$51.1m) to	→	\$2.56 billion
Cash & investments increased by 7.8% (\$32.5m) to	→	\$447.1 million
Capital projects expenditure increased by 6.1% (\$3.2m) to	→	\$55.7 million
Number of ratable properties as at 30 June 2022 was	→	84,755

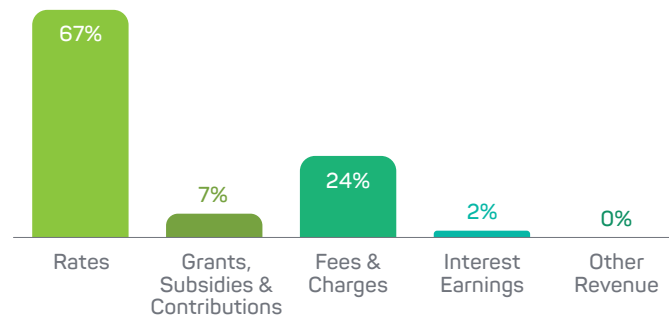
RESULT FROM OPERATIONS



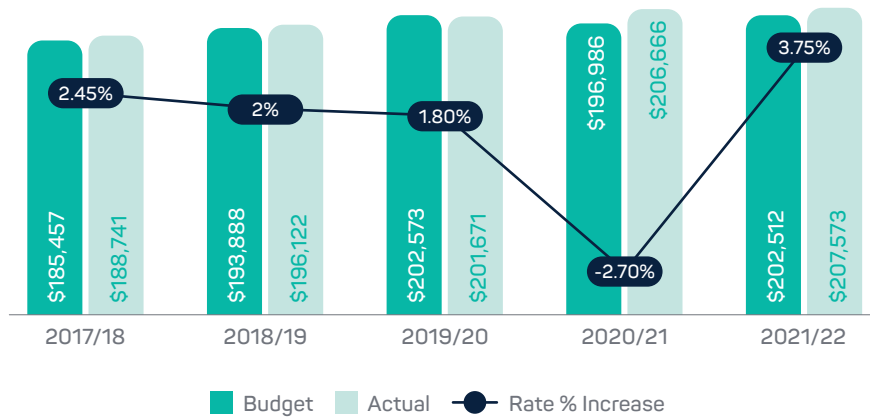
The result from operations graph shows improved financial results achieved through an increase in income and cost-containing programs. The positive revenue was due to operating grants, and fees and charges. The positive variance for expenditure was mainly due to a decrease in materials and contracts and lower employee costs due to delays in filling employee vacancies and lesser use of casual positions at certain community facilities in an effort to contain costs in the COVID environment.

OPERATING REVENUES

Council revenues include rates, fees and charges, interest earnings, and grants, subsidies and contributions. Following is a breakdown of this revenue.



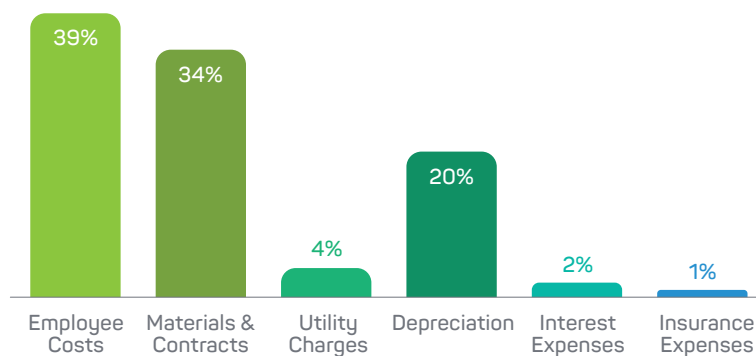
As more than 82% of the City’s operating revenue is attributable to rates and waste service charges, we placed a greater focus on increasing alternative revenue sources through grants, subsidies and contributions and fees and charges. Initiatives included proactive work to secure grant funding from State and Federal agencies to support delivery of the City’s two main sub-programs transport and recreational and sport facilities.



Operating revenue increased compared to the previous year’s actuals, mainly due to growth in rates and waste service charges resulting from growth in the number of rateable properties. It rose compared to the original budget due to increased income from fees and charges, and grants, subsidies and contributions.

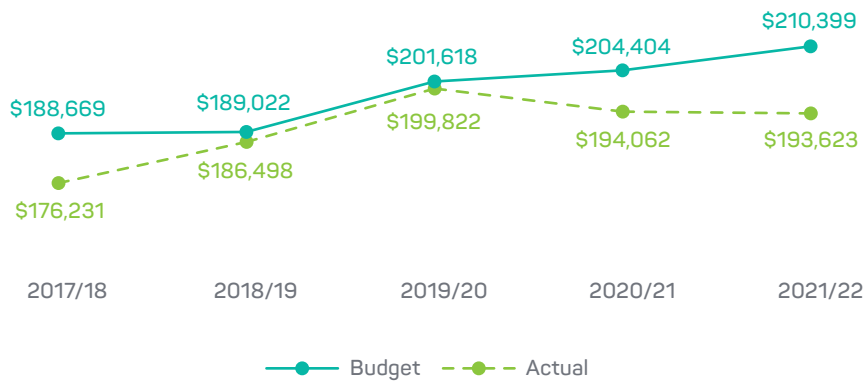
OPERATING EXPENSES

The major local government cost driver is employee costs. Other operating expenses are the costs incurred in providing materials and contracts, utilities, and depreciation. The following chart shows the breakdown.



93% of the City’s operating expenses are captured within three categories – materials and contracts, employee costs and depreciation. These costs have remained consistent in recent financial years, reflecting our efficiency in containing costs against growth in properties to service.

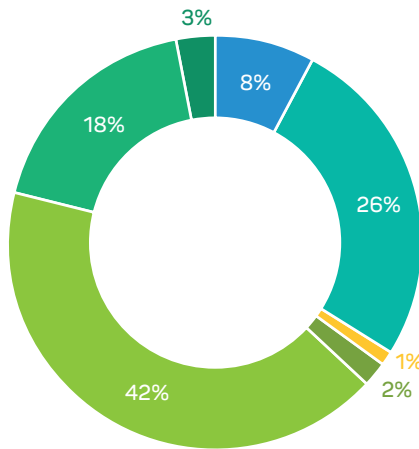
The following graph shows our operating expenses over the past 5 years.



Our operating expenses have tracked below budget with moderate increases in recent financial years, reflecting good fiscal management against continued levels of growth. Employee costs were below budget due to delays in filling non-critical vacancies and lesser use of casual positions at certain community facilities.

CAPITAL EXPENDITURE

The following chart shows capital expenditure aligned to financial programs.



Community Corporate Drainage Investment Recreation & Sport Transport Waste Management

The main categories of capital project expenditure related to recreation and sport, corporate and transport (totalling 86%).

While \$55.7 million was spent on capital programs in 2021/22, an additional \$9.9 million of infrastructure assets was constructed by developers as part of subdivisional development and handed over to the City. Developer-contributed assets included roads, pathways, stormwater drainage and parks (the upkeep of which becomes the City’s responsibility).

The capital program aims to balance the demands for new infrastructure against the need to maintain, renew, upgrade and replace existing assets. In 2021/22, capital expenditure was \$55.7 million against a revised budget of \$71.3 million. Works in progress carried forward at the end of the year totalled \$24.7 million.

OUR TOP PROJECTS FROM 2021/22

From upgraded parks and play spaces to a brand new waste sorting system, we completed a wide range of major projects over the past 12 months. Eleven capital projects for 2021/22 were identified as significant, some of which are not due for completion until future years. In selecting the projects, we focused on two factors – community interest or significance, and financial value. Top projects are specifically reported against on a monthly and quarterly basis to the Council and the Audit and Risk Committee.

The following table shows expenditure on capital projects against the relevant budget.

TOP PROJECT	2021/22 BUDGET (\$)	SCHEDULE STATUS	ANNUAL BUDGET STATUS	TOTAL BUDGET STATUS
Neerabup Industrial Area (Existing Estate), Neerabup, upgrade roads and services infrastructure	1,531,973	✓	✗*	✓
Halesworth Park, Butler, new sports facilities	1,086,464	✓	✓	✓
Landsdale Library and Youth Innovation Hub, new building	293,991	✓	✗*	✓
Neerabup Industrial Area, Neerabup, new development	958,531	✓	✗*	✓
Dalvik Park, Merriwa, new sports amenities building and carpark	1,542,780	✓	✓	✓
Alexander Drive, Landsdale, new shared pathway from Gngangara Road to Hepburn Avenue	1,294,234	✓	✗*	✓
Quinns Road, Quinns Rocks, upgrade traffic treatments Tapping Way roundabout to Marmion Ave	1,105,424	✓	✓	✓
Three Bin Kerbside Collection, new system	1,737,769	✓	✗*	✓
Splendid Park, Yanchep, upgrade Splendid Park cycling path	594,690	✓	✗*	✓
Alkimos, new Alkimos Aquatic and Recreation Centre	3,449,452	✓	✗*	✓
Flynn Drive, Neerabup, upgrade from Wanneroo Road to Old Yanchep Road	614,397	✓	✓	✓
TOTAL	14,209,705			

* Funds from projects that had a current year budget variance (underspend) of more than 20% are to be carried forward to 2022/23 to allow for project continuation.

Our City

Of Australia's three tiers of government (federal, state and local), local government most closely affects the daily lives of people in the community.

The City is one of 138 local governments in Western Australia operating in accordance with the LGA. The LGA sets out a system of local government by describing the functions of local government and providing for:

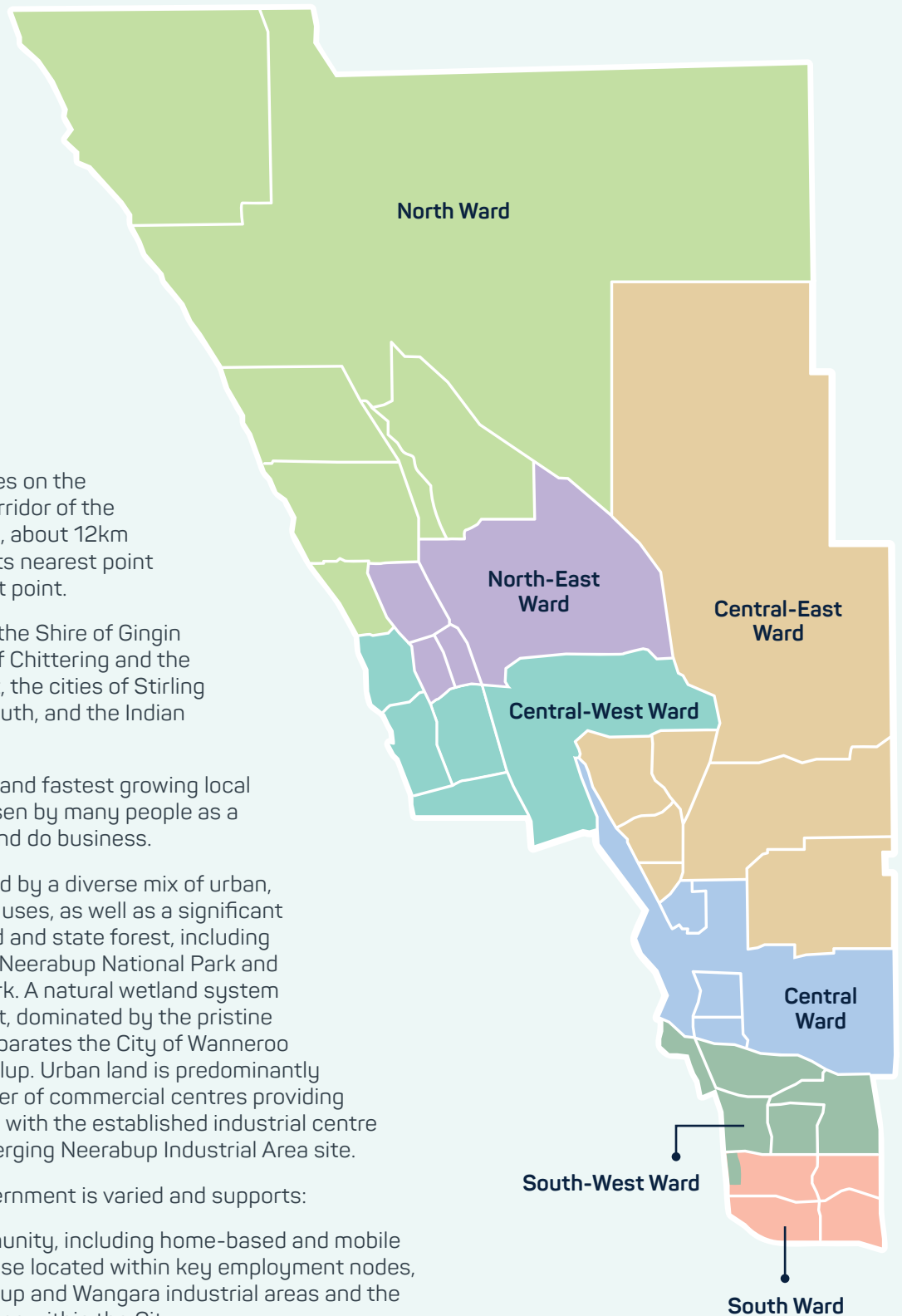
- a Council
- the conduct of elections and polls
- a framework for the administration and financial management of local government, including accountability and transparency.

FURTHER READING

The LGA and associated Regulations can be downloaded from the Department of Justice at legislation.wa.gov.au



Yanchep National Park is a popular spot for a picnic or, as these girls seem to be doing, seeing what's rising from the waters of Loch McNess. ▲ ▲



PROFILE

The City of Wanneroo lies on the north-eastern urban corridor of the Perth metropolitan area, about 12km from the Perth CBD at its nearest point and 62km at its farthest point.

The City is bounded by the Shire of Gingin in the north, the Shire of Chittering and the City of Swan in the east, the cities of Stirling and Joondalup in the south, and the Indian Ocean to the west.

It is one of WA's largest and fastest growing local government areas, chosen by many people as a preferred place to live and do business.

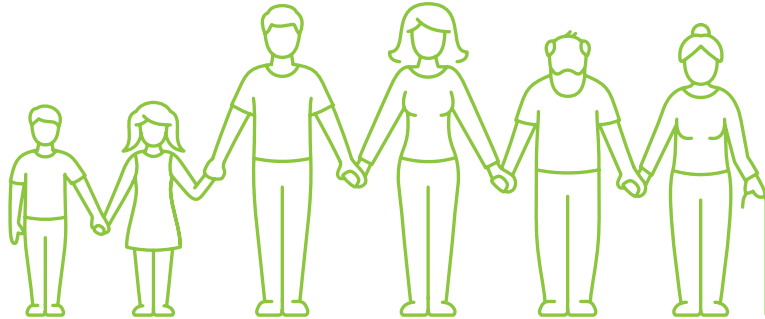
The City is characterised by a diverse mix of urban, rural and industrial land uses, as well as a significant area of natural bushland and state forest, including Yanchep National Park, Neerabup National Park and Yellagonga Regional Park. A natural wetland system runs through the district, dominated by the pristine Lake Joondalup that separates the City of Wanneroo from the City of Joondalup. Urban land is predominantly residential, with a number of commercial centres providing jobs and services, along with the established industrial centre of Wangara and the emerging Neerabup Industrial Area site.

Our work as a local government is varied and supports:

- the business community, including home-based and mobile businesses and those located within key employment nodes, such as the Neerabup and Wangara industrial areas and the many activity centres within the City
- the tourism industry
- strategic industries, including agribusiness, advanced manufacturing and clean technology
- local residents and the local workforce.

OUR COMMUNITY IN NUMBERS

POPULATION



219,788

Estimated population 2022

285,013

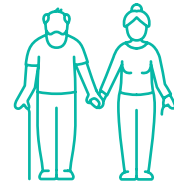
Population forecast 2031



40% of households made up of couples and children

33

Median age of residents



35,323 estimated 65+ aged residents by 2031

41%

of people born overseas

20%

speaking a language other than English



It's all about play for this little boy. He's all smiles during the program at one of our libraries. ▲



African communities celebrated their identity at the Kenyan Community of WA's first Cultural Extravaganza at the Wanneroo Showgrounds. ▲

INFRASTRUCTURE ASSETS



575
parks & gardens

totalling

2,662
hectares

1,710

kilometres of road

1,370

kilometres of pathway



156 conservation reserves
such as bushland and wetlands

50

active parks comprising
golf courses, sporting
complexes and sports grounds



534 hectares
of foreshore

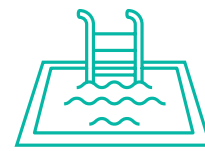
COMMUNITY FACILITIES



297 playgrounds
(45 nature play)

27

sporting pavilions



1 aquatic facility

2

recreation centres

50

sports reserves

3

museums



4 libraries

24

community centres

HISTORY

The City of Wanneroo has a significant Aboriginal cultural history. In Noongar Boodjar (Country), there are 14 language groups. The Country of two of these groups, the Whadjuk and Yued peoples, meets in the northern part of the City.

The original spelling of the area was 'Wanneru', named for the Noongar word for women's digging sticks 'wanna'. As recently confirmed by local Noongar women, Wanneroo can be translated to 'wanneru': dance of the digging sticks.

At the time of early European settlement, the Whadjuk people were divided by the Swan River into resident groups, each with their own territory. These were described by Aboriginal resistance leader Yagan in 1832 in an interview with Robert Lyon, who was a settler and advocate for Aboriginal rights and welfare:

- Beelias – led by Midgegooroo, father of Yagan, were south of the Swan River and south-west of the Canning River.
- Beeloo – led by Munday, were south of the Swan and north-east of the Canning to the Helena River.
- Mooro – led by Yellagonga, were north of the Swan River and east to 'Ellen's Brook'.
- Mountain tribe' (Noongar name unknown) – led by Weeip, were in the Darling Range (north-east of Beeloo and east of Mooro).

Source: Green, Neville (1984), Broken spears: Aborigines and Europeans in the Southwest of Australia

The Wanneroo region was part of Mooro Country, the district of important Whadjuk Noongar Elder and leader Yellagonga. Water was central to Yellagonga's group, for both their survival and spiritual connection to the land. This made Wanneroo, with its abundant food sources on the shores of the lakes, an important environment for Noongar families. They moved around the coastal plain according to the six Noongar seasons, sharing traditions and customs. Their deep understanding of the land and climate allowed them to live well on animals, fish, insects and plants. Wanneroo's lakes, caves and coastline are part of Dreaming stories that remain important to Noongar people today. Many Dreaming stories explain how local landforms and animals came to be created.

Wanneroo gained its first permanent European settlers when James Cockman completed a wattle and daub house in early 1851 prior to purchasing

the land, and his wife Mary Ann joined him from Perth. In 1853, they bought the 45 acres (18ha) that made up the Cockman property from George Shenton and grew vegetables and feed crops for their dairy cattle and pigs. They later built Cockman House, a rough limestone house that still exists today. It is a rare and historically significant dwelling recognised by State Heritage status.

Like the Noongar people, the new settlers used the natural resources of the 'lakes districts' to sustain them. By 1872, a pastoral and farming community had evolved. Sixty European families were living around the lakes and along the vital north-south route. Known as the Wanneroo Road, this route followed the chain of lakes north.

Established as a Roads District in 1902, the Wanneroo Road Board held its first meeting and election for chairman in January 1903. Along with the British intake, a wave of migration following the First World War saw migrants from southern European countries such as Italy, Macedonia and Yugoslavia establish market gardening, wine and lime-making industries in the district.

A larger wave of immigration followed the Second World War as Australia actively sought to attract British and European migrants. Many of these new arrivals were sponsored by established migrants from the previous wave. Names such as Ariti, Conti, Jambanis and Villanova became synonymous with Wanneroo.

The area developed slowly as a farming district through the first half of the 20th century. Soon, urbanisation began to have an effect. In 1961, the Wanneroo Road Board became the Shire of Wanneroo as the area grew and demand for local government services increased.

The 1970s and 1980s brought the next big migrant influx as refugees from Vietnam established small businesses and market garden holdings in the district. Many of these small businesses and market gardens have developed into significant enterprises that continue to this day.

In 1985, the shire became the City of Wanneroo and in 1998, the city was divided into the Shire of Wanneroo and the City of Joondalup. On 1 July 1999, Wanneroo regained its city status. The inaugural Council of the new City of Wanneroo was elected on 11 December 1999, with Jon Kelly as mayor and 14 ward councillors.

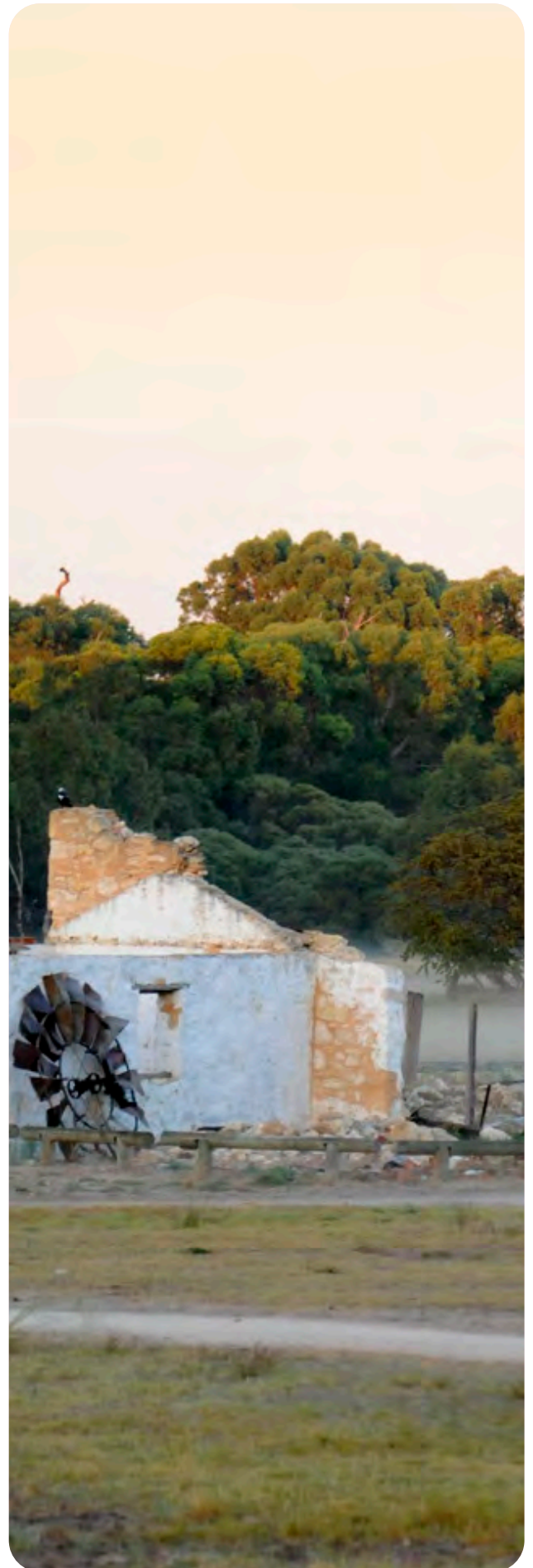
The population of the City at the time of gazettal in 1902 was 100 men, women and children, growing to 1,100 in 1950, 8,000 in 1970, 80,000 in 2001 with an estimated resident population of 219,788 in 2022.

The area is rich in history and is proud of its heritage, with a number of original buildings and sites remaining, including:

- Atlantis Marine Park
- Buckingham House and Old Wanneroo School House
- Cockman House
- Cooper's Lime Kilns
- Fisherman's Hollow
- Leeman's Landing
- Lime Kilns – Emerald Reserve
- Mary Lindsay Homestead
- Perry's Paddock
- Wanneroo Showgrounds
- Wanneroo War Memorial
- Yanchep National Park
- Yanchep War Memorial (Yanchep National Park)
- Yellagonga Regional Park



The ruins at Perry's Paddock are the remains of John (Jack) Perry's stables and homestead. A venue for horse racing in the 1920s, the site is now part of Yellagonga Regional Park and is popular with walkers and cyclists.

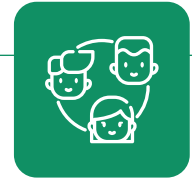


CITY SERVICES AND ACTIVITIES

The City provides a wide range of services and activities to the local community ranging from library services to waste management and town planning. These services meet local needs and support the priorities of the strategic plan. We also deliver a range of internal functions that support and strengthen service delivery. The following information highlights Global Reporting Indicator Disclosure 102-2 on the City's activities, products and services.

GOAL 1:

An inclusive and accessible City with places and spaces that embrace all.



- Community recreation programs and facilities
- Place management
- Community development
- Library services

GOAL 2:

A City with rich cultural histories, where people can visit and enjoy unique experiences.



- Museum, heritage and arts
- Tourism promotion

GOAL 3:

A vibrant, innovative City with local opportunities for work, business and investment.



- Economic development

GOAL 4:

A sustainable City that balances the relationship between urban growth and the environment.



- Environmental management
- Parks and conservation areas
- Waste management

GOAL 5:

A well-planned, safe and resilient City that is easy to travel around and provides a connection between people and places



- Public health
- Community safety
- Emergency management
- Future land use planning
- Planning and building approvals
- Planning and building compliance
- Transport and drainage

GOAL 6:

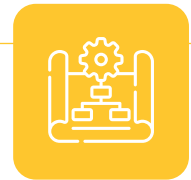
A future focused City that advocates, engages and partners to progress the priorities of the community.



- Advocacy

GOAL 7:

A well-governed and managed City that makes informed decisions, provides strong community leadership and valued customer focused services.



- Leadership, strategy and governance
- Results and sustainable performance
- Customer and stakeholder delivery

The City also delivers specific operating and capital works actions. Some of these actions are key drivers of ongoing service delivery. Others are one-off actions to meet the aspirations and objectives in the SCP. Further information on the City's capital works is included in the Our Performance section of the report commencing on page 73.

NYITTING WANNEROO

by Courtney Hill, 2021.

The large-scale canvas artwork, which forms part of the City's refreshed brand, brings the unique stories of the region's significant Aboriginal heritage to life

Nyitting Wanneroo encourages the community to come together to learn about, understand and celebrate Aboriginal culture and build on the conversations around reconciliation.



SERVICE LOCATIONS

Here are the addresses and contacts of our City's administration centre and other service locations.

CUSTOMER SERVICE CENTRES

WANNEROO ADMINISTRATION BUILDING

23 Dundobar Rd
Wanneroo

P: 9405 5000

CLARKSON

Cnr Ebb Way and Ocean Keys Blvd
Clarkson

P: 9407 1600

YANCHEP TWO ROCKS ACCESS CENTRE

128 Yanchep Beach Rd
Yanchep

P: 0400 783 456

MAJOR RECREATION CENTRES

WANNEROO AQUAMOTION

19 Civic Dr
Wanneroo

P: 9405 5999

KINGSWAY INDOOR STADIUM

130 Kingsway
Madeley

P: 9405 5645

ONLINE SERVICES

CITY OF WANNEROO HOMEPAGE

www.wanneroo.wa.gov.au

City of Wanneroo Facebook

City of Wanneroo Twitter

City of Wanneroo Instagram

City of Wanneroo LinkedIn

Online payments and services

LIBRARIES

WANNEROO

Wanneroo Library and Cultural Centre
3 Rocca Way
Wanneroo

P: 9405 5940

CLARKSON

Cnr Ebb Way and Ocean Keys Blvd
Clarkson

P: 9407 1600

GIRRAWHEEN

6 Patrick Court
(off) Girrawheen Ave
Girrawheen

P: 9342 8844

YANCHEP TWO ROCKS

Phil Renkin Recreation Centre
Lisford Ave
Two Rocks

P: 9561 1110

CIVIC CENTRE

23 Dundobar Rd
Wanneroo

P: 9405 5000

Postal address:
Locked Bag 1
Wanneroo WA 6946

Our Council

DEMOCRATIC GOVERNANCE

Democratic governance is the process by which democratically elected governments undertake their duty of governing for and on behalf of their constituents and the community as a whole. This is essential to an understanding of good governance in the local government context.

Governance is the system and structures by which local governments are directed and controlled. It is the process of governing (formal or informal) by which the local government makes decisions, distributes and exercises authority and power, determines strategic goals, develops institutional rules, and assigns responsibility for those matters. It involves a focus on the clarity of roles and responsibilities, which support accountability (internal and external) and public access to decision-making and information.

Benefits of effective governance include:

- improved communication
- sustainability and growth
- ability to attract funding
- assurance to insurers
- effective and efficient services
- enhanced reputation.

COUNCIL STRUCTURE

The City of Wanneroo Council (the Council) consists of a popularly elected mayor and 14 councillors. The 15 Council Members represent all residents and ratepayers within the City. The Council is responsible for setting the strategic direction for the City, policy development, identifying service standards and monitoring performance across the organisation.

Following the required eight-year review of its wards and representation last year, the City is now divided into seven wards, each with two representative councillors

COUNCIL ELECTIONS



Ordinary local government elections are held every two years on the 3rd Saturday in October, with half of the available councillor positions being contested. An ordinary mayoral election is held every four years. Each successful Council Member is appointed for a term of 4 years. Any eligible elector of the City can nominate for election.

For each election, successful candidates to the position of mayor and councillor are determined by the votes of the electors of the City.

Voting in local government elections is open to any person who is registered on the State Electoral Roll and is a registered eligible elector of the City. People who own or occupy property within a local government district can apply to their local government to be included on the roll as an owner/occupier, as long as they are eligible electors. Voting is not compulsory.

The next ordinary local government election will be held on Saturday 21 October 2023. This election will be conducted by the Western Australian Electoral Commission on behalf of the City. Seven councillor positions and the position of Mayor will be contested. Additionally, there will be an Extraordinary Election in December 2022 to fill the Councillor position for the North-East Ward.

The position of deputy mayor is determined by the Council at an election held at the first Council meeting following an ordinary election. The appointment of deputy mayor is for a term of two years. This election is conducted by the City.

 Voting in local government elections is open to any person who is registered on the State Electoral Roll and is a registered eligible elector of the City. 

ROLE OF COUNCIL MEMBERS

Council Members make important decisions relating to the whole of the local government by considering the views of the community. They also work together with the community, the CEO and the Administration to set the strategic direction of the City. The role of Council Members is defined in the LGA.

The role of the mayor is to:

- preside at meetings in accordance with the Act
- provide leadership and guidance to the community
- carry out civic and ceremonial duties on behalf of the local government
- speak on behalf of the local government
- liaise with the CEO on the affairs of local government and the performance of its functions.

The deputy mayor performs the functions of the mayor when authorised to do so under s5.34 of the LGA.

The specific role of Council Members is to:

- represent the interests of electors, ratepayers and residents
- provide leadership and guidance to the community
- facilitate communication between the community and the Council
- participate in local government decision-making processes at Council and committee meetings.

COUNCIL MEMBER DIVERSITY

The Mayor and councillors are elected by the community, reflecting the values of the communities from which they are elected. Gender diversity of the current Council is well balanced, with 50% female and 50% male Council members.



The Mayoral chain of office is part of a tradition stretching back more than 1000 years. ▲
The links are known as term bars and feature the engraved name and term of each successive mayor. ▲

COUNCIL MEMBERS

MAYOR LINDA AITKEN JP



Mayor since: September 2022
Councillor: 2013 – 2022 (when elected as Mayor)
Term expires: October 2023

M: 0497 790 960
E: linda.aitken@wanneroo.wa.gov.au

BACKGROUND:

- Bachelor of Nursing with Honours
- Justice of the Peace
- Local resident since 1979
- Have run a local business with my husband since 1986

SPECIAL INTEREST / FOCUS AREAS:

- Tourism opportunities and visitor experiences
- Develop local jobs and skills
- Develop to meet current need and future growth
- Responsibly and ethically managed City
- Plan for climate change

COUNCIL-APPOINTED MEMBERSHIP OF COMMITTEES / WORKING GROUPS / EXTERNAL COMMITTEES / BOARDS AS AT THE 30TH OF JUNE 2022:

- Alkimos Aquatic and Recreation Centre Project Working Group
- Audit & Risk Committee
- Environmental Advisory Group
- Neerabup Industrial Area Working Group
- North Coast Cycling Facility Master Plan Implementation Working Group
- Quinns Beach Coastal Management Advisory Group
- Quinns Rocks Caravan Park Re-Development – Councillor Working Group
- Revenue Review Committee
- Tamala Park Regional Council
- Yanchep Lagoon Community Working Group

NORTH WARD

COUNCILLOR CHRIS BAKER

Councillor since: October 2019

Term expires: October 2023

M: 0417 935 730

E: chris.baker@wanneroo.wa.gov.au



BACKGROUND:

- Bachelor of Arts degree (Majors in Australian History and Australian Politics) and a Bachelor of Law degree (Honours)
- Retired law firm proprietor and barrister, solicitor and Notary Public of 37 years
- Retired barrister and solicitor of the Supreme Courts of the Northern Territory and Western Australia, as well as the High Court of Australia.
- Former local government councillor of the Town of Port Hedland and the City of Joondalup.
- Former MP, Western Australian State Parliament for the Joondalup state electorate.
- City of Wanneroo and Yanchep resident for over 20 years.

SPECIAL INTEREST / FOCUS AREAS:

- Value public places and spaces
- Develop local jobs and skills
- Develop to meet current need and future growth
- Advocate in line with community priorities
- Responsibly and ethically managed City

COUNCIL-APPOINTED MEMBERSHIP OF COMMITTEES / WORKING GROUPS / EXTERNAL COMMITTEES / BOARDS AS AT THE 30TH OF JUNE 2022:

- Alkimos Aquatic and Recreation Centre Project Working Group
- Audit & Risk Committee
- Festival & Cultural Events (FACE) Committee
- North Coast Cycling Facility Master Plan Implementation Working Group
- Quinns Rocks Caravan Park Re-Development – Councillor Working Group
- Revenue Review Committee
- Roadwise Advisory Group
- Western Australian Local Government Association (WALGA) North Metropolitan Zone
- Yanchep Lagoon Community Working Group
- Yanchep/Two Rocks Community Bus Management Committee

NORTH WARD

COUNCILLOR SONET COETZEE

Councillor since: October 2017

Term expires: October 2025

M: 0414 429 936

E: sonet.coetzee@wanneroo.wa.gov.au



BACKGROUND:

- Experienced small business owner
- Sun City Yacht Club committee member
- President of the Friends of St. James' Anglican School
- Former Ladies President of the Wanneroo Golf Club
- Alkimos Surf Life Saving Club patron

SPECIAL INTEREST / FOCUS AREAS:

- Facilities and activities for all
- Strong and diverse local economy
- Manage and protect local biodiversity
- People feel safe in public spaces
- Advocate in line with community priorities

COUNCIL-APPOINTED MEMBERSHIP OF COMMITTEES / WORKING GROUPS / EXTERNAL COMMITTEES / BOARDS AS AT THE 30TH OF JUNE 2022:

- Alkimos Aquatic and Recreation Centre Project Working Group
- Audit & Risk Committee
- Business & Tourism Advisory Group
- Festival & Cultural Events (FACE) Committee
- North Coast Cycling Facility Master Plan Implementation Working Group
- Quinns Beach Coastal Management Advisory Group
- Quinns Rocks Caravan Park Re-Development – Councillor Working Group
- Revenue Review Committee
- Wanneroo BMX Raceway Club Relocation Working Group
- Wanneroo Town Centre Advisory Group
- Yanchep Lagoon Community Working Group
- Yanchep/Two Rocks Community Bus Management Committee
- Yellagonga Regional Park Community Advisory Committee

NORTH-EAST WARD

COUNCILLOR GLYNIS PARKER

Councillor since: October 2019

Term expires: October 2023

M: 0409 408 171

E: glynis.parker@wanneroo.wa.gov.au



BACKGROUND:

- Local resident for 21 years.
- Small business owner 20 years.
- 8 years on Council
- Extensive and broadened life experience.

SPECIAL INTEREST / FOCUS AREAS:

- Bringing people together
- Plan, develop and activate employment locations
- Manage and protect local biodiversity
- Build local partnerships and work together with others
- Clear direction and decision making

COUNCIL-APPOINTED MEMBERSHIP OF COMMITTEES / WORKING GROUPS / EXTERNAL COMMITTEES / BOARDS AS AT THE 30TH OF JUNE 2022:

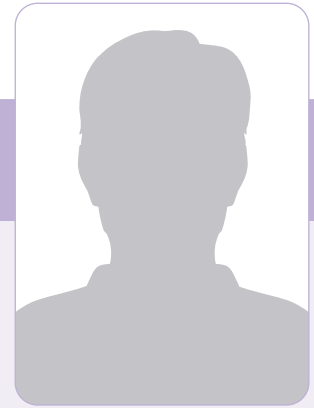
- Alkimos Aquatic and Recreation Centre Project Working Group
- Arts Advisory Group
- Audit & Risk Committee
- Bushfire Advisory Committee
- Community Safety Working Group
- Festival & Cultural Events (FACE) Committee
- Heritage Services Advisory Group
- Multicultural Advisory Group
- North West District Emergency Management Committee (DEMC)
- Quinns Beach Coastal Management Advisory Group
- Quinns Rocks Caravan Park Re-Development – Councillor Working Group
- Revenue Review Committee
- Tamala Park Regional Council
- Wanneroo/Joondalup Local Emergency Management Committee (LEMC)
- Western Australian Local Government Association (WALGA) North Metropolitan Zone
- Western Australian Local Government Association (WALGA) State Council
- Yanchep Lagoon Community Working Group

NORTH-EAST WARD

VACANT

This position was held by Linda Aitken until September 2022 and vacated following her election as Mayor of the City of Wanneroo.

It will be filled at an Extraordinary Election in December 2022.



No longer just for the boaties, Mindarie Marina has become a popular destination for waterfront dining, live entertainment and family fun. The City proudly supported the 25th annual Mindarie Festival in November 2021. ▲ ▲

CENTRAL WARD

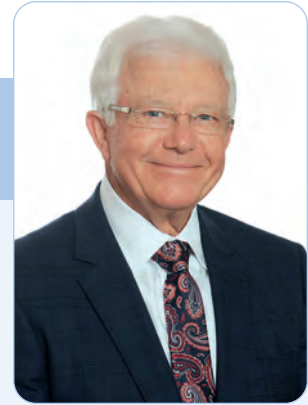
COUNCILLOR FRANK CVITAN JP

Councillor since: October 2011

Term expires: October 2023

M: 0419 994 944

E: frank.cvitan@wanneroo.wa.gov.au



BACKGROUND:

- Justice of the Peace since 2003
- Councillor for 21 years, including 2 years as Deputy Mayor
- 14 years working in Local Government
- 23 years a licensed real estate agent and business owner

SPECIAL INTEREST / FOCUS AREAS:

- Manage waste and its impacts
- Develop to meet future needs and future growth
- Plan for and manage land use
- Manage and maintain assets
- Clear direction and decision making

COUNCIL-APPOINTED MEMBERSHIP OF COMMITTEES / WORKING GROUPS / EXTERNAL COMMITTEES / BOARDS AS AT THE 30TH OF JUNE 2022:

- Arts Advisory Group
- Audit & Risk Committee
- East Wanneroo Community Reference Group
- Elderbloom Community Care Centre Board of Management
- Metro North-West Joint Development Assessment Panel (JDAP)
- Mindarie Regional Council
- Neerabup Industrial Area Working Group
- Quinns Rocks Caravan Park Re-Development – Councillor Working Group
- Revenue Review Committee
- Wanneroo and Districts Historical Society
- Wanneroo Agricultural Society
- Wanneroo BMX Raceway Club Relocation Working Group
- Wanneroo Town Centre Advisory Group
- Waste Management Advisory Committee* (*MRC Rep)
- Western Australian Local Government Association (WALGA) North Metropolitan Zone
- Western Australian Local Government Association (WALGA) State Council

CENTRAL WARD

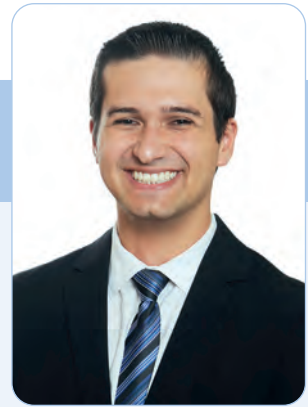
COUNCILLOR JORDAN WRIGHT

Councillor since: October 2021

Term expires: October 2025

M: 0491 043 939

E: jordan.wright@wanneroo.wa.gov.au



BACKGROUND:

- Bachelor of Commerce (Tourism & Hospitality Management)
- Lifelong Hocking resident
- Past hotelier (3,4,5-star hotels & resorts)
- Young Skal Coordinator
- Former representative of the School of Business & Law at ECU

SPECIAL INTEREST / FOCUS AREAS

- Tourism opportunities and visitor experiences
- Plan for climate change
- Develop to meet current need and future growth
- Advocate in line with community priorities
- Customer focused information and services

COUNCIL-APPOINTED MEMBERSHIP OF COMMITTEES / WORKING GROUPS / EXTERNAL COMMITTEES / BOARDS AS AT THE 30TH OF JUNE 2022:

- Audit & Risk Committee
- Business & Tourism Advisory Group
- Community Safety Working Group
- East Wanneroo Community Reference Group
- Environmental Advisory Group
- Wanneroo and Districts Historical Society
- Wanneroo BMX Raceway Club Relocation Working Group
- Wanneroo Town Centre Advisory Group
- Western Australian Local Government Association (WALGA) North Metropolitan Zone

CENTRAL WEST WARD

COUNCILLOR HELEN BERRY

Councillor since: October 2021

Term expires: October 2025

M: 0447 821 022

E: helen.berry@wanneroo.wa.gov.au



BACKGROUND:

- Graduate Australian Institute of Company Directors
- Certified Chartered Accountant
- Fellow Institute of Community Directors of Australia
- Since moving to Australia I have only ever lived within the City of Wanneroo
- CEO of two community focused not for profit organisations

SPECIAL INTEREST / FOCUS AREAS

- Value the contribution of all people
- Facilities and activities for all
- Strong and diverse local economy
- Develop local jobs and skills
- Manage and protect local biodiversity

COUNCIL-APPOINTED MEMBERSHIP OF COMMITTEES / WORKING GROUPS / EXTERNAL COMMITTEES / BOARDS AS AT THE 30TH OF JUNE 2022:

- Aboriginal and Torres Strait Islander Community Reference Group
- Alkimos Aquatic and Recreation Centre Project Working Group
- Audit & Risk Committee
- Festival & Cultural Events (FACE) Committee
- Neerabup Industrial Area Working Group
- North Coast Cycling Facility Master Plan Implementation Working Group
- Quinns Beach Coastal Management Advisory Group
- Quinns Rocks Caravan Park Re-Development – Councillor Working Group
- Revenue Review Committee
- Waste Management Advisory Committee

CENTRAL WEST WARD

COUNCILLOR NATALIE SANGALLI

Councillor since: October 2015

Term expires: October 2023

M: 0447 712 917

E: natalie.sangalli@wanneroo.wa.gov.au



BACKGROUND:

- Life long resident of the City
- Active volunteer in the local community
- Involved in Camp Quality fundraisers
- Involved in coastal management

SPECIAL INTEREST / FOCUS AREAS

- Valued public places and spaces
- Prepared and resilient
- Manage natural assets and resources
- Advocate in line with community priorities
- Understand our stakeholders and their needs

COUNCIL-APPOINTED MEMBERSHIP OF COMMITTEES / WORKING GROUPS / EXTERNAL COMMITTEES / BOARDS AS AT THE 30TH OF JUNE 2022:

- Alkimos Aquatic and Recreation Centre Project Working Group
- Audit & Risk Committee
- Bushfire Advisory Committee
- Community Safety Working Group
- Environmental Advisory Group
- Heritage Services Advisory Group
- Neerabup Industrial Area Working Group
- North Coast Cycling Facility Master Plan Implementation Working Group
- North West District Emergency Management Committee (DEMC)
- North West Regional Road Sub Group
- Quinns Beach Coastal Management Advisory Group
- Quinns Rocks Caravan Park Re-Development – Councillor Working Group
- Revenue Review Committee
- Roadwise Advisory Group
- Wanneroo/Joondalup Local Emergency Management Committee (LEMC)
- Yanchep Lagoon Community Working Group

CENTRAL-EAST WARD

COUNCILLOR JACQUELINE HUNTLEY



Councillor since: October 2019

Term expires: October 2023

M: 0433 606 536

E: jacqui.huntley@wanneroo.wa.gov.au

BACKGROUND:

- Retired Flight Lieutenant, Royal Air Force Volunteer Reserve and RSL Wanneroo member
- Bachelor of Nursing and a diploma of Midwifery
- Certificate in Child Health and Community Nursing.
- Wildlife and domestic feral rehabilitator at Paws for Wildlife Project.
- President of the Wanneroo Historical Society
- Resident of East Wanneroo for 22 years

SPECIAL INTEREST / FOCUS AREAS

- Valuing cultures and history
- Plan, develop and activate employment locations
- Manage and protect local biodiversity and plan for climate change
- Manage natural assets and resources
- Plan for and manage land use

COUNCIL-APPOINTED MEMBERSHIP OF COMMITTEES / WORKING GROUPS / EXTERNAL COMMITTEES / BOARDS AS AT THE 30TH OF JUNE 2022:

- Audit & Risk Committee
- Business & Tourism Advisory Group
- East Wanneroo Community Reference Group
- Metro North-West Joint Development Assessment Panel (JDAP)
- Western Australian Local Government Association (WALGA) North Metropolitan Zone

CENTRAL-EAST WARD

COUNCILLOR PAUL MILES

Councillor since: October 2017

Term expires: October 2025

M: 0416 197 363

E: paul.miles@wanneroo.wa.gov.au



BACKGROUND:

- State Parliament Member for Wanneroo
- Former State Minister

SPECIAL INTEREST / FOCUS AREAS

- Valued public places and spaces
- Attract and support new and existing business
- Arts and local creativity
- Manage waste and its impacts
- Customer focused information and services

COUNCIL-APPOINTED MEMBERSHIP OF COMMITTEES / WORKING GROUPS / EXTERNAL COMMITTEES / BOARDS AS AT THE 30TH OF JUNE 2022:

- Alkimos Aquatic and Recreation Centre Project Working Group
- Audit & Risk Committee
- Bushfire Advisory Committee
- Community Safety Working Group
- East Wanneroo Community Reference Group
- Heritage Services Advisory Group
- Metro North-West Joint Development Assessment Panel (JDAP)
- Mindarie Regional Council
- Neerabup Industrial Area Working Group
- North Coast Cycling Facility Master Plan Implementation Working Group
- North West Regional Road Sub Group
- Quinns Rocks Caravan Park Re-Development – Councillor Working Group
- Revenue Review Committee
- Wanneroo Agricultural Society
- Wanneroo BMX Raceway Club Relocation Working Group
- Wanneroo Town Centre Advisory Group
- Waste Management Advisory Committee* (*MRC Rep)
- Western Australian Local Government Association (WALGA) North Metropolitan Zone

SOUTH WARD

COUNCILLOR JAMES ROWE

Councillor since: October 2021

Term expires: October 2025

M: 0417 709 573

E: james.rowe@wanneroo.wa.gov.au



BACKGROUND:

- Bachelor of Arts – UWA
- Honours degree (History) - UWA
- Justice of the Peace (JP)
- Lifelong Girrawheen resident

SPECIAL INTEREST / FOCUS AREAS

- Facilities and activities for all
- Valuing cultures and history
- Plan, develop and activate employment locations
- Plan for climate change
- Build local partnerships and work together with others

COUNCIL-APPOINTED MEMBERSHIP OF COMMITTEES / WORKING GROUPS / EXTERNAL COMMITTEES / BOARDS AS AT THE 30TH OF JUNE 2022:

- Aboriginal and Torres Strait Islander Community Reference Group
- Audit & Risk Committee
- Community Safety Working Group
- Festival & Cultural Events (FACE) Committee
- Joondalup Health Campus Community Board of Advice Committee
- Multicultural Advisory Group
- Yellagonga Regional Park Community Advisory Committee

SOUTH WARD

COUNCILLOR BRETT TREBY – DEPUTY MAYOR

Deputy Mayor: October 2021 – current
Councillor since: December 1999
Term expires: October 2023

M: 0411 209 372

E: brett.treby@wanneroo.wa.gov.au



BACKGROUND:

- Chartered Secretary and Chartered Governance Professional (Fellow Chartered Governance Institute, London)
- ARM Risk Professional (Fellow Governance Institute of Australia)
- Principle Policy and Strategy Officer – State Government of Western Australia
- Chairperson, The Hepburn Centre
- Trustee, IPWEA Foundation (2009-2017)

SPECIAL INTEREST / FOCUS AREAS

- Clear direction and decision making
- Strong and diverse local economy
- Advocate in line with community priorities
- Manage natural assets and resources
- Facilities and activities for all

COUNCIL-APPOINTED MEMBERSHIP OF COMMITTEES / WORKING GROUPS / EXTERNAL COMMITTEES / BOARDS AS AT THE 30TH OF JUNE 2022:

- Audit & Risk Committee
- Multicultural Advisory Group
- Neerabup Industrial Area Working Group
- North Coast Cycling Facility Master Plan Implementation Working Group
- Revenue Review Committee
- Tamala Park Regional Council
- Western Australian Local Government Association (WALGA) North Metropolitan Zone

SOUTH-WEST WARD

COUNCILLOR NATALIE HERRIDGE

Councillor since: October 2021

Term expires: October 2025

M: 0403 326 828

E: natalie.herridge@wanneroo.wa.gov.au



BACKGROUND:

- Local resident for 18 years
- Family small business over 25 years
- Volunteers within the community (passionate local)

SPECIAL INTEREST / FOCUS AREAS

- Valued public places and spaces
- Tourism opportunities and visitor experiences
- Waste and its impacts
- People feel safe in public places
- Build local partnerships and work together with others
- Customer focused information and services

COUNCIL-APPOINTED MEMBERSHIP OF COMMITTEES / WORKING GROUPS / EXTERNAL COMMITTEES / BOARDS AS AT THE 30TH OF JUNE 2022:

- Audit & Risk Committee
- Community Safety Working Group
- Festival & Cultural Events (FACE) Committee
- Roadwise Advisory Group

SOUTH-WEST WARD

COUNCILLOR VINH NGUYEN

Councillor since: October 2019

Term expires: October 2023

M: 0430 003 360

E: vinh.nguyen@wanneroo.wa.gov.au



BACKGROUND:

- Owner of a local law firm specialising in migration issues
- Bachelor of Law and a Bachelor of Commerce

SPECIAL INTEREST / FOCUS AREAS

- Value the contribution of all people
- Valuing cultures and history
- Strong and diverse local economy
- Plan for climate change
- Develop to meet current need and future growth

COUNCIL-APPOINTED MEMBERSHIP OF COMMITTEES / WORKING GROUPS / EXTERNAL COMMITTEES / BOARDS AS AT THE 30TH OF JUNE 2022:

- Audit & Risk Committee
- East Wanneroo Community Reference Group
- Metro North-West Joint Development Assessment Panel (JDAP)
- Tamala Park Regional Council
- Western Australian Local Government Association (WALGA) North Metropolitan Zone

FORMER COUNCIL MEMBERS

MAYOR TRACEY ROBERTS JP

Council Member: 2003 – 2011
Mayor: October 2011 – June 2022



Mayor Tracey Roberts resigned from her position as Mayor in June following her successful election to Federal parliament on 21 May 2022.

The City and Council acknowledge and thank Tracey Roberts, who throughout her 19 years serving as a councillor and mayor, demonstrated passion and commitment to improving our community. Tracey worked tirelessly to deliver a number of initiatives, services and facilities to help residents and businesses thrive and also advocated for significant infrastructure investment across the City to support our fast growing community.

I am extremely proud of my time as an elected member with the City of Wanneroo. I was elected as a Councillor in 2003, Deputy Mayor 2009-2011, then Mayor 2011-2022. After almost 20 years of service, I resigned from the position of Mayor in June 2022 due to my successful election to the Federal Seat of Pearce, WA.

Over the years, I have seen our City grow significantly and am incredibly proud of our strong advocacy efforts that have helped realise over \$1 billion of infrastructure investment to support our community's continued development and prosperity.

I am humbled to have helped achieve some amazing outcomes for the community of Wanneroo to ensure everybody has the opportunity to thrive and enjoy the wonderful lifestyle the region has to offer.

My priority as Mayor was always to deliver community-driven projects to support people of all ages and abilities to be healthy and active. I had a strong focus on vital upgrades to our road and rail network to create local jobs and enable people to connect, learn and grow in a welcoming environment.

It is the people of Wanneroo, the businesses, residents, City of Wanneroo staff and Council that make it the special place it is today. As a member of many working groups, associations and committees, I will continue to have a very strong bond with the City of Wanneroo and its pioneers.

I will continue to work diligently and advocate for new projects, services and initiatives that nurture our growing population, now and into the future.

Tracey Roberts JP

The following served on Council until the ordinary local government elections held on 16 October 2021:

CR LEWIS FLOOD

Council Member: October 2017 – October 2021

Cr Lewis Flood sadly passed away in February 2022. Lewis was a well-loved member of the community and worked extremely hard to make a positive difference during his time on Council. He will be remembered for his dedication to creating new opportunities for young people, delivering accessible and inclusive sporting and recreational facilities and for his passion for protecting and preserving our environment.

CR HUGH NGUYEN

Council Member: October 2013 – October 2021

CR DOMINIC ZAPPA

Council Member: October 2013 – October 2021

CR DOT NEWTON

Council Member: May 2001 – October 2021

Having been a Councillor at the City for 20 years, Dot Newton has been a devoted advocate for robust community consultation, supporting local businesses and advocating for the sustainable growth of the City while protecting the environment. She has also been a champion of community safety initiatives as well as our Emergency, Volunteer and Road Safety programs.

COUNCIL MEETINGS

Ordinary Council meetings are held on a four-week cycle, generally on a Tuesday evening, in the Council Chambers at the Wanneroo Civic Centre. The Mayor presides at Council meetings, which are also attended by councillors, the CEO and directors of the City. Reports are formally presented to provide information and advice to assist councillors in their decision-making.

Members of the public are welcome to attend Council meetings, and there is an opportunity to ask questions during public question time. Public questions at Council meetings may relate to any matter for which the Council is responsible. However, members of the public are not permitted to take part in Council debate. Public questions and a summary of the responses provided are included in the minutes of the meeting.

The Mayor and councillors conduct a briefing session in the week before the formal Council meeting. Briefing sessions start at 6pm in Council chambers and are open to members of the public. A public question time relating only to business on the agenda is held at the end. People may, by appointment, present deputations relating only to business on the agenda at the start of the briefing session.

In accordance with the LGA, minutes are kept of meeting proceedings and the unconfirmed minutes are published on the City's website within 10 business days. The minutes are presented at the next ordinary meeting of the Council for confirmation.

COMMITTEES

Section 5.8 of the LGA enables councils to form committees to assist with their functions. Committee members may include Council members, employees and members of the public in a variety of combinations. Committees can operate with Council-delegated decision-making powers or solely on an advisory basis. Committees and working groups are established as required to consider and provide advice to the Council on a number of issues.

The terms of reference and membership of each committee are determined by the Council. Where the terms of reference for the committee or working group provide for membership by community members, nominations are sought through an open expression of interest process.

All expressions of interest are reviewed by the City and a report recommending nominees for appointment is prepared for the Council.

Advisory committees, where members are drawn from both the Council and the community, give people a significant opportunity to provide input into the Council's decision-making process. The chair of these groups is elected from among the members and may not be a Council member.

Short-term advisory committees (sometimes called 'working groups' or 'ad hoc groups') are groups of experts working together for a particular purpose and are disbanded when that purpose is achieved.

The Council had six established committees, which reduced to five during the reporting year following the disbandment of the Environmental Advisory Committee in August 2021. The committees as at 30 June are:

- Audit and Risk Committee
- Bushfire Advisory Committee
- Festival and Cultural Events Committee
- Revenue Review Committee
- Waste Management Advisory Committee.

None of these committees holds delegated authority to exercise the powers and discharge the duties of the local government. The decisions or recommendations of committees and working groups have no legal standing unless they are adopted by the Council at a formal meeting. The Council is not bound to accept a recommendation of an advisory committee.



Ordinary Council meetings are held on a four-week cycle, generally on a Tuesday evening, in the Council Chambers at the Wanneroo Civic Centre.



AUDIT AND RISK COMMITTEE

The Audit and Risk Committee liaises with internal and external auditors so that the Council can be satisfied with the performance of the local government in managing its affairs. The committee also advises the organisation on the management of business enterprise risks, the strategic risk register and high risk issues.

All Council Members are members of the committee. A chair is elected at the first meeting after a Council election and serves for two years.

The terms of reference for the committee allow for one or more external members who have knowledge and skills that are of benefit to the committee. The Council has determined that external membership is not required at this time.

The terms of reference for the committee were reviewed and endorsed by the Council in March 2022.

A list of internal audits and other reports presented to the committee is provided on the Internal Audit section commencing on page 160.

BUSHFIRE ADVISORY COMMITTEE

The Bushfire Advisory Committee advises the Council on bushfire mitigation and planning. One meeting of the committee was held in 2021/22. Two Council members are on the committee.

FESTIVAL AND CULTURAL EVENTS COMMITTEE

The Festival and Cultural Events Committee makes recommendations to the Council on policies relating to the promotion of the City's culture through festivals and events. Four Council members, including the mayor, are delegates. There are three deputy delegates who may attend when a delegate is unavailable.

REVENUE REVIEW COMMITTEE

The Revenue Review Committee provides a forum to advise and make recommendations to the Council on sources of revenue and related policy. Membership of the Committee consists of the mayor and nine councillors.

WASTE MANAGEMENT ADVISORY COMMITTEE

The Waste Management Advisory Committee provides advice to the Council and to the City's representatives on the Mindarie Regional Council on matters relating to waste management in the City.



With ice cream in hand and smiles at the ready, two young girls are ready to enjoy the Yanchep Community Open Day at Splendid Park, a free family event hosted by the City in January 2022.

MEMBERSHIP OF COMMITTEES

COUNCIL MEMBERS	AUDIT AND RISK COMMITTEE	BUSHFIRE ADVISORY COMMITTEE	ENVIRONMENTAL ADVISORY COMMITTEE (DISBANDED 25 AUGUST 2021)	FESTIVAL AND CULTURAL EVENTS COMMITTEE	REVENUE REVIEW COMMITTEE	WASTE MANAGEMENT ADVISORY COMMITTEE
No. of meetings held	7	1	1	3	1	4
Mayor T Roberts JP <i>(resigned June 22)</i>	<input type="checkbox"/>			<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Cr L Aitken	<input type="checkbox"/>		<input type="checkbox"/>		<input type="checkbox"/>	
Cr C Baker	<input type="checkbox"/>			<input type="checkbox"/>	<input type="checkbox"/>	
Cr H Berry <i>(from Oct 21)</i>	<input type="checkbox"/>			<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Cr S Coetzee	<input type="checkbox"/>			<input type="checkbox"/>	<input type="checkbox"/>	
Cr F Cvitan JP	<input type="checkbox"/>				<input type="checkbox"/>	<input checked="" type="checkbox"/>
Cr N Herridge <i>(from Oct 21)</i>	<input type="checkbox"/>			<input type="checkbox"/>		
Cr J Huntley	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>			
Cr P Miles	<input type="checkbox"/>				<input type="checkbox"/>	<input type="checkbox"/>
Cr V Nguyen	<input type="checkbox"/>					
Cr G Parker	<input type="checkbox"/>			<input type="checkbox"/>	<input type="checkbox"/>	
Cr J Rowe <i>(from Oct 21)</i>	<input type="checkbox"/>			<input type="checkbox"/>		
Cr N Sangalli	<input type="checkbox"/>				<input type="checkbox"/>	
Cr B Treby – Deputy Mayor	<input checked="" type="checkbox"/>				<input checked="" type="checkbox"/>	
Cr J Wright <i>(from Oct 21)</i>	<input type="checkbox"/>					
FORMER COUNCILLORS (TERM ENDED OCTOBER 2021)						
Cr L Flood	<input type="checkbox"/>				<input type="checkbox"/>	
Cr D Newton JP	<input type="checkbox"/>	<input type="checkbox"/>			<input type="checkbox"/>	
Cr H Nguyen	<input type="checkbox"/>				<input type="checkbox"/>	
Cr D Zappa	<input checked="" type="checkbox"/>				<input type="checkbox"/>	

Chair Chair (after Oct 2021) Deputy Chair Committee Member Deputy Delegate

Please note: Deputy delegates only attend meetings when the delegate is unavailable.

COUNCIL AND COMMITTEE ATTENDANCE

The following table details the types of meetings held during 2021/22, the number of meetings held and the attendance of each Council member.

ELECTED MEMBERS	ORDINARY COUNCIL (12)	SPECIAL COUNCIL (6)	ELECTORS AGM (1)	AUDIT AND RISK (7)	BUSHFIRE ADVISORY (1)	ENVIRONMENTAL ADVISORY (1)	FESTIVAL AND CULTURAL EVENTS (3)	REVENUE REVIEW (1)	WASTE MANAGEMENT ADVISORY (4)	BUDGET WORKSHOPS
Mayor T Roberts JP <i>(resigned June 22)</i>	10	4	1	5			2	0	2	2
Cr L Aitken	12	4	1	7		0		1		4
Cr C Baker	10	5	1	2			2	0		4
Cr H Berry <i>(from Oct 21)</i>	6	3	1	5				0	2	3
Cr S Coetzee	11	5	1	4			2	0		4
Cr F Cvitan JP	12	6	1	7				1	4	4
Cr N Herridge <i>(from Oct 21)</i>	5	6	1	3						4
Cr J Huntley*	11	5	1	5		0				4
Cr V Nguyen	11	5	1	3						2
Cr P Miles	12	5	1	7			1	1	4	4
Cr G Parker	12	5	1	5			2	1		4
Cr J Rowe <i>(from Oct 21)</i>	7	6	1	5						4
Cr N Sangalli	11	6	1	7		1		1	1	4
Cr B Treby – Deputy Mayor	10	5	1	7				1		4
Cr J Wright <i>(from Oct 21)</i>	7	5	1	3						4
FORMER COUNCILLORS (TERM ENDED OCTOBER 2021)										
Cr L Flood	5	n/a	n/a	1						
Cr D Newton JP	5	n/a	n/a	1	1				1	
Cr H Nguyen	5	n/a	n/a	0						
Cr D Zappa	5	n/a	n/a	1						

*Cr J Huntley was on the Audit and Risk Committee until the 15th of October 2021 and was reappointed on the 15th of February 2022.

WORKING GROUPS

At the first Council meeting after an election, Council members nominate for and are appointed to internal working groups and external committees, working/advisory groups and regional councils.

The following table lists all working groups, advisory groups and external committees to which Council members are appointed.

INTERNAL

- Aboriginal and Torres Strait Islander Community Reference Group
- Alkimos Aquatic and Recreation Centre Project Working Group
- Arts Advisory Group
- Business and Tourism Advisory Group
- Community Safety Working Group
- East Wanneroo Community Reference Group
- Environmental Advisory Group
- Heritage Services Advisory Group
- Multicultural Advisory Group
- Neerabup Industrial Area Development Working Group
- North Coast Cycling Facility Master Plan Implementation Working Group
- Quinns Beach Long Term Coastal Protection Community Reference Group
- Quinns Rocks Caravan Park Redevelopment – Councillor Working Group
- Roadwise Advisory Group
- Wanneroo BMX Raceway Club Relocation Working Group
- Wanneroo Town Centre Advisory Group
- Yanchep Lagoon Community Working Group

EXTERNAL

- Elderbloom Community Care Centre's Board of Management
- Joondalup Health Campus Community Board of Advice
- Metro North-West Joint Development Assessment Panel
- Mindarie Regional Council
- North West Regional Road Sub-Group
- North Metropolitan District Emergency Management Committee
- Quinns Rocks Caravan Park Redevelopment Advisory Group
- Tamala Park Regional Council
- Wanneroo Agricultural Society
- Wanneroo and Districts Historical Society
- Wanneroo/Joondalup Local Emergency Management Committee
- Western Australian Local Government Association (WALGA) North Metropolitan Zone
- WALGA State Council
- Yanchep/Two Rocks Community Bus Management Committee
- Yellagonga Regional Park Community Advisory Committee

DISBANDED AND CREATED COMMITTEES AND WORKING GROUPS

- In August 2021, the Environmental Advisory Committee was disbanded. This became the Environmental Advisory Group.
- In October 2021, the following were disbanded:
 - Community Support and Financial Assistance Working Group
 - the Reconciliation Action Plan Advisory Group
 - Department of Transport Two Rocks Community Reference Group
 - Construction Reference Group – Wanneroo Road and Ocean Reef Road
- In October 2021, the Aboriginal and Torres Strait Islander Community Reference Group was created.
- In June 2022, the East Wanneroo Community Reference Group was created.

COUNCIL DECISIONS

The Council recognises the importance of being transparent and accountable. All Council meetings are open to the public, except when sensitive confidential matters are being considered. Recommendations are submitted by the Administration to the Council at its ordinary or special Council meetings, and agendas and minutes for these meetings are published on the City's website and are available for public viewing.

The City continues to review processes and improve decision-making practices for its community and customers. In 2021/22, 278 recommendations were presented to the Council, 17% more than the previous year. Of those, 266 were carried, ten were deferred and two were withdrawn. Despite this increase, the annual number of decisions made by the Council has steadily declined over the years, with appropriate decisions being made under delegated authority or established policy to improve customer response times.

However, all matters that require Council consideration are referred through the Council decision-making process for determination.

The Council strives to provide the community with transparency in the decision-making process, with 94% of all Council decisions being resolved in open session and the remaining 6% determined in confidential session. Items that may be considered confidential are defined in s5.23(2) of the LGA. Although these items may be discussed and determined in confidential session, any decision made (the resolution) is always read aloud immediately after the meeting is reopened to the public.

COUNCIL MEMBER REMUNERATION

The Salaries and Allowances Tribunal determines remuneration for Council members under the Salaries and Allowances Act 1975 (SAA). On 8 April 2021, the tribunal determined the rates applicable for 2021/22.

The City is classified as a Band 1 local government for the purposes of the SAA. The Council has adopted a Council Members' Fees, Allowances, Reimbursements and Benefits Policy that sets out the payments available to Council members as follows:

- annual allowance for a mayor and deputy mayor
- annual attendance fees in lieu of Council meeting, committee meeting and prescribed meeting attendance fees
- annual allowance for ICT expenses in lieu of reimbursement.

The policy makes provision for the City to pay the maximum amount within the range set by the tribunal. It also allows the City to reimburse Council members up to a set amount in each 4-year term for corporate apparel to allow them to conduct Council-related business. In addition, the LGA allows Council members to claim reimbursement for childcare and travel costs incurred because of attendance at meetings.



The Council strives to provide the community with transparency in the decision-making process...



Following is a summary of the remuneration paid to Council members.

DESCRIPTION	2019/20 ACTUAL (\$)	2020/21 ACTUAL (\$)	2021/22 ACTUAL (\$)
Meeting fees	471,198	459,330	479,162
Mayor's allowance	89,753	89,753	67,376
Deputy mayor's allowance	22,438	22,438	22,438
Information and telecommunication allowance	52,500	52,500	52,500
Travelling and other expenses	24,382	23,782	12,891
Corporate apparel expenses	-	5,912	4,890
TOTAL	660,271	688,241	639,257

In accordance with the LGA, the type and the amount of any fees, expenses or allowances paid to each Council member during a financial year are published in the City's website.



Modern libraries are about much more than books; they also provide an important digital resource for community members. ▲

TRAINING AND PROFESSIONAL DEVELOPMENT

To enable Council members to develop and maintain skills and knowledge relevant to their roles as representatives of the City, Council members are encouraged to attend conferences, workshops, forums and training events. Local governments are required to report on training undertaken by Council members each financial year.

On 27 June 2019, the Local Government Legislation Amendment Act 2019 (the Amendment Act) was passed in parliament and introduced provisions relating to council member training and professional development. Council members are required to complete a Council Member Essentials course of training within 12 months of the day on which they are elected. The following table lists mandatory training completed by Council members.

COUNCIL MEMBER	UNDERSTANDING LOCAL GOVERNMENT	SERVING ON COUNCIL	MEETING PROCEDURES	CONFLICTS OF INTEREST	UNDERSTANDING FINANCIAL REPORTS AND BUDGETS
Mayor Tracey Roberts* <i>(resigned June 22)</i>					
Cr Linda Aitken	✓	✓	✓	✓	✓
Cr Chris Baker*					
Cr Helen Berry <i>(from Oct 21)</i>	✓	✓	✓	✓	✓
Cr Sonet Coetzee	✓	✓	✓	✓	✓
Cr Frank Cvitan*					
Cr Natalie Herridge <i>(from Oct 21)</i>	✓	✓	✓	✓	✓
Cr Jacqueline Huntley*					
Cr Paul Miles	✓	✓	✓	✓	✓
Cr Vinh Nguyen*					
Cr Glynis Parker*					
Cr James Rowe <i>(from Oct 21)</i>	✓	✓	✓	✓	✓
Cr Natalie Sangalli*					
Cr Brett Treby – Deputy Mayor*					
Cr Jordan Wright <i>(from Oct 21)</i>	✓	✓	✓	✓	✓

✓ Training completed in 2021/22

* Council members not required to undertake Council Members Essentials training in accordance with Regulation 36 of the Local Government (Administration) Regulations 1996. In accordance with the LGA this information is also available on the City's official website.

CODE OF CONDUCT

The Local Government (Model Code of Conduct) Regulations 2021, (the **Model Code Regulations**), effective from 3 February 2021, introduced a mandatory code of conduct for council members, committee members and candidates.

The Model Code Regulations provide for:

- overarching principles to guide behaviour;
- behaviours and complaints which are managed by local governments;
- rules of conduct, with breaches considered by the independent Standards Panel where appropriate.

The Council adopted a Council Member, Committee Member and Candidate Code of Conduct (the **Code**) based on the Model Code Regulations on 20 April 2021.

COMPLAINTS

The City manages complaints against Council members in relation to the Code. Division 3 of the Code sets out requirements relating to the behaviour of Council Members, committee members and candidates, including:

- personal integrity
- relationships with others
- Council or committee meetings.

There are also requirements for submitting, dealing with, dismissing and withdrawing a complaint. A complaint under Division 3 must be made within one month of the alleged breach and is to be submitted to the City's Complaints Officer using the prescribed form, which is available on our website along with information on how to submit a complaint. The City's appointed Complaints Officer is the Director Corporate Strategy and Performance.

In 2021/22, five complaints were received under Division 3 of the Code and processed at a cost to the City of \$35,764. These Complaints were addressed under the Code's complaints management procedure.

Division 4 of the Code sets out rules of conduct for what are considered minor breaches, including:

- misuse of local government resources
- securing personal advantage or disadvantaging others
- prohibition against involvement in administration
- relationship with local government employees
- disclosure of information
- disclosure of interests.

A complaint received under Division 4 of the Code must be made within 6 months of the alleged breach and is to be submitted to the City's Complaints Officer by email – complaints@wanneroo.wa.gov.au – using the prescribed form.

Eight complaints were received under Division 4 in 2021/22 and were reported to the Local Government Standards Panel. Three complaints remain pending as at 30 June 2022. A determination of 'no breach' was found in four cases and one complaint was withdrawn. The cost of the Division 4 complaints for the City was \$5,166 for the 2021/22 financial year.

Section 5.121 of the Local Government Act 1995 (LGA) requires a local government to maintain a register of complaints that result in an action under s5.110(6)(b) or (c). There were no complaints determined in this reporting period that resulted in an action.

LOCAL LAWS

Section 3.12 of the LGA prescribes the process the Council must follow to make local laws.

Section 3.16 of the LGA requires the local government to review its local laws within eight years from the date of commencement of the local law. We are continuing the process of updating all our local laws. Current local laws are available online at wanneroo.wa.gov.au

DELEGATIONS OF AUTHORITY

Delegations of authority provide officers with the power to carry out duties and make determinations. Under the LGA, both the Council and the CEO are given certain powers and duties to be discharged.

The Council, by absolute majority, may delegate in writing to the CEO the exercise of any of its powers or the discharge of any of its duties under various Acts, apart from those specified in section 5.43 of the LGA.

The CEO may delegate to any employee the exercise of any of the CEO's powers or the discharge of any CEO duties, other than the power of delegation, including those powers and duties delegated by the Council, subject to any conditions imposed by the Council.

The LGA requires the CEO to keep a register of delegations and arrange once every financial year for those delegations to be reviewed by the delegator. This review was completed.

PUBLICLY AVAILABLE INFORMATION

Information and documents that are required to be available to the public on the City's official website under the LGA are set out as follows.

LEGISLATIVE REFERENCE	DESCRIPTION OF INFORMATION AND/OR DOCUMENT	PAGE NAME
3.59(4)(c)	Commercial enterprises proposed business plan	Your Say
4.52 (1) & (2)	Candidate profiles	Election page
5.39B(6)	Model standards for the recruitment, performance review and termination of CEO	Good governance and conduct
5.39C(6)	Policy for the temporary employment or appointment of a CEO	Policy page
5.50(5)	Policy to make payments to terminating employees that are in addition to employment contract entitlements	Policy page
5.51A	Employee code of conduct	Good governance and conduct
5.55A	Annual Report	Annual Reports
5.89A(5)	Register of gifts	Registers
5.90A(5)	Policy for Council Member and CEO attendance at events	Policy page
5.94(b)	Register of financial interests	Registers
5.94(ab)	Register of complaints	Registers
5.96 & Admin. r. 29C(2)(c)	An up-to-date version of each Council policy	Policy page

LEGISLATIVE REFERENCE	DESCRIPTION OF INFORMATION AND/OR DOCUMENT	PAGE NAME
5.96 & Admin. r. 29C(2)(d) &(e) & 29D	The name of each Council Member and employee that lodged a primary return or annual return for a financial year. To remain on the website for not less than 5 years from when first published	Registers
5.96 & Admin. r. 29C(2)(f) & (6) and 29D	The type and the amount or value of any fees, expense or allowances paid to each Council member during a financial year. To remain on the website for not less than 5 years from when first published	Registers
5.96A(1)(a)	Map of the district showing district and ward boundaries	Suburbs and wards map
5.96A(1)(b)	Up-to-date consolidated versions of the City's local laws	Local laws
5.96A(1)(c)	Annual budget	Annual budget 21/22
5.96A(1)(d)	List of fees and charges	Annual budget 2021/22
5.96A(1)(e)	Current plans for the future of the district	Integrated planning and reporting
5.96A(1)(f)	Confirmed minutes of Council or committee meetings	Council meeting dates, agendas and minutes
5.96A(1)(g)	Minutes of electors' meetings	Council meeting dates, agendas and minutes
5.96A(1)(h)	Notice papers, agendas and reports or other documents relating to council or committee meetings	Council meeting dates, agendas and minutes
5.103	Model Code of Conduct for Council Members, Committee Members and Candidates	Codes of Conduct
5.118(3)	Censure notices in respect of a person who is a Council Member	Codes of Conduct
5.121(3)	Register of complaints of minor breaches	Register of Complaints
5.127	A report on the training completed by each Council Member in the financial year, to be published within one month of the end of the financial year	Registers
5.128(4)	Publish an up-to-date version of the Continuing Professional Development of Council Members Policy	Policy page

LEGISLATIVE REFERENCE	DESCRIPTION OF INFORMATION AND/OR DOCUMENT	PAGE NAME
6.36(3) (c) (ii) & (3A)	Each local government is required to prepare a document describing the objects of and reasons for each proposed rate and minimum payment and publish the documents on the website	Rates information
6.68 (3) & Schedule 6.3 1(1) (c)	Prior to exercising the power of sale of land for overdue rates under s6.68, that a notice is to be published on the website and kept on the website for not less than 35 days	Latest news
Admin r. 12	Any change to meeting details	Council meeting dates, agendas and minutes
Admin. r. 29C (2) (a) & (3) and 29D	Any adverse recommendation made by an authorised person under s8.13(2) within 14 days after the adverse recommendation is provided to the local government. To remain on the website for not less than 5 years from when first published	Codes of Conduct
Elections r.30G (5) and (6)	Electoral gift register	Registers
F&G. r. 17(1A)	Tender register	Tenders and contracts

It's a dream come true for any aspiring young firefighter to come face-to-face with their heroes. This young lad had a truly splendid day out in Yancheep.



COMMUNITY ENGAGEMENT

Our Community Engagement Framework is based on the International Association for Public Participation (IAP2) model's Quality Assurance Standard for Community and Stakeholder Engagement and encourages participation by people who live in, work in, visit or support the City.

We ensure that stakeholders' comments and concerns are acknowledged, considered and available for decision-making. We advertise and invite feedback on policy changes, development, planning and project proposals. Key stakeholders (including government regulators and relevant community groups) are engaged on economic, environmental and social topics. We also monitor and review the outcomes of participation, which are then communicated to participants and the public.

The City engages with our community and communicates information in the following ways.

ENGAGEMENT METHODS	DESCRIPTION
Advertisements	The City regularly advertises engagement opportunities in local community newspapers, including the Wanneroo Times.
City's website	The latest news, key projects and important documents are all available for the community to view on the City's website.
Community events and activities	Engagement activities are incorporated into City-hosted events.
Emails	For participants and project subscribers, we send information, invitations to events and updates at key project milestones.
E-newsletter	The public comment period for key projects is featured in the City's monthly eNews, which has almost 10,000 subscribers.
Facilitated sessions	The City holds open houses, workshops and sessions to share information, involve the community and obtain feedback on our plans in a more personal way. Community members are able to interact directly with City employees and have their questions and concerns listened to, answered and considered in our decision-making.
Letters	We send information and feedback forms to people likely to be directly affected by a decision, project or upgrade.
Non-facilitated sessions	Information booths, ideas boards and straw polls (ad hoc unofficial voting) are set up at various community facilities, events and other engagements.
Notices	Advertisements and notices are displayed on the City's public noticeboards in the main public places (civic centre, libraries and community centres) to advertise tenders and impounded vehicles.
Online mapping tool	We successfully used the online Social Pinpoint mapping tool to obtain input and feedback from local residents on several projects. This process was well supported by the community.
Promotional posters	Posters are sometimes displayed in the City's main public places (civic centre, libraries and community centres) to advertise engagement opportunities.

ENGAGEMENT METHODS	DESCRIPTION
Signage	Signage is displayed along roads and parks to advertise engagement opportunities and coming works that will impact on the local community.
Social media	The City may inform the community and stakeholders of engagement opportunities through social media, providing links to information and Your Say.
Submissions	Where a survey is not appropriate, a submission is requested as an alternative means of capturing community comments, concerns and opinions. Submissions are generally delivered by email or sent to or dropped into the Civic Centre.
Surveys	A common method for obtaining information from the community is through surveys. These are available online through the Your Say page or in hard copy on request.
Your Say	Your Say is an online community engagement hub on our website. The community is able to view information and associated documents on particular projects, and provide feedback via online surveys and submission forms.

KEY TOPICS AND CONCERNS

During the year, the major topics involving community engagement were:

- Alkimos Aquatic and Recreation Centre
- Quinns Rocks Caravan Park redevelopment
- Great Recycling Challenge
- Coastal Management Plan 2021
- Wanneroo Local Heritage Survey.

PROCESS IMPROVEMENTS

To further improve our community engagement performance and increase public participation, we:

- launched and promoted our new online community directory to enable residents to find out what's happening across the City, including community services and local groups to join. During the year, more than 20,000 people used the directory, generating more than 35,000 views.
- enhanced our Your Say community engagement hub, increasing content and adding online engagement tools to share ideas. During the year the hub received a record 332,000 views, up 142,000 on the previous year.
- revised the Community Engagement Policy and supporting procedures, with 'Empowerment' now included as one of the engagement options to support the City's Place Management and Social strategies

OUR STAKEHOLDERS

A stakeholder is defined as 'an individual, group, organisation, business and/or government entity that has an interest or concern, or who may be affected by the project or service in question within the City of Wanneroo geographical area (or surrounding locations)'.

The City is diverse, and we are committed to engaging with our community and residents to provide leadership, and services and facilities aspired to within our Strategic Community Plan. Our Communications Strategy 2019/20 to 2022/23 guides us in managing communications aligned to our strategic direction.

Our key stakeholders are:

- Community members, ratepayers, residents and visitors
- Special interest groups
- Industry associations, peak bodies and community interest groups
- Businesses within the City
- Commonwealth, state, regional and other local governments (including public utilities, consultants and contractors engaged by the City or others)
- Media

The details of each of our key stakeholders and their relationship with the City are provided in the following table.

COMMUNITY MEMBERS, RATEPAYERS, RESIDENTS AND VISITORS

Residents, ratepayers, customers and visitors

Why are they important to the City?

Provide funding for facilities, products and services, as well as guidance, feedback, strategic direction, engagement and values.

Value to the stakeholder

Provide civic leadership and representation, as well as facilities, products and services with continuous improvement opportunities.

How we engage

Through employees, customer feedback, the City's website, social media platforms, publications, meetings (formal, briefings, networking, one-on-one events, displays, workshops, forums, working groups), the Your Say page of the City's website, surveys and interactive mapping tools.



NYITTING WANNEROO
by Courtney Hill, 2021.

In the black night sky, the moon glowed red and the stars descended, ready to shine on the dawn of all nations. The ancestral serpent, Waugal, created our mother, this land. The waterways, landforms, plants, animals and all living things were formed.

SPECIAL INTEREST GROUPS

People with disabilities, culturally and linguistically diverse people, Aboriginal and Torres Strait Islander peoples, seniors, youth and young people

Why are they important to the City?

Provide unique perspectives, knowledge and experiences so City operations can be more inclusive and accessible.

Value to the stakeholder

Provide access, equity and inclusion across representation, service and facilities

How we engage

Through employees, customer feedback, the City's website, social media platforms, publications, meetings (formal, briefings, networking, one-on-one events, displays, workshops, forums, working groups), the Your Say page of the City's website, surveys and interactive mapping tools.

INDUSTRY ASSOCIATIONS, PEAK BODIES AND COMMUNITY INTEREST GROUPS

Professional and business associations, not-for-profit groups, other non-government organisations, state sport associations, local sporting groups, community groups, schools, residents' and ratepayers' associations

Why are they important to the City?

Provide information, perspective, knowledge, experience and expertise

Value to the stakeholder

Provides advocacy, access, cultural vibrancy, resources and representation

How we engage

Through employees, customer feedback, the City's website, social media platforms, publications, meetings (formal, briefings, networking, one-on-one events, displays, workshops, forums, working groups), the Your Say page of the City's website, surveys and interactive mapping tools.

BUSINESSES

Local businesses, local business associations, property developers, suppliers, contractors and service providers

Why are they important to the City?

Provide for local economic growth and opportunities for the community and wider population

Value to the stakeholder

Support for business investment, development and growth

How we engage

Economic development team, digital and social media, meetings (formal, briefings, networking), correspondence/advice, events, workshops, biennial business survey, and the Your Say page of the City's website.

GOVERNMENT

Federal and state ministers including the opposition, local government mayors and councillors, federal and state government departments (including public utilities, consultants or contractors engaged by the City or others), local government authorities, political influencers, local members

Why are they important to the City?

Provision of funding and growth opportunities and direction, and input to policy and legislative development.

Value to the stakeholder

Collaboration for resources, partnerships and networks.

How we engage

Meetings (formal, briefings, networking), correspondence, legislative reporting, events, public relations, advocacy and lobbying, negotiations, projects and joint ventures.

MEDIA

Print and broadcast, online and social media, local community media

Why are they important to the City?

Provide transparency to our operations, enhance and protect our reputation and raise awareness of our activities.

Value to the stakeholder

Provide content and stories that gauge community trends, including social, environmental and economic data.

How we engage

Press releases, media briefings, statements, interviews, photo opportunities, Council meetings, and social and digital media.

EXTERNAL PARTNERSHIPS

The City recognises the role strong partnerships play in advancing the range and quality of services to residents and businesses as well as ensuring that policies are current and well informed.

We work with a range of national and state-based organisations to promote issues of shared interest and to collaborate in advocating for key priorities. The City partners with the National Growth Areas Alliance (NGAA) and the Growth Areas Perth and Peel (GAPP), which share our interests relating to high-growth outer metropolitan councils. Both groups have more than 10 years of collective experience in bringing the unique issues faced by high growth councils to the attention of decision-makers and funders.

The City's CEO, Mr Daniel Simms, chairs the GAPP group and is a member of NGAA's Committee of Management.

Working with groups such as the Wanneroo Business Association is essential to ensure the City and businesses are working together on key issues such as the recovery from COVID-19 and building business capacity and capability.

The Australian Local Government Association (ALGA) is the national voice of local government, representing 537 councils across the country. Prior to being elected to Federal Parliament in May 2022, Mayor Roberts had served as vice-president of ALGA since 2018. The City is also a member of the Western Australian Local Government Association (WALGA).

We continue to engage with a broad range of external industry, strategic and community stakeholders to advocate and collaborate for the benefit of our community.

SIGNIFICANT MEDIA COVERAGE

We recognise that both traditional media and social media present opportunities to inform, connect and engage with our community. We communicate in many ways, including through a regular advertorial in the local newspaper, social media platforms, media releases, advertising, e-newsletters and radio interviews. In 2021/22, four editions of the City's What's Happening magazine, which showcases places, people and events in the City through news articles and features, were delivered to homes and businesses.

The City's Communications and Brand Media Team manages a combination of proactive and reactive media opportunities on a range of topics, including capital works projects, growth and planning, innovation and sustainability, the natural environment, and community and cultural events.

Throughout the year, media coverage of the City was generally positive, with two-thirds of all mainstream media mentions being positive or very positive in tone. Coverage focused on the key themes of growth, environment and sustainability, community connections, safety and security, and business and investment, and had an audience reach of 1,253,471.

Overall, just eight per cent of media coverage in 2021/22 was negative in tone. Mainstream media coverage included a fatal car accident in Mindarie that prompted a northern suburbs family to petition state and local governments for better pedestrian safety. One negative report looked at tree canopy cover across the Perth metropolitan area, including in the City of Wanneroo, and focused on the need for local governments to address the urban heat island effect. As a growth Council with significant and ongoing urban development in the northern corridor, the City has developed an Urban Forest Strategy to boost canopy cover and protect existing trees.

MEDIA IMPACT SCORE

In 2021, we started to report media engagement performance against a benchmark called a media impact score (MIS), an industry benchmark that calculates the City's performance based on sentiment (positive, negative, neutral), number of mentions, weighting of the media publication/outlet and story position or placement in the publication/

platform. Our 3.2 average for positive or neutral media interactions significantly outperformed the local government national average of 1.4.

COMMUNICATIONS

In October 2020, we implemented 'beacon topics' to inform the City's media, social media and marketing communications. Four themes that encapsulate community and local business priorities and areas of interest were identified through community consultation: community connections; growth, environment and sustainability; safety and security; and local work, business and investment. Analysis of proactive media coverage showed the topics enhanced message relatability and resonance with the community, with proactive media activity aligned with the themes comprising 80 per cent of the City's positive media mentions.

ALKIMOS AQUATIC AND RECREATION CENTRE

In 2021/22, we continued our community engagement and advocacy campaign to support construction of a public swimming and recreation facility in the northern suburbs: the Alkimos Aquatic and Recreation Centre (AARC). The campaign aimed to generate support for the project and help the City secure an additional \$30 million to deliver a state-of-the-art community facility.

The comprehensive media and marketing campaign to raise the profile of the project, encourage community support and feedback on the proposed concept design and secure additional funding included:

- media releases,
- organic and paid social media
- e-newsletters
- the City's quarterly What's Happening magazine.

The media campaign generated 2.1 million impressions and 4,600 link clicks. A series of Facebook posts focused on the 'Have Your Say' component of the campaign, published in January and February 2022, achieved a combined reach of 125,400.

SOCIAL MEDIA CAMPAIGNS

In 2021/22, 1,046 posts were published on the City's Facebook, Instagram, Twitter and LinkedIn pages. Posts with the highest level of engagement were:

- Summer events series (190,500)
- Alkimos Aquatic and Recreation Centre community consultation (125,400)
- Community waste drop-off weekend (72,500)
- Burns Beach – Mindarie shared path (44,100).

For more information on the City's current and historic news, please visit wanneroo.wa.gov.au/news.

IMPORTANT EVENTS

In 2021/22, we hosted, sponsored and supported various events that provided residents, businesses and visitors with the opportunity to connect within the distinctive and diverse natural and built environments of Wanneroo. These included major community, sporting, arts and music events.

2021		
JULY	AUGUST	SEPTEMBER
Hainsworth Family Fun Day NAIDOC Week	NAIDOC Flag Raising Ceremony Vietnam Veterans Day Sunset Commemoration Service Homelessness Week	
OCTOBER	NOVEMBER	DECEMBER
A Splendid Day Out Charity Golf Day Kidz Awesome Play for Telethon Boardwalk Beer Festival Wanneroo Youth Kickstart	Celebrate Girrawheen Remembrance Day Commemorative Service Perth African Nations Cup Wanneroo Agricultural Show Mindarie Festival Yanchep Community Concert Freedom of Entry Remembrance Day National Seniors Week	Butler Sunset Sounds Hocking Twilight Market Pioneers Lunch Kenyan Community Cultural Day Landsdale Community Carols in the Park Wanneroo Christmas Lunch 2021 Peet Treasure of Shorehaven International Day of People with a Disability

2022

JANUARY	FEBRUARY	MARCH
<p>Carramar Summer Sideshow</p> <p>Australia Day Citizenship Ceremony</p> <p>Yanchep Community Open Day</p> <p>Landsdale Skate Jam</p> <p>Yanchep the Sun City Australia Day Festival</p> <p>African Jambo</p>	<p>Landsdale Sunset Sounds</p> <p>Perth Symphony Orchestra Concert</p> <p>Quinns Rocks Summer Sideshow</p> <p>Chilli Festival</p>	<p>The Kids Big Carnival</p> <p>Quinns Community Easter Egg Hunt</p>
APRIL	MAY	JUNE
<p>Yanchep Twilight Market</p> <p>Anzac Day Dawn Service</p> <p>Anzac Day and Gunfire Breakfast</p> <p>Anzac Day Commemorative Service</p> <p>Anzac Day Service</p> <p>Bunnings Trade Perth Supernight</p> <p>Toast to the Coast</p>	<p>National Volunteer Week</p> <p>Reconciliation Week</p>	<p>State Body Board Titles 2022</p>



(Left) The Perth Symphony Orchestra played 'music for everyone' at the Symphony Under the Stars at Splendid Park, an event that was also livestreamed on youtube for those unable to attend. *(Middle)* Our skate park series, in partnership with Freestyle Now, taught young people new skills and promoted positive skate park behaviour and etiquette. *(Right)* Community sport builds community, improves health and creates friends for life. Recreation and sport is one of our main categories of capital project expenditure. ▲ ▲ ▲

You can go anywhere with a unicorn dress and a scooter.
This young girl enjoys one of the City's nine skate parks.



Our performance

Our Corporate Business Plan (CBP) provides details of operational delivery specifically linked to our seven strategic goals, as defined by our Strategic Community Plan (SCP).

Under each of the goals, we deliver a number of services to the community and report on them in this Annual Report. Additionally, the capital works program, including the City's top capital projects, underpins delivery of our services to the community.

This section of the report outlines our service performance against our strategic goals, telling the story of our:

- progress against our goals
- key achievements and challenges
- services delivered, performance results and statistics
- progress on delivery of key projects
- proposed projects for future years.

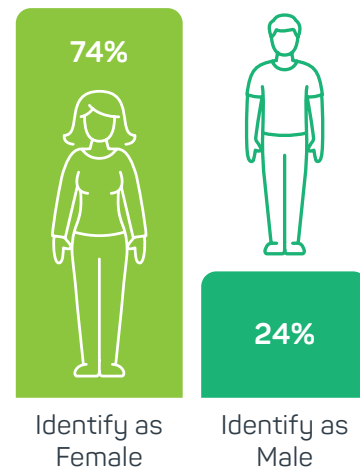
To ensure successful implementation of our goals, we monitor the performance of key projects and service indicators set out in the CBP throughout the financial year. Performance reports and the annual report are submitted to the Audit and Risk Committee for review. In addition, the annual report is reviewed and approved by Council.

The impact of our performance on the community is primarily measured through the following satisfaction survey.

- things to do
- uniqueness
- how well the neighbourhood is managed and maintained
- whether people enjoy living and spending time in their neighbourhood.

ABOUT OUR RESPONDENTS

We received 849 responses, giving a 95% confidence level in the results. Here are some quick facts about the survey participants:



GENDER

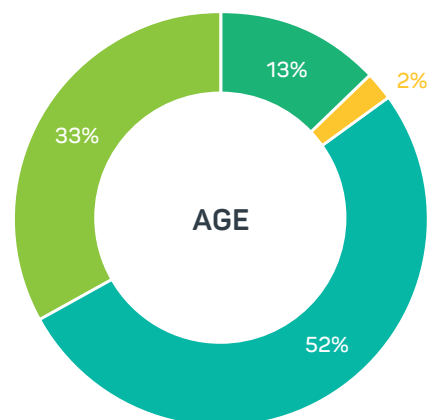
LIVEABILITY SURVEY

We engage regularly with our residents on what they value and on how liveable their neighbourhood is.

In 2021, we participated in the Australian Liveability Census. This survey asked our residents to assess the liveability of their own neighbourhood by describing what their ideal neighbourhood looks like and how liveable their neighbourhood currently is.

The survey covers a broad range of themes, such as:

- their neighbourhood's:
 - physical characteristics
 - social and cultural characteristics



- <25 years
- 25-44 years
- 45-64 years
- 65+ years

OUR STRENGTHS

Strengths are characteristics of the neighbourhood that our residents value as being important to them. They are also positively contributing to local liveability and should be protected and built on. Through the survey, our top 3 strengths were identified:

- Walking/jogging/bike paths that connect housing to communal amenity (shops, parks etc.)
- Local businesses that provide for daily needs (grocery stores, pharmacy, banks etc.)
- Quality of public space (footpaths, verges, parks etc.)

OUR COMMUNITY'S PRIORITIES

Priorities are characteristics that our residents value as being important to them, however, their performance is negatively impacting them. Through the survey the following 3 priorities were identified:

- Sense of neighbourhood safety (crime, traffic, pollution etc.)
- Landscaping and natural elements (street trees, planting, water features etc.)
- Elements of the natural environment (natural features, views, vegetation, topography, water, wildlife etc.)

HOW DO WE COMPARE?

Nationwide, more than 80,000 Australians have participated in the Liveability Census. The large national database allows us to benchmark the City's performance against other local governments in Australia. Here is an overview of the City's top 5 and bottom 5 characteristics compared to the national benchmark.

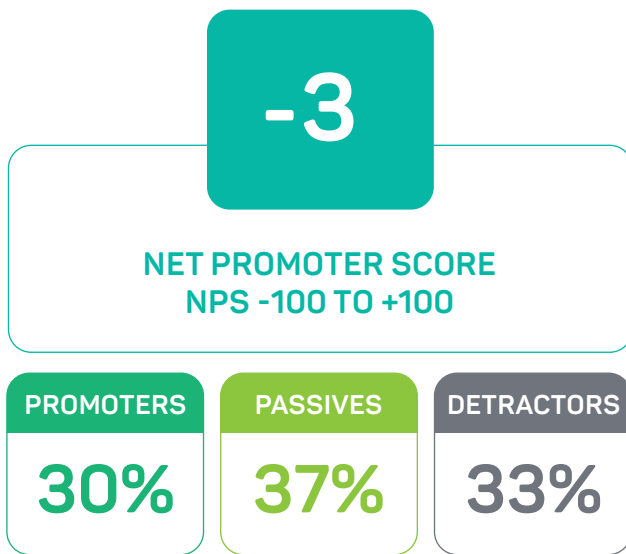
TOP 5 ATTRIBUTES COMPARED TO THE NATIONAL AVERAGE	DIFFERENCE FROM NATIONAL AVERAGE
Range of housing prices and tenures (low to high \$, buy or rent etc.)	11%
Ease of driving and parking	6%
Mix or diversity of people in the area	5%
Child services (child care, early learning, after school care, medical etc.)	2%
Range of housing types and sizes (houses, terraces, flats; number of bedrooms etc.)	1%
BOTTOM 5 ATTRIBUTES COMPARED TO THE NATIONAL AVERAGE	DIFFERENCE FROM NATIONAL AVERAGE
Local history, historic buildings or features	-19%
Things to do in the evening (bars, dining, cinema, live music etc.)	-18%
Evidence of community activity (volunteering, gardening, art, community-organised events etc.)	-15%
Unusual or unique buildings and/or public space design	-15%
Cultural and/or artistic community	-15%

OUR NET PROMOTER SCORE

The Net Promoter Score (NPS) is a universal tool that measures community loyalty. It is measured with a single question at the end of the survey and is a number anywhere from -100 to +100. We asked our community the following question:

“How likely is it that you would recommend Wanneroo to a friend or colleagues as a place to live or spend time in?”

Our results:



PERFORMANCE BENCHMARKING

We continued to participate in the LG Performance Excellence Program in 2021/22. This is an ongoing program to track and benchmark performance against other local governments in Australia and New Zealand.

Data relating to workforce management, financial management, operations, risk management and corporate leadership was collected and then transformed into key metrics. These metrics are used for comparative analysis across the focus areas and to identify improvement opportunities.

SIGNIFICANT FINDINGS

The City's employee cost of \$345,000 per 1,000 residents is \$8,000 less than the previous year. As a proportion of operating expenses, our employee costs (35.7%) have decreased 1.3% from 37% in the previous period.

The combination of the results for the cost per 1,000 residents and employee cost as a percentage of operating expenses results indicates that the City's costs per resident are low compared to other councils in Western Australia, reflecting our sound fiscal management against continued levels of growth. We will continue to pursue operational efficiencies while ensuring the level of staffing is adequate to sustain levels of service.

EXTERNAL AWARDS AND NOMINATIONS

The City received a number of prestigious awards and nominations in 2021/22. These awards and nominations acknowledged innovative work in key areas and further demonstrated our leadership in local government.

PUBLIC HEALTH INSTITUTE OF WA (PHAIWA) – 2021 LOCAL GOVERNMENT POLICY AWARDS

The City was successful in winning two award categories in the 2021 PHAIWA Local Government Policy Awards:

1. COVID Recovery and Response for Children and Young People category
2. Young People Making a Difference category

GOLD WATERWISE COUNCIL

As part of the Water Corporation's Waterwise Council Program, the City has been recognised as a Gold Waterwise Council.

2022 WASTESORTED AWARDS

- Finalist – Waste Team for the 3 bin rollout.
- Waste Initiative of the Year winner – Talking my language toolkit. This resource was developed to overcome the difficulties experienced by culturally and linguistically diverse (CaLD) community members in understanding waste services information due to language and literacy barriers.

WA AQUATIC RECREATION INDUSTRY AWARDS 2022

Our Aquamotion facility won the Aquatic Facility Safety Award.

AUSTRALASIAN REPORTING AWARDS (ARA)

The City's 2020/21 Annual Report received a Gold Award at the ARA. This is the 7th year the City has participated in the awards, with 6 Gold and one Silver. The report also won the ARA Industry Sector for public administration (local) for the second year in a row.

INSTITUTE OF PUBLIC WORKS ENGINEERING AUSTRALASIA EXCELLENCE AWARDS

- Winner in the category 'Best Public Works Greater than \$5m (Metro)' for the upgrade to a dual carriageway on Marmion Avenue from Butler Boulevard to Yancheop Beach Road.
- A highly commended in the category 'Best Public Works under \$2m' for upgrades to Hinckley Park in Hocking.
- Finalist in the category 'Best Public Works Greater than \$5m (Metro)' for the new sports facilities at Halesworth Park in Butler.
- Finalist in the category 'Playspace Award (>0.5m)' for the upgrade at Hinckley Park.

2022 LOCAL GOVERNMENT PROFESSIONALS AUSTRALASIAN MANAGEMENT CHALLENGE (WA ROUND)

Our team 'Wanneroo Koorliny Koorra Yeyi Mila', won the challenge in May 2022. The team was nominated to go on to represent WA in Adelaide at a national level, competing against other state winners from around Australia and New Zealand.

COMPLETED PROJECTS

We completed a number of important projects through the year that are helping make our City a great place to live, work and play.

BELHAVEN PARK PAVILION, QUINNS ROCKS

Completed in November 2021, the \$1.4 million Belhaven Park pavilion provides local sports clubs with new facilities, including change rooms, a kiosk, toilets, storerooms, first aid facilities and an umpire's room. The project was funded by contributions from the Sport Australia Community Sport Infrastructure Grant Program and the State Government's Community Sporting and Recreation Facilities Fund.

THREE BINS

More than 60,000 new lime-green lid Garden Organics (GO) bins were provided to eligible households across the City free of charge. The implementation of the GO bins has transformed an estimated 14,000 tonnes of clean green waste into high quality soil-enhancing products, such as mulch and potting mix, over the past year.

HIGHCLERE BOULEVARD, MARANGAROO

Work is complete on stage one of upgrades to Highclere Boulevard in Marangaroo (Hepburn Ave to Rawlinson Drive). The upgrades include alterations to centre islands, widening the existing median strip and installing street trees in the median and verges. Stage two of the project (Rawlinson Drive to Marangaroo Drive) will start in the 2022/23 year.

WARRADALE PARK, LANDSDALE

Visitors to Warradale Park in Landsdale can now enjoy the view of the lake from a new jetty and viewing platform, following completion of the structure in April 2022. Designed to reduce maintenance costs and improve safety, the jetty is the perfect spot to take in the scenery and watch the local wildlife.

WONAMBI PARK, WANNEROO

Visitors to Wonambi Park in Wanneroo can now enjoy new seating and picnic facilities, and new children's play equipment including a cubby house, slides, a balancing bridge, sand play and monkey bars. Completed in December 2021, the upgrades were funded by the Australian Government's Local Roads and Community Infrastructure Program.

CARRAMAR BMX TRACK

Completed in September 2021, upgrades to the BMX and pump track at Houghton Park in Carramar improved the track's safety and reduced future maintenance costs. The upgrade was funded by the Australian Government's Local Roads and Community Infrastructure Program.

GUMBLOSSOM NETBALL COURTS, QUINNS ROCKS

An upgrade breathed new life into the Gumblossom Netball Courts in Quinns Rocks, with new court surfaces, netball hoops and basketball rings. A clever re-design of the western court, which was a combined netball and basketball court, has created space for dedicated basketball hoops and netball rings. A new shelter and seating are also in place for spectators.



The Twenty Eight Parrot is a familiar sight in the City of Wanneroo. A subspecies of the Australian Ringneck, its name comes from its distinctive call.

Detailed Performance – Goal 1



An inclusive and accessible city with places and spaces that embrace all

The following priorities support achievement of our goal:

- **Priority 1:** Value the contribution of all people
- **Priority 2:** Value public spaces and spaces
- **Priority 3:** Facilities and activities for all
- **Priority 4:** Bringing people together
- **Priority 5:** Learning and discovery choices

The City has the following services that support this goal:

- Community recreation programs and facilities
- Place management
- Community development
- Library services

SUMMARY OF ACHIEVEMENTS, CHALLENGES AND FUTURE PROJECTS

The major achievements and challenges of 2021/22 and strategic projects planned for next year are set out below.

OUR ACHIEVEMENTS

- The performance of Aquamotion and Kingsway Indoor Stadium continued to improve, with key milestones including the swim school program achieving \$1 million revenue for the first time in its history, and Kingsway Indoor Stadium exceeding \$650,000 revenue in a financial year.
- Kingsway Indoor Stadium achieved significant growth in its holiday program participation and exceeded 100,000 visits to the centre for the first time.

- Despite the ongoing impact of the COVID pandemic, our Community Facilities team administered more than 91,000 bookings in more than 85 venues.
- Following a comprehensive advocacy campaign, we received an additional \$25M federal funding for the Alkimos Aquatic and Recreation Centre.
- The Yanchep Two Rocks Access Centre (YTRAC) provided customer service and was open to the community on Mondays, Tuesdays and Thursdays and provided a number of community workshops throughout the year.
- In October 2021 we became the first local government in WA to provide the online learning platform known as 'iclick2learn' to our community. This has enabled the local community to access free learning such as; online short courses, articles, webinars, videos and more. These learning mechanisms address topics of significant interest to the local community, such as grant writing, finding volunteers, managing a board or committee and much more.
- In July 2021, we received a \$15,000 grant from the Community Safety and Crime Prevention Fund to deliver the 'Goodbye Graffiti: Young People's Community' project.
- We ran 20 bookable school holiday programs, and 7 outreach and park programs during the July, October, January and April school holiday periods.

OUR CHALLENGES

- **COVID-19.** The coronavirus pandemic has continued to impact on our programs and services. The rapidly changing environment due to COVID-19:
 - impacted our ability to plan for and deliver community events

- made it challenging to provide consistent advice to and support community groups
- led to closures of facilities such as youth centres and community hubs.
- **Population growth.** We have experienced an increasing demand for services, programs and facilities due to a growing population and a large geographic area.
- **External funding.** We receive external funding for certain projects, programs and services. Changes in availability of external funding can impact on our ability to deliver programs, projects, and services.
- **Increased housing pressure.** High demand in the housing market can increase the level of hardship and homelessness in the community. Lack of services in this area is impacting on our ability to effectively support those in need.
- **Increased building costs.** We are feeling the effects of elevated construction costs, contractor availability and supply timeframes, which make it difficult to deliver projects within pre-determined timelines and budgets.

THE YEAR AHEAD

The 2022/23 to 2025/26 CBP provides details of operational delivery specifically linked to the 7 strategic goals defined in our Strategic Community Plan 2021–31. The key projects for Goal 1 in 2022/23 are:

- Develop a narrative that informs the naming of physical and geographical sites and locations within the City (parks, open spaces, buildings etc.)
- Undertake detailed design of the new Aquatic and Recreation Centre at Alkimos
- Finalise detailed design and commence construction of a sports amenities pavilion at Heath Park in Eglinton
- Finalise design and commence construction of sports amenities building(s) at Halesworth Park
- Upgrade the Clarkson Youth Centre to meet community needs
- Design and construct a new public library and youth innovation hub in Landsdale
- Deliver an exciting, innovative place-based events program that highlights the best places in the City.

CAPITAL WORKS

- The City undertakes range of infrastructure projects based on community feedback and needs. The following capital works programs support Goal 1 of the SCP in 2021/22:
- Sports facilities – total expenditure \$8,876,217
- Golf courses – total expenditure \$406,944
- Community buildings – total expenditure \$1,520,487
- Investment Projects – total expenditure \$960,323

DETAILED HIGHLIGHTS AND PERFORMANCE OF GOAL 1 SERVICES

COMMUNITY RECREATION PROGRAMS AND FACILITIES

In providing innovative models for community facilities and programs to enable opportunities for healthy and active lifestyles, we provide the following services:

- deliver sport and recreation programs
- plan and develop community facilities
- manage bookings and use of community facilities
- manage and maintain facilities
- facilitate community and sporting clubs
- provide beach safety services
- golf course management

KEY PROJECTS

We commenced and delivered the following projects in 2021/22:

INITIATIVE	STATUS	COMMENTS	SCP PRIORITY
Facility Strategic Plans (as detailed in the Community Facility Provision Framework) – develop individual plans for facility categories		Development of individual plans for facility categories has commenced and will continue in 2022/23	1.3 Facilities and activities for all
Acquisition of Regional Active Open Space and Facility Provision – develop an advocacy approach for funding of facilities identified in the Northern Coastal Growth Corridor Community Facilities Plan		The City will acquire the land for the Alkimos Regional Open Space on 1 July 2025. A needs assessment and master planning process has commenced to guide advocacy aligned with the North Coastal Growth Corridor Community Facilities Plan	1.3 Facilities and activities for all
Deliver capital works sub-programs including major projects.		Majority of projects completed. Term contract dependent projects performed well, however procurement for major projects indicated major cost variations, delaying project schedules and showing budget implications	1.3 Facilities and activities for all
Golf Courses Strategic Plan – complete an expression of interest process for procurement of future operating structure for the City's golf courses		Four submissions were received during Restricted Tender stage. Evaluation was ongoing at 30 June 2022, with completion expected in early 2022/23	1.3 Facilities and activities for all
Implement Master Plan for Sport related Cycling Facilities at Splendid Park Yanchep – finalise construction of Splendid Park cycling facility, subject to funding availability		Funding has been secured from State and Federal Government programs and construction of the cycle track facilities commenced in June 2022 following the acceptance of the construction tender at the March 2022 Council meeting. Construction is scheduled to be completed by December 2022	1.3 Facilities and activities for all
Provision of the Alkimos Aquatic and Recreation Centre – finalise location, facility concept plan, complete pre-planning documentation		Council endorsed a preferred facility concept in November 2021 and community engagement results were presented to Council in March 2022. Land acquisition negotiations are continuing with Development WA. A Federal Government funding commitment of \$25M was secured in May 2022 to enable the project to progress to detailed design	1.3 Facilities and activities for all

INITIATIVE	STATUS	COMMENTS	SCP PRIORITY
Develop building maintenance management plans	○	This work has been delayed due to the rollout of the new AMIS system and will be revisited in 2022/23	1.3 Facilities and activities for all
Wanneroo Raceway Masterplan – finalisation of Masterplan deferred due to resource constraints	○	Administration is consulting with various stakeholders in mid-2022 and will finalise a report on the Wanneroo Raceway Master Plan for Council in late 2022	1.3 Facilities and activities for all

● Initiative targets achieved ○ Initiative targets not met (to be carried forward to 2022/23)

PERFORMANCE MEASURES

The following measures provide an insight into this service over the past 5 years.

MEASURE	PREVIOUS RESULTS				2021/22 RESULT		
	2017/18	2018/19	2019/20	2020/21	TARGET	ACTUAL	
Sporting facility attendance – Aquamotion and Kingsway Indoor Stadium	340,770	211,524	297,273	341,957	Increase	356,059	✓
Community facility bookings	78,721	85,576	65,562	70,450	Increase	88,889	✓
No. of state or national community sporting events held in the City	n/a	n/a	1	1	1	2	✓
Number of graffiti vandalism reports received and actioned	n/a	n/a	n/a	n/a	n/a	2,824	

SERVICE HIGHLIGHTS

- Our significant investment in the provision of community facilities and parks included new floodlights at Ferrara Park, Girrawheen, a new community facility and floodlights at Belhaven Park, Quinns Rocks, a new sports amenities building at Dalvik Park, Merriwa, and completion of the Halesworth Park ovals in Butler/Alkimos
- We completed various minor upgrades to our community buildings
- Works are progressing on the Community Facility Provision Framework, which will provide structure to the way we plan for new and existing public open spaces and buildings
- We finalised the design and funding for the North Coast Cycling Facility at Splendid Park, and commenced construction
- Aquamotion was recognised for our commitment to safety with a 100% score in the Royal Life Saving Society WA Aquatic Audit.

PLACE MANAGEMENT

In developing unique places by connecting with the community to help shape our local plans and service delivery, we provide the following services:

- develop Local Area Plans to reflect the distinctive character of a place
- activate places to support community identity, connection and inclusiveness
- manage City events
- coordinate community engagement.

KEY PROJECTS

We commenced and delivered a number of projects in 2021/22.

INITIATIVE	STATUS	COMMENTS	SCP PRIORITY
Place Framework – finalise review of Place Framework and update associated documentation		The key elements of the Place Approach have been identified in consultation with the Project Board and preparation of the draft Place Strategy has commenced. A first draft has been completed which is currently in the process of being reviewed. Once completed this will be presented to Council for consideration	1.2 Valued public places and spaces
Activate Yanchep Two Rocks Access Centre (YTRAC) as a community hub - review, update and implement activation plan for YTRAC		YTRAC reopened to the public in Q4 after being closed due to Covid restrictions and an activation plan was prepared for the first half of the 22/23 financial year	1.2 Valued public places and spaces
Local Area Plans (LAP) – develop and confirm approach to developing more local area plans		An approach to the development of more local area plans has been proposed in the draft Place Strategy	1.2 Valued public places and spaces
Yanchep Lagoon Master Plan – finalise initial phase of planning studies and develop business case for preferred development scenarios within Yanchep Lagoon Precinct		The initial phase of planning studies has been completed. Consideration of these studies by Council Members determined that a business case is not required to proceed to the next project stage, which is development of the Foreshore Management Plan	1.2 Valued public places and spaces
Community Led Initiatives – review, update and implement approach to supporting community led initiatives		A review of the Community Led Initiatives Management Procedure has been undertaken. Further work on community led initiatives will be aligned to the City's proposed Place Strategy	1.2 Valued public places and spaces

INITIATIVE	STATUS	COMMENTS	SCP PRIORITY
Community Events – Review, update and implement community events calendar to address local place priorities	●	The 2021/22 Community Event program comprised local place-based events as well as a trial of some larger flagship events. These were successfully delivered despite some event cancellations due to COVID. The success of the program has been reviewed, and opportunities to further strengthen the contribution of events to local place outcomes identified. The event calendar for 2022/23 has been prepared and supported by the City's Festival and Cultural Event Committee	1.4 Bringing people together
Improve and enhance the City's community engagement approach – implement priority actions in the City's community engagement roadmap	●	Following the review of the City's Community Engagement Policy, the Community Engagement Roadmap was reviewed and updated, and necessary changes made to the management procedure and associated toolkits	1.1 Value the contribution of all people

● Initiative targets achieved ○ Initiative targets not met (to be carried forward to 2022/23)

SERVICE HIGHLIGHTS

PLACE STRATEGY DEVELOPMENT

We commenced reviewing our 2018 Place Framework and preparing a new Place Strategy to formalise our approach to developing and managing great places and provide guidance for further implementation. It is envisaged that the draft Place Strategy will be presented to Council in the first half of 2022/23.

LOCAL AREA PLANNING – EAST WANNEROO

Following the Western Australian Planning Commission's preparation and endorsement of a District Structure Plan for East Wanneroo, the Place Management team has been working with key stakeholders to establish a place-led planning process and ensure that the unique characteristics of this area are protected.

COORDINATION OF COMMUNITY ENGAGEMENT

- In October 2021, Council endorsed the revised Community Engagement Policy, which incorporated the 'Empower' pillar of the community engagement spectrum.

- Place Management supported the delivery of 77 community engagements across the City.
- Place Management provided support for the community engagement and advocacy campaign for the planned Alkimos Aquatic Recreation Centre, which was a significant undertaking across the year.
- Our Your Say page had 24,278 page views, reaching 10,158 people.
- Place Activation - Yanchep Lagoon

Further work was completed investigating the feasibility of implementing the Yanchep Lagoon Masterplan, including:

- Economic Feasibility Study
- Integrated Infrastructure Study
- Transport and Access Strategy.

Work was also completed on the Yanchep Lagoon Brand Style Guide. We have now commenced work on the Yanchep Lagoon Foreshore Management Plan, which will support the necessary approvals to commence detailed design and implementation work.

PLACE ACTIVATION – GIRRAWHEEN HUB

Place Management collaborated with a range of partners to implement a range of initiatives in and around the Girrawheen Hub precinct to address local priorities identified in the Girrawheen Koondoola Local Area Plan. These included:

- Supporting stakeholder engagement for the development of the Girrawheen Hub Precinct Master Plan, which investigated the future of the community facilities in the Hub precinct.
- Supporting Traffic Services on the delivery and activation of shared use paths on Hudson Avenue and Girrawheen Avenue to improve local pedestrian connectivity.
- Delivery of the Celebrate Girrawheen event – a multicultural festival to celebrate the diversity of Girrawheen and bring all nationalities together to learn more about their neighbours and community.

PLACE ACTIVATION – WANNEROO TOWN CENTRE

As a key focus area for place management, we have been working with key internal and external stakeholders to raise awareness around placemaking and place activation opportunities in the Wanneroo Town Centre. This has included:

- Establishing strategic oversight over the town centre to support coordination of projects and help negotiate processes and policies to support activation and revitalisation of the town centre.
- Facilitating the 'Exploring ways to revitalise the Wanneroo Town Centre' workshop with international placemaking guru David Engwicht.



A gesture of friendship after a tough game. Kingsway Stadium hosts a range of youth and adult sports and has a growing school holiday program. ▲

COMMUNITY DEVELOPMENT

In working with community and stakeholders to foster connectedness and capacity across all ages, diverse cultures and abilities to enhance quality of life, we provide the following services:

- social inclusion to ensure that all people can participate in community life
- community development to support capacity building
- childhood services to build confidence and capacity in families and the community
- youth development to build valued, empowered and supported youth
- community funding to support community groups and organisations.


KEY PROJECTS

We commenced and delivered a number of key projects in 2021/22.

INITIATIVE	STATUS	COMMENTS	SCP PRIORITY
Community Development Social Plans - review City's existing social plans, such as Age Friendly and Youth Plans, to explore consolidation opportunities		The Community Development Plan was adopted by Council on 15 February 2022 following community consultation. The Plan consolidates the City's previous Access and Inclusion, Age Friendly, Early Childhood and Youth plans into one strategic document that provides a framework to support the creation of healthy, active, safe and connected communities	1.1 Value the contribution of all people
Advocacy agenda for social needs – Develop an advocacy agenda for addressing social needs		<p>Phase 1 of the Social Advocacy project, including stakeholder engagement to understand trends and opportunities, as well as challenges associated with service provision within the community, was finalised. A prioritisation methodology has been developed to determine the key themes that should be explored further.</p> <p>Phase 2 of the project is now complete, with social advocacy priorities determined through the use of the prioritisation methodology. The social advocacy priorities have been developed into fact sheets outlining localised context, what is required to address the gap, estimated costs and who is responsible for addressing the solution.</p> <p>The social advocacy priorities will be presented to Council for endorsement in September 2022</p>	1.3 Facilities and activities for all

 Initiative targets achieved  Initiative targets not met (to be carried forward to 2022/23)

The following statistics provide an insight into this service over the past 5 years.

KPI	PREVIOUS RESULTS				2021/22 RESULT	
	2017/18	2018/19	2019/20	2020/21	TARGET	ACTUAL
% of active City volunteers to registered City volunteers	n/a	34%	32%	40%	Increase	58% 

SERVICE HIGHLIGHTS

Throughout 2021/22, we delivered initiatives that built community resilience and also delivered a number of important community and youth programs and events. Here are some of the highlights of these initiatives, programs, and events.

BUILDING COMMUNITY RESILIENCE

Throughout 2021/22 we have been closely monitoring and supporting our community, especially through the impacts of COVID-19. We have maintained regular engagement with local community groups, not-for-profit organisations, service providers and individual community members.

This has enabled us to connect community members with relevant support services to improve individual outcomes, understand community needs and priorities, develop appropriate targeted responses and advocate accordingly.

COMMUNITY CAPACITY BUILDING

We strive to develop the capacity and skills of local community groups to enable them to provide fun and engaging events and activities throughout the region. In 2021/22 this was achieved through a range of mechanisms, including one-on-one support targeted at the specific needs of the community member or group. This included providing advice on topics such as fundraising, using social media platforms and networking.

In November 2021 we facilitated a capacity building workshop for the community. This educated attendees about the variety of funding options outside formal grants. The workshop received highly positive feedback and people came away commenting that they learnt about funding ideas that they have never considered before.

In 2022 we also developed a suite of capacity building resources designed to address challenges identified by our local community. These include checklists, templates, instructions and more and cover a range of topics such as running meetings, inducting volunteers and planning projects.

COMMUNITY PROGRAMS

Throughout 2021/22 we delivered and facilitated various programs for the community. Here are some highlights of our community programs.

Noongar Language Workshops

During National Reconciliation Week 2021, we launched a 'Six Season Noongar Language' workshop series facilitated by local Whadjak woman Sharon Gregory. The series consisted of six individual basic language workshops timed and themed from the Noongar Six Seasons, Birak, Bunuru, Djeran, Makuru, Djilba and Kambarang.

Of the six workshops, one was cancelled due to school holidays and COVID-19 and two were delivered online due to COVID-19 restrictions. The series attracted 162 registered participants and 82 attendees.

Level Up

The City partnered with Elixir Café to run a hospitality 'taster' program every Monday over three weeks during the January 2022 school holidays. Young people learnt about front of house, which involved learning how to greet customers and make a positive impression, as well as balancing glasses, upselling products, and building rapport with the customer. The young people also developed hands-on skills and focused on making coffee, tea and milkshakes.

Yarning Circle – Six Seasons Artwork – Kalbarri Park, Yanchep

We supported Aboriginal artist Sharyn Egan and local cultural consultant Derek Nannup to work with Aboriginal students from Yanchep Secondary College to paint six jarrah poles at the newly developed Yarning Circle in Kalbarri Park. Each pole was painted with native animals, plants and Aboriginal symbols that reflect the six Noongar seasons - Birak, Bunuru, Djeran, Makuru, Djilba and Kambarang.

The students first participated in a design workshop and then worked in small groups to choose the animals, plants, symbols and colours they wanted to include on each of the poles. They then painted these on together. At the end of the day each student added their painted handprint to the season pole that included their birthday. This moment was significant as it tied to the Noongar story of the hands, which explains the responsibility of Aboriginal people to be carers of country. Derek reminded the students that by adding their handprint to the pole they were acknowledging their commitment to caring for and looking after this space that had been created for them to have a yarn and to connect with one another and their families and community.

It's All About Play in the park

We held an It's All About Play session at Bristlebird Park, Alkimos and 35 families joined the fun. There were rhymes, playdough tables, tepees, toys, books, stepping stones, a tunnel, and goodie bags for families, as well as a coffee van. Several early childhood and family services attended to connect with families and provide support.

Childhood and Youth Services Instagram Page

Childhood and Youth Services launched an Instagram page specifically targeting young people. Instagram is a key communication platform for young people aged 13+, and young people in Wanneroo have consistently provided feedback that Instagram is an effective way to communicate with them.

YOUTH PROGRAMS AND SPECIAL EVENTS

We operate four youth centres across the City, as well as a youth outreach service. Qualified youth workers develop and facilitate programs based on the needs and interests of young people and support young people to develop skills, socialise with their peers, develop support networks and access additional resources and support when needed.

The City's youth centres are:

- Hainsworth Youth Centre, Girrawheen
- Wanneroo Youth Centre
- Clarkson Youth Centre
- Yanchep Youth Centre.

We also provide a youth outreach service that operates from various parks, skate parks and other public open spaces. This service is part-funded by the Department of Communities' At Risk

Youth funding. This service enables us to activate public spaces, meet young people where they are gathering, promote positive behaviours and provide engagement with qualified youth workers.

Following is an overview of some of the great programs we facilitated for our young people.

Mobile Youth Outreach

We have a trailer that moves around different locations and is used to reach out to and engage with young people and families in the City's public spaces. The trailer is equipped with sports equipment, craft and other activities, seating, a mobile charging station for devices, and a screen for video games and virtual reality. The trailer has received positive feedback from the community and gives us an additional way to engage with young people, their families and the general community.

Skate Park Series

In partnership with Freestyle Now, we facilitated a skate park series across a number of the City's skate, scooter and BMX facilities. These programs taught young people skills and promoted positive skate park behaviour and etiquette.

R U OK Day

R U OK? Day is a national suicide prevention strategy aimed at empowering the community to meaningfully connect with the people around them. We celebrated R U OK? Day on Thursday 9 September at each of our four youth centres. Together with the youth workers, the young people created art pieces in different groups that when put together, created a cohesive art piece that was then displayed at the youth centre. Each mini canvas included what R U OK? Day meant to each young person. Young people discussed their relationships with their peers and family, and what being 'ok' means.

National Day of Action against Bullying and Violence

The National Day of Action against Bullying and Violence is a day for schools, students and the community to say 'Bullying. No Way!' We facilitated activities and conversations with young people to encourage Kindness Culture by promoting inclusion, respect and community belonging in young people in our communities. Youth workers explored key topics with young people and reinforced positive behaviors and the consequences of our actions.

2021/22 School Leadership Program

In September 2021 we celebrated the 2021 School Leadership Program with our annual showcase evening at the Kingsway Christian College auditorium. Special guests included families, young people and teachers from participating schools, as well as Mayor Roberts, Council members and City staff.

In the 2021 program, we welcomed 65 students from 7 different schools. Each year, the program kicks off with youth forums, after which the young leaders start planning and implementing a community action project in response to an identified community need. During the showcase evening, young leaders who participated in the program were invited to present their project, highlighting what worked and their challenges, target audience and project outcomes.

Community action projects for 2021/22 included:

- creation of an outdoor meeting space with a community garden
- connecting with isolated older adults through a pen pal project
- an online platform for the community on waste and recycling, the environment, digital technology skills and mental health
- a food drive and \$1000 donation to Food Bank from fundraising activities.

COMMUNITY EVENTS

Throughout 2021/22 we organised various community events. Here are some of the key highlights of events organised and facilitated by our Community Development team.

NAIDOC Week, 4-11 July 2021

We celebrated our proud history and commitment to the traditional owners of the land by recognising NAIDOC Week 2021 through a range of celebrations held across the City, including:

- Six Season Noongar Language Workshops
- Themed activities delivered by Libraries, Cultural Services and Youth Centres, including an Aboriginal art masterclass and a creature weaving workshop
- Flag Raising Ceremony.

While the official date for NAIDOC Week 2021 was in July, we, like many other organisations, held public-facing events in August to comply with COVID-19 restrictions. Our official Flag Raising Ceremony was held on Tuesday 17 August.

Homelessness Week, 2-8 August 2021

In August 2021 we recognised Homelessness Week. This was done by making an awareness-raising social media post and completing a significant re-design of our homelessness and hardship webpage. This recognised the need of not just those experiencing homelessness or hardship, but also that of people looking for ways to support those in need.

National Seniors Week 8-16 November 2021

To celebrate Seniors Week, we hosted a Seniors showcase event titled 'Tech Connect'. The event was held at the Ocean Keys Shopping Centre on Tuesday 9 November. In partnership with the Department of Communities, Council of the Ageing, Act-Belong-Commit and Advocare, the event provided an opportunity for senior community members to try various devices including smartphones, laptops and virtual reality headwear in a welcoming and supportive environment.

International Day of People with Disability – 3 December 2021

International Day of People with Disability provided an opportunity to celebrate the contributions and achievements of people with disability. We recognised the occasion by providing a range of take-home resources and activities in the libraries to help the community learn about inclusion in a fun way. We continued our commitment to inclusive communities through our beach wheelchairs at Yanchepp and Quinns beach, our first Changing Places facility, and improving and upgrading facilities to ensure they are accessible.

National Volunteer Week, 16-23 May 2022

National Volunteer Week is an annual celebration to acknowledge the generous contributions made by volunteers. Our community has passionate and caring people who provide hundreds of different programs and services to others through their generous contributions as volunteers. Within our own services and programs, 130 dedicated volunteers offer their time and effort to help make our community a better place. Each volunteer received a letter of appreciation signed by the Deputy Mayor and a nationwide National Volunteer Week 2022 recognition pin.

Reconciliation Week, 27 May – 3 June 2022

Reconciliation Week provides an opportunity to acknowledge Aboriginal and Torres Strait Islander peoples and their contribution to the culture, history and vibrancy of our community. Reconciliation encourages harmonious and respectful relationships between Aboriginal and Torres Strait Islander and non-Aboriginal and Torres Strait Islander peoples.

We recognised Reconciliation Week by:

- displaying a Reconciliation Week Street Banner on St Georges Terrace in the Perth CBD. The banner exhibited artwork by Nyangumarta artist, Narlene Waddaman, and was made possible through a partnership with the Department of Local Government, Sport and Cultural Industries
- launching an Aboriginal and Torres Strait Islander section on our website. This contained a curated set of online resources that highlight Aboriginal history, language and information
- running a series of activities in our youth centres to learn more about our shared histories, cultures and achievements
- posting on social media to acknowledge the importance of the occasion.

COMMUNITY FUNDING

In 2021/22 we adopted a new community funding model to better provide support our community. The model has 3 levels of funding:

Flagship Fund

This provides longer-term financial support for community initiatives that celebrate and commemorate Wanneroo's rich history and diverse culture. The initiatives must directly benefit the local community and attract a high number of attendees or have a broad community reach.

Kickstarter Fund

This category encourages residents, groups and local businesses to work together on smaller, low-cost projects in their local areas. Kickstarter grants support one-off, co-funded activities, projects and events that build positive community connections through wellbeing activities.

Participation Fund

This category is available to support residents who are aged up to and including 25 years; aged 60 and older; or people with disability of any age who are participating in state, national or international events in the areas of sports, arts and culture.



Whadjuk Noongar man Shaun Nannup speaks at the Flag Raising Ceremony. The ceremony is a symbol of the respect and appreciation that we have for our local Aboriginal heritage, culture and community. ▲ ▲

The following table shows details of projects and events that were approved in 2021/22.

COMMUNITY GRANTS		
ORGANISATION	INITIATIVE	APPROVED FUNDING
RSPCA WA	RCPCA WA Community Action Day	\$2,665
United Way WA	Paint Wanneroo REaD	\$4,500
Western Australia Vietnam Business Council	Mid Autumn Festival	\$2,085
Befriend Inc	Life is Better Together	\$3,465
Wanneroo Rotary Club	Family Fun Day	\$5,000
The Wandjoo Place Mental Health Committee (auspiced by the Patricia Giles Centre for Non-Violence)	Mental Health Week Community Expo	\$5,000
Waddington Primary School Parents and Citizen's Association Inc.	Community Christmas Carols Event	\$3,058
The Kenyan Community of Western Australia Inc.	Kenyan Community Cultural Day	\$5,000
Evelyn Enrichment Foundation t/a Lake Joondalup Early Learning Program	Wanneroo Free Family Fun Day	\$1,400
Salvation Army Merriwa	Carols at Merriwa	\$3,759
Alkimos Football Club	Alkimos FC Sandy Toes Sandcastle Competition	\$5,000
Yanchep Two Rocks RSL Sub-Branch	Yanchep the Sun City Australia Day Festival	\$2,960
Northern Suburbs Women's Friendship Group	International Women's Day	\$2,669
Western Australia Vietnam Cultural Group (auspiced by Western Australia Vietnam Business Council Inc)	Vietnamese Family Fun Day	\$1,127
Hindu Council of WA	International Yoga Day	\$1,661
TOTAL		\$49,350

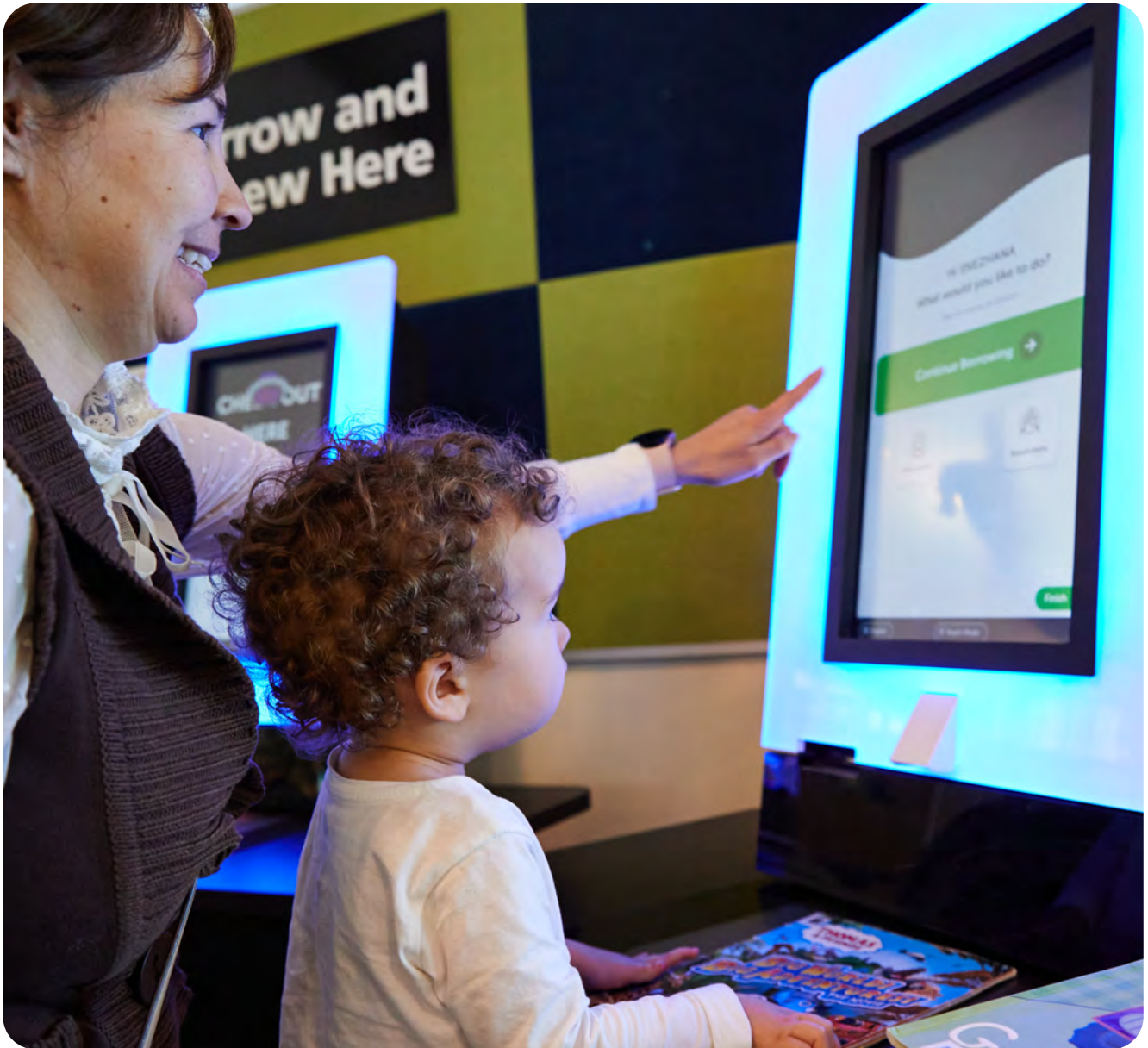
KICKSTARTER FUND		
ORGANISATION	INITIATIVE	APPROVED FUNDING
LJM Memorial Hospice Ltd	Yanchep Town Team Movie Night	\$570
Quinns Mindarie Residents Group	Quinns Community Easter Egg Hunt	\$500
TOTAL		\$1,070

FLAGSHIP FUND		
ORGANISATION	INITIATIVE	APPROVED FUNDING
Rotary Club of Mindarie	2021 Wanneroo Christmas Day Lunch	\$10,000
Quinns Rocks RSL Sub-Branch	Remembrance Day, ANZAC Day, Vietnam Veterans Day	\$10,000
True North Church	Carols in the Park, Merriwa Christmas Festival	\$10,000
Ngulla Koort Aboriginal Corporation	Outer North NAIDOC Event 2021	\$4884
Lions Club of Girrawheen	Australia Day Community Breakfast	\$5,000
Yanchep Two Rocks RSL Sub-Branch	Remembrance Day, ANZAC Day	\$7,040
Wanneroo RSL Sub-Branch	Remembrance Day, ANZAC Day, Vietnam Veterans Day	\$10,000
Yanchep Two Rocks Community Recreation Association	Volunteers Breakfast, Australia Day Breakfast	\$6,750
Ngulla Koort Indigenous Inc.	Outer North NAIDOC Event 2022	\$8,500
TOTAL		\$72,174

VOLUNTEERS

Volunteering provides opportunities for individuals to connect with each other and their community in order to make a difference. We have 224 registered volunteers and 130 active volunteers who donated their time, knowledge and skills to support the following programs:

- Cockman House and Buckingham House heritage program
- Community history
- Community and family history
- Wanneroo museum and art gallery
- Books on wheels (mobile library service)
- English conversation groups
- Homework, technology and resume help programs
- Community transport
- 'It's All About Play/Stories/Rhymes' early childhood programs
- Conservation.



COVID-19 had an impact on attendance at our library programs, especially for our youngest members, but we began to see improvements late in the reporting year. ▲




LIBRARY SERVICES

In providing library services, including community resources, facilities, digital media, literacy and lifelong learning opportunities, we provide the following services:

- community resources, facilities and engagement
- access to digital media
- support for literacy and lifelong learning.

KEY PROJECTS

We commenced and delivered the following key projects in 2021/22:

INITIATIVE	STATUS	COMMENTS	SCP PRIORITY
Library and community hub services – deliver the new service delivery models for libraries and community hubs		COVID has continued to bring disruption to the City's library service, particularly in program limitations.	1.3 Facilities and activities for all
Library Services Plan – deliver the library services plan and commence review		<p>Programs and activities declined over the April/May period, in particular due to significant COVID numbers within the community, noting participant numbers started to improve in June particularly for our It's All About Rhymes and It's All About Stories early childhood programs. A number of author talks were conducted and well attended on Saturday afternoons.</p> <p>A review of the Library Services Plan has commenced as part of development of an integrated Cultural Development Plan.</p>	1.4 Bringing people together
Long-term library facilities plan – implement the long-term library facilities plan		The contract for the installation of new shelving at the Girrawheen and Clarkson Libraries was awarded and will be undertaken in July 2022. New carpets for Girrawheen and Clarkson are on hold as part of savings to the 2022/23 capital works program.	1.3 Facilities and activities for all

INITIATIVE	STATUS	COMMENTS	SCP PRIORITY
Southern Suburbs Community and Youth Innovation Hub - Complete detailed design	○	<p>Development of the concept design for the Southern Suburbs Library and Youth Innovation Hub continues. Concept design Option C was presented for Council Member consideration in April 2022, aiming to bring the facility within the allocated project budget.</p> <p>Council Members requested additional market research be undertaken on the proposed tenancy space. The outcome of this research will be provided to Council in July 2022, with a report anticipated to be presented to the August Council meeting to enable progression to detailed design</p>	1.3 Facilities and activities for all

● Initiative targets achieved ○ Initiative targets not met (to be carried forward to 2022/23)

The following statistics provide an insight into this service over the past 5 years.

KPI	PREVIOUS RESULTS				2021/22 RESULT		
	2017/18	2018/19	2019/20	2020/21	TARGET	ACTUAL	
% of library members to total population	26%	25%	34%	35%	Increase	34%	✗
% annual increase in e-resource loans	26%	25%	27%	13%	Increase	11%	✓
# participants in library programs and events	35,841	45,209	31,609	26,098	Increase	27,791	✓



NYITTING WANNEROO
by Courtney Hill, 2021.

The giant goanna that is fighting with shark symbolise how Ocean Reef, Rottnest Island and Garden Island were formed. The rocks around the goanna and shark represent the 14 Noongar language groups.

SERVICE HIGHLIGHTS

PROVIDING ASSISTANCE DURING COVID-19

When the Western Australian Government put proof of vaccination and contact tracing requirements in place, some members of the community urgently needed assistance with meeting these requirements. During this time Library Services assisted 1,091 people with downloading and using the ServicesWA app or an acceptable alternative. We then received \$12,000 funding from the State Government to provide more than 10 days of further technology training for staff and Wanneroo residents.

CHILDREN'S BOOK WEEK

In 2021/22 we also facilitated a Children's Book Week in library and outreach (school) locations across the City. It was a great success, with more than 1,700 children participating in various activities across our libraries and in schools.

SOME OTHER HIGHLIGHTS IN 2021/22 WERE:

- supporting a long-term homeless man to return to his home in New Zealand. The man had been living in the vicinity of the library for more than a year
- facilitating a Play School exhibition, with early literacy programs in the Wanneroo Gallery
- rolling out a 'book shop' style arrangement of adult non-fiction collections and adding of a new Book Clubs module to the City's library software
- adding a special Aboriginal and Torres Strait Islander resource page to the City's library website.



Children were invited to explore the theme of Old Worlds, New Worlds, Other Worlds as part of Children's Book Week at our libraries and outreach in schools. ▲ ▲

Yanchep has been home to a colony of koalas since 1938 and these marsupials are an enduring tourist attraction at the national park.



Detailed Performance – Goal 2



A city that celebrates rich cultural histories, where people can visit and enjoy unique experiences

The following priorities support achievement of our goal:

- **Priority 1:** Valuing cultures and history
- **Priority 2:** Arts and local creativity
- **Priority 3:** Tourism opportunities and visitor experiences

The following City services support this goal:

- Museum, heritage and arts
- Tourism promotion

SUMMARY OF ACHIEVEMENTS, CHALLENGES AND FUTURE PROJECTS

The major achievements and challenges for 2021/22 as well as key projects planned for next year are set out below.

OUR ACHIEVEMENTS

- 42 banners created from artwork made by schools and community groups were displayed across Banksia Grove as a community art program.
- The Wanneroo Gallery Play School exhibition was very popular, with more than 100 visitors per day.
- The Gallery delivered the Community Art Awards and Exhibition in March. The Awards Night was held in the Jacaranda court and streamed through a Facebook Live feed. The Facebook Live stream reached 3,750 people and attracted more than 1,500 views.
- We launched new social media channels (Facebook and Instagram) for Discover Wanneroo to communicate and engage with residents, visitors and potential visitors to the City. These channels focus on highlighting attractions, experiences and local tourism-based businesses. Using digital social channels

to promote the destination as a place to visit work and live, is a highly effective way to raise visibility of the things to do and see across the City. The Instagram account has more than 2,300 followers and is being used as a measurable marketing tool to undertake mini-campaigns, boost reach, encourage engagement and highlight local businesses and experiences.

OUR CHALLENGES

COVID-19

Some of the biggest challenges COVID-19 brought to our services were:

- arts programming was impacted, with artists experiencing delays in sourcing materials and limitations on the number of school incursions and excursions.
- cancelling bookings for the Heritage Education program in early 2022. The Buckingham House education program was also put on hold during term 2. We provided opportunities to rebook later in the year and created extra museum boxes that schools could hire as an alternative option.
- reduced the number of attendees at the Community Art Awards and Exhibition from 300 to 50.
- closure of state borders until March 2022 impacted on the ability of businesses to recruit skilled workers and on visitation numbers. Businesses were operating in a volatile market with a lack of clarity on how the future was going to look. Once borders re-opened in March, there was the additional challenge of staff absenteeism through illness and last-minute cancellations from customers.

THE YEAR AHEAD

The 2022/23 to 2025/26 CBP provides details of operational delivery specifically linked to the 7 strategic goals defined in our Strategic Community Plan 2021–31. The key projects for 2022/23 are:

- Implement the priority actions identified in the Tourism Plan 2019-2024.
- Finalise the new Cultural Development Plan.
- Undertake work as part of the Museums and Heritage Program, focusing on:
 - developing a Heritage Plan
 - reviewing the Local Heritage Survey
 - launching the new Welcome to Country permanent exhibit
- Promotion of Arts and Gallery Exhibition experiences and arts development programs to maximise attendance and participation.

CAPITAL WORKS

There are no capital works programs relating to Goal 2.

DETAILED HIGHLIGHTS AND PERFORMANCE OF GOAL 2 SERVICES

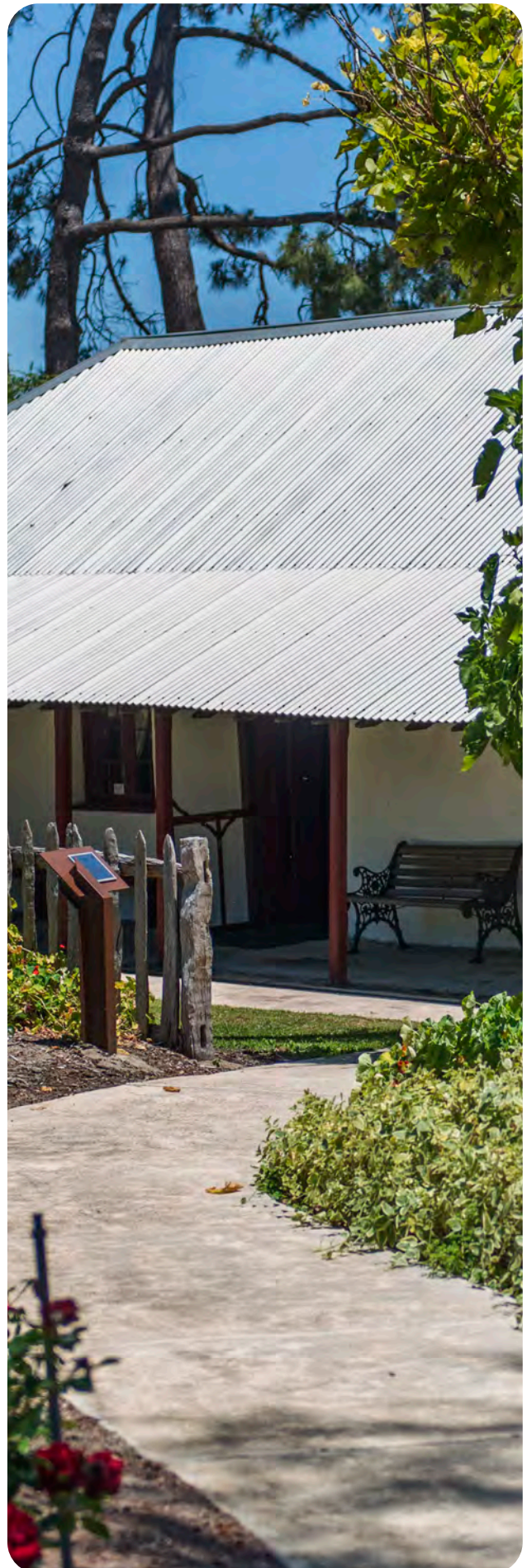
MUSEUMS, HERITAGE AND THE ARTS

In facilitating opportunities for participation in and access to a diverse range of cultural activities and assets that embrace the richness of our community's diverse beliefs, values, life experience and interests, we provide the following services:

- promote cultural and artistic experiences for the community
- manage and promote heritage
- manage the City's cultural assets.



Cockman House was built by the first permanent European settlers in what is now the City of Wanneroo. Its significance is recognised by State Heritage status.



KEY PROJECTS

We commenced and delivered the following key projects in 2021/22:

INITIATIVE	STATUS	COMMENTS	SCP PRIORITY
Cultural Plan – implement and commence review	●	The Cultural Plan engagement continues with targeted community consultation to take place over Q1 of 2022/23 to inform the development of an integrated Cultural Development Plan. Following the Community Art Awards Exhibition in April, the WLCC Art Gallery hosted 'Let Me Be Myself - the Life Story of Anne Frank' from 4 May 2022. In the latter part of Q4, museum attendance numbers started to improve, supported by the return of It's All About the Past and Meet Me at the Museum	2.1 Valuing cultures and history
Local Heritage – Local Heritage Survey	○	A consultant has been engaged to assist with the Local Heritage Survey (LHS) development, including four new heritage places identified for consideration. Photography of 90 heritage places commenced in June. A draft of the LHS will be presented to Council in August to provide an update on the changes/new nominations. The draft LHS will then go back to community consultation to inform to a further report to Council for adoption of the LHS	2.1 Valuing cultures and history

● Initiative targets achieved ○ Initiative targets not met (to be carried forward to 2022/23)

The following statistics provide an insight into this service over the past 5 years.

KPI	PREVIOUS RESULTS				2021/22 RESULT		
	2017/18	2018/19	2019/20	2020/21	TARGET	ACTUAL	
No. of participants in Heritage Education program and school holiday activities	7,719	7,844	3,352	7,594	Increase	8,721	✓
No. of visitors to exhibitions, including Community Art Awards	6,769	7,060	2,759	3,461	Increase	8,228	✓
No. Wanneroo Regional Museum visitors (including historic houses)	13,047	13,965	9,749	6,914	Increase	9,421	✓

SERVICE HIGHLIGHTS

SUCCESSFUL MUSIC PROGRAM

We secured a Department of Local Government, Sport and Cultural Industries Outer Metro grant for \$54,000. This grant was used to fund a collaboration between Musica Viva and the City that placed local musicians as musicians-in-residence for one week in each of the Two Rocks and Yanchep Primary Schools.

NEW ONLINE RESOURCES

We created a new online resource for schools in response to the pausing of the Buckingham House school program due to increased COVID cases in the community. The team also created a series of educational videos about the history of the Old Wanneroo School and paired it with a museum box for schools to borrow.

NEW ELECTRONIC MUSEUM SYSTEM

EMu is our new museum services collection management system. The system went live in November 2021, enabling the museum to align to contemporary collection management practices.

NEW INTERPRETIVE SIGNAGE

The Buckingham House and the Old Wanneroo Schoolhouse introduced new interpretive signs that tell the stories of the families who lived in Buckingham House and the history of schooling in Wanneroo.

LOCAL HERITAGE SURVEY

This past year saw the initiation of the legislated Local Heritage Survey Review, in conjunction with heritage consultants and the successful receipt of \$20,000 in grant funding through the Local Government Heritage Consultancy Grants Program.

TOURISM

In collaboration with the community, the tourism industry and state government agencies, and with the aim of growing tourism through leadership, investment attraction and targeted marketing, we provide the following services:

- facilitating tourism opportunities
- supporting destination marketing
- providing destination signage
- maximising regional tourism.



For this young chap, happiness is a day out in the sunshine and a sausage in a bun. ▲

KEY PROJECTS

We commenced and delivered the following key projects in 2021/22:

INITIATIVE	STATUS	COMMENTS	SCP PRIORITY
Tourism Plan – implement priority actions contained in the plan	●	<p>Attended the Geoparks Workshop and the WA Tourism conference during the period.</p> <p>Implementation of our Discover Wanneroo social media strategy with Instagram and Facebook continued. This included a professional photo shoot of Mindarie Marina.</p> <p>We continued to work with DBCA to deliver the Park Pass Program. A quarterly meeting was held with DBCA to continue to identify opportunities to implement the masterplan initiatives.</p> <p>The Sunset Coast Immersive Trail using augmented reality was launched. It highlights heritage places including Perry's Paddock and the Tenth Light Horse Trail</p>	2.3 Tourism opportunities and visitor experiences
Quinns Rocks Caravan Park redevelopment – implement an expression of interest process, supported by reference group consultation and the advice of the working group and consultants	●	EOIs were submitted to Council on 12 July 2022, with Council confirming a preferred candidate for further discussions and emphasising the need for further community engagement. This will occur in the second half of 2022 and potentially conclude in early 2023	2.3 Tourism opportunities and visitor experiences

● Initiative targets achieved ○ Initiative targets not met (to be carried forward to 2022/23)

The following statistics provide an insight into this service over the past 5 years.

MEASURE	PREVIOUS RESULTS				2021/22 RESULT
	2017/18	2018/19	2019/20	2020/21	
International tourism visitor numbers*	40,206	36,664	32,624	--	--

* Source: Tourism Research Australia. Due to border closures there was no data available for 2020/21. Numbers for 2021/22 are not yet available.

SERVICE HIGHLIGHTS

Activities and projects are aligned to the Council-endorsed Tourism Plan 2019–2024, which focuses on positioning the City as a vibrant destination with exciting events and attractions and highlighting nature at its best.

YANCHEP NATIONAL PARK PASS PROGRAM

The City continues to offer discounted Yanchep National Park annual passes to local residents as part of an agreement with the Department of Biodiversity, Conservation and Attractions (DBCA). Residents benefit from a discount of 50% which allows one year of unlimited visitation to the Park.

DESTINATION MARKETING

Using matched funding provided by our regional tourism organisation, Destination Perth, we participated in a number of promotional campaigns, including:

- hosting a familiarisation tour, with key industry stakeholders, influencers and journalists with outcomes including exposure across multiple media channels, blog posts and two printed articles in The West Travel Guide
- printed article in The West on things to do in Yanchep and Two Rocks, with a Treetops Adventure discount offered.
- digital campaign with PerthisOK

REGIONAL COLLABORATION – SUNSET COAST

As part of our relationship with the Cities of Stirling and Joondalup to promote the broader Sunset Coast region, and in collaboration with Destination Perth, the following activities were completed:

- inclusion in the Perth Holiday Planner 2022
- participation in the new Hello Perth 'Sunset Coast' fold out map brochure
- development of a unique Sunset Coast brand, as part of a North Metro TAFE graphic design project
- a series of professional photo shoots across the region.

The Sunset Coast also launched a digital heritage trail, using augmented reality to bring to life a selection of heritage experiences, including horses galloping around Perry's Paddock and a walk around the 10th Light Horse Trail.

EVENTS ATTRACTION

In 2019 the City, with Council endorsement, entered into an agreement to partner with Sports Marketing Australia (SMA) on their Local Government Events Placement Program for a period of three years, with the object of attracting and hosting sporting, arts and cultural events that provide economic, community and branding benefits to the City. Despite restrictions and other COVID impacts, in 2021/22 we attracted two events - Infused Crossfit 3x3 Summer Showdown and 2021 WA Bodyboarding State Titles. The combined event attraction fees and event placement fees for these two events was \$8,400, and they generated an estimated local economic benefit of more than \$400,000.

GEOPARKS – INVESTIGATION

We continue to play a key role in exploring opportunities for a UNESCO Geopark in the region. Geoparks are places where landscapes with outstanding geological heritage are used to support sustainable development; this is achieved through conservation, education, interpretation and nature-based tourism.

In collaboration with Geoparks WA, DBCA and the City of Joondalup, an assessment of assets has been completed and there is now an improved understanding of the process. We hosted a Geoparks Workshop in October 2021 with attendees from across WA and expert advisors from across Australia.

 We continue to play a key role in exploring opportunities for a UNESCO Geopark in the region. 

A young boy shares his snack with his mum. Outdoor events are the focus of the City's events season, which runs from October through to March each year.



Detailed Performance – Goal 3



A vibrant, innovative City with local opportunities for work, business and investment

The following priorities support achievement of our goal:

- **Priority 1:** Strong and diverse local economy
- **Priority 2:** Attract and support new and existing business
- **Priority 3:** Plan, develop and activate employment locations
- **Priority 4:** Develop local jobs and skills
- **Priority 5:** Opportunities for investment

The City provides the following service to support this goal:

- Economic development

SUMMARY OF ACHIEVEMENTS, CHALLENGES AND FUTURE PROJECTS

The major achievements and challenges for 2021/22, as well as strategic projects planned for next year, are set out below.

OUR ACHIEVEMENTS

- facilitated 17 workshops and a 6 month 'Business Thrive' program designed to provide local business owners with the tools to adapt and succeed in an ever-changing and challenging business environment.
- completed a comprehensive review of our Economic Development Strategy 2016-2021 and drafted a new Economic Development Strategy that will guide economic development in the City over the next 10 years.
- activated the Economic Development Fund in August 2021 to support strategic opportunities that stimulate major investment and drive growth of key sectors to expand and diversify our economic base.

OUR CHALLENGES

COVID-19. The 2021/22 year was challenging as we worked with the local business community recovering from the COVID-19 pandemic. Collaboration with the Wanneroo Business Association was a key in achieving good business engagement.

THE YEAR AHEAD

The 2022/23 to 2025/26 CBP provides details of operational delivery specifically linked to the 7 strategic goals defined in our Strategic Community Plan 2021-31. The key initiatives for 2022/23 are:

- implement the Small Business Friendly Approvals Action Plan in collaboration with key internal stakeholders to reduce red tape
- undertake investment attraction activities as prioritised in the Economic Development Strategy Action Plan
- investigate the expansion of agri-tourism-related land use permissibility in North Wanneroo and enable and encourage agri-tourism by incorporating it into the new Local Planning Strategy and Local Planning Scheme 3
- undertake a feasibility study for a Neerabup Waste Innovation Precinct and opportunities for cluster development and partnerships
- develop the City's landholdings within the Neerabup Industrial Area.

CAPITAL WORKS

There are no capital works programs relating to Goal 3.

DETAILED HIGHLIGHTS AND PERFORMANCE OF GOAL 3 SERVICES





ECONOMIC DEVELOPMENT

In focusing on local, regional and strategically significant infrastructure and economic development initiatives that enable local economic growth and job opportunities, we provide the following services:

- support the growth and development of existing industries, as well as diversifying our industry base
- support local businesses through the provision of employment areas and workforce development to assist growth
- develop and strengthen regional partnerships to collaboratively increase and maximise the region's economic competitiveness.

KEY PROJECTS

We commenced and delivered the following key projects in 2021/22:

INITIATIVE	STATUS	COMMENTS	SCP PRIORITY
Review Economic Development Strategy (EDS)		The new EDS was endorsed by Council for public consultation during the period and the final version will be considered by Council at its August 2022 meeting	3.1 Strong and diverse local economy
Energy Opportunities – actively work with industry to explore clean energy opportunities in the Neerabup Industrial Area		The tender documentation cannot be finalised until information from Western Power is received	3.1 Strong and diverse local economy
Investment Attraction – implement local investment attraction and strategic marketing package to promote the City, key employment locations and specialist precincts including Wangara Industrial Area		The Business Wanneroo brand and website was successfully launched during the period and contains considerable content to attract investment and market the region	3.5 Opportunities for investment
Neerabup Industrial Area (NIA) Development – continue implementation of Neerabup project plan and work with the NIA Development Working Group to continuously ensure alignment with the City's priorities		We continued to engage with Development WA and other stakeholders to ensure that the AARP opportunities are maximised Planning of Lot 9100 is progressing well, with a consultant finalising the financial analysis report and a business plan to be presented to Council for consideration in September 2022	3.3 Plan, develop and activate employment locations

INITIATIVE	STATUS	COMMENTS	SCP PRIORITY
Small Business Friendly Approvals Project – implement the Small Business Friendly Approvals Project Implementation Plan	●	The goals as per the plan have been completed	3.2 Attract and support new and existing business
COVID-19 Economic Recovery Plan – implement the priority actions contained in the COVID-19 Economic Recovery Plan and incorporate into the review of the Economic Development Strategy	●	<p>The Economic Development Fund implementation and Business Grants have been completed</p> <p>Economic Development Fund initiative was communicated and progressed through the economic development e-news as well as through the WBA during the period.</p> <p>Local procurement opportunities were supported and promoted during the period where appropriate</p>	3.1 Strong and diverse local economy

● Initiative targets achieved ○ Initiative targets not met (to be carried forward to 2022/23)

The following statistics provide an insight into this service over the past 5 years. Note that the 2021/22 results were not released by the time the Annual Report was compiled.

INDICATOR	PREVIOUS RESULTS				2021/22 RESULT
	2017/18	2018/19	2019/20	2020/21	
Estimated no. of employed residents in labour market*	110,502	113,299	117,249	113,662	n/a
Overall employment rate (%) of working age**	91.8	92.5	93.1	92.8	n/a
Estimated no. of local jobs*	54,040	53,525	54,108	55,605	n/a
Productivity (est. headline gross regional product) in millions of dollars ***	\$7,566	\$7,459	\$7,280	\$8,029	n/a

* Source: National Institute of Economic and Industry Research (NIEIR) ©2021. Compiled and presented in economy.id by .id (informed decisions).

** Source: Australian Bureau of Statistics, Labour force survey catalogue number 6202.0, and Department of Employment, Small Area Labour Markets. Compiled and presented in economy.id by .id (informed decisions).

*** Data based on a 2018/19 price base for all years. NIEIR-ID data are inflation adjusted each year to allow direct comparison, and annual data releases adjust previous years' figures to a new base year.

INDICATOR	PREVIOUS RESULTS				2021/22 RESULT		
	2017/18	2018/19	2019/20	2020/21	TARGET	ACTUAL	
Total assessed value of building approvals for construction in thousands of dollars*	568,686	508,097	453,514	813,866	Increase	737,245	✗
No. of businesses in the City**	12,712	13,282	13,898	14,863	Increase	15,740	✓

* Source: Australian Bureau of Statistics, Building Approvals, Australia, catalogue number 8731.0. Compiled and presented in economy.id by .id (informed decisions)

** Source: Australian Business Register. ©2020 Compiled and presented in economy.id by .id (informed decisions)

SERVICE HIGHLIGHTS

BUSINESS ENGAGEMENT AND SUPPORT

- We continued our strong collaborative relationship with the Wanneroo Business Association (WBA) as 'Official Sponsor' to deliver a range of events that contribute to the training, development, networking and growth of local businesses.
- Phase 1 of the Small Business Friendly Approvals project has been completed. Highlights included:
 - auto approvals for Category 1 Home Businesses and Burn Permits.
 - launching the Business Wanneroo brand and website
 - launching the simple business self-assessment tool, assisting businesses to determine what approvals they'll need to get started
 - successful trial of the business liaison function
 - reviewing business information on the City's website and online forms
 - reducing internal referral timeframes
 - prioritising health inspections to ensure businesses can begin trading as soon as possible.

INVESTMENT ATTRACTION AND MARKETING

We progressed investment attraction activities with the goal of optimising opportunities for private investment in Wanneroo through collaboration, a strong digital presence and strategic marketing. This work has included the development of the Business Wanneroo sub-brand.

We are developing key assets to support Business Wanneroo, including the Business Wanneroo website that was launched in June 2022. The website will ensure information is clearly communicated to the business community and promote Wanneroo as a place to invest.

PLANNING FOR THE FUTURE AND BUSINESS LEADERSHIP, INNOVATION AND SUSTAINABILITY

Neerabup Industrial Area (NIA)

- substantially progressed the planning framework review for the NIA
- resource extraction is planned to be undertaken in 5 stages over a 17 year timeframe
- continuing water infrastructure planning in liaison with the Water Corporation
- received approval from the Western Australian Planning Commission to subdivide Lot 9100 in Neerabup. We also went to market to test the idea of establishing a Renewable Power Supply on this lot and received positive feedback from the market
- accepted a quotation in March 2022 for a consultant to produce a business plan and supporting financial analysis report for Neerabup Industrial Area Lot 9100.

Agribusiness

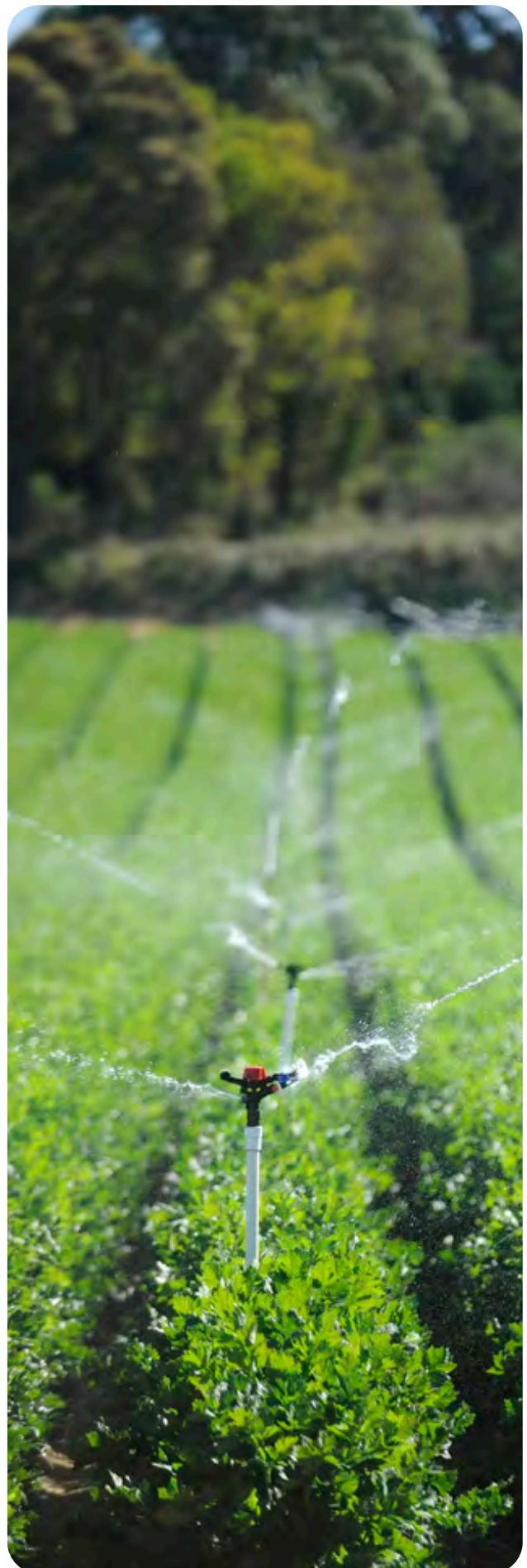
We continued to advocate to the State Government to progress water planning in Wanneroo. The goal was to provide certainty for industry and government and develop a climate independent water supply for agriculture in North Wanneroo. This included Council endorsing a submission to the State Government of behalf of the City on 15 February 2022.

Announcements from the State Government related to water planning and agribusiness include:

- \$600,000 to support the North Wanneroo irrigated agriculture sector
- \$1.4 billion for Perth's next desalination plant, expected to be operational by 2028 and located in Alkimos. The plant will be powered by renewable energy and co-located with the Alkimos Wastewater Treatment Plant buffer area to form a water precinct.



The future of agribusiness in the City of Wanneroo is reliant on water planning and a consistent water supply.



Detailed Performance – Goal 4



A sustainable City that balances the relationship between urban growth and the environment

The following priorities support achievement of our goal:

- **Priority 1:** Plan for climate change
- **Priority 2:** Manage and protect local biodiversity
- **Priority 3:** Manage natural assets and resources
- **Priority 4:** Manage waste and its impacts

The City provides the following services to support this goal:

- Environmental management
- Parks and conservation areas
- Waste management

WHAT DID WE DO TO MITIGATE AND ADAPT TO CLIMATE CHANGE?

We recognise and acknowledge the risk that climate change presents to our community, Western Australians and the wider global community. We also realize the importance of reducing the long-term effects by either mitigating or adapting to the effect of climate change.

We are committed to addressing climate change and we are therefore a signatory to the WA Local Government Association's Climate Change Declaration. The Declaration states that urgent action is required and that failure to address this will place an unacceptable burden on future generations.

Throughout the 2021/22 year we have undertaken the following initiatives to adapt to or mitigate the effects of climate change.

- we developed a draft Urban Forest Strategy, which will protect, enhance and increase the City's tree canopy cover and vegetation and address heat islands. The strategy is set to be adopted by Council in October 2022.

- we committed to purchasing 'green energy' for sites that consume a large amount of energy.
- we planted 4,707 trees and 20,000 tube stock throughout the City to increase canopy cover and provide habitat and food sources for native fauna.
- we reduced our small fleet emissions through reducing the number of fleet cars and purchasing more efficient vehicles, including hybrid and electric vehicles.
- we collected 13,258 tonnes of garden organic (GO) material from kerbside GO bins. This reduces greenhouse gas emissions, providing climate and other environmental benefits.
- we awarded a 3-year renewable energy supply contract to Synergy under the WALGA Renewable Energy Project.
- our tender document templates include an Environmental and Social Consideration Schedule. This schedule is typically included in tenders of goods, services or works that may have an environmental impact and forms part of the evaluation criteria.

SUMMARY OF ACHIEVEMENTS, CHALLENGES AND FUTURE PROJECTS

The major achievements and challenges for 2021/22, as well as key projects planned for next year, are set out below.

OUR ACHIEVEMENTS

- we were recognised as a Gold Waterwise Council through the Water Corporation's Waterwise Council Program for the second year running
- completed the Three Bin Kerbside Collection System rollout in August 2021. This was the largest roll-out of its kind to take place in Western Australia

- delivered more than 60 activities in schools and the community.

OUR CHALLENGES

Covid-19. Throughout the height of the pandemic in WA, although challenging, we continued to deliver uninterrupted waste collection services. Being a critical workforce, the Waste team worked from three different locations and coordinated daily operations to minimise any impact on the community.

Increasing costs. Increased costs of materials and contract costs impacted our ability to deliver services within the allocated budgets. Costs also increased due to additional travel time to a remote recycling facility.

Temperature increase. Extreme high temperatures in December 2021 and January 2022 resulted in challenging conditions to maintain streetscapes and parks. Despite the high temperatures, we maintained parks and streetscapes with minimal vegetation loss while complying with the City's ground water licences to extract water for irrigation.

Frequent storms. Coping with more intense and more frequent storm events is leading to increased coastal erosion and damage to City assets.

THE YEAR AHEAD

The 2022/23 to 2025/26 CBP provides details of operational delivery specifically linked to the 7 strategic goals defined in our Strategic Community Plan 2021 31. The key initiatives for 2022/23 are:

- finalise the Urban Forest Strategy and commence implementation.
- finalise the architecture of the Environmental Management System and commence implementation.
- implement the identified actions from the Coastal Management Plan.
- continue implementation of the Waste Services Transition Plan, focusing on:

- Bulk waste review
- Investigate community drop off / transfer station
- Food organics collection review
- Waste to energy
- Wangara Facility
- Neerabup Waste Precinct

CAPITAL WORKS

We undertake a range of infrastructure projects based on community feedback and needs. The following capital works programs are linked to Goal 4 in 2021/22.

- Environmental Offset – total expenditure \$241,836
- Conservation Reserves – total expenditure \$364,683
- Foreshore Management – total expenditure \$657,321
- Waste Management – total expenditure \$1,460,697

DETAILED HIGHLIGHTS AND PERFORMANCE OF GOAL 4 SERVICES

ENVIRONMENTAL MANAGEMENT

In delivering a healthy and sustainable environment by managing our highly valued natural and built environmental attributes, we provide the following services:

- manage the City's influence on climate change and improving resilience
- retain and enhance biodiversity in the City
- manage resource consumption and waste production.



NYITTING WANNEROO
by Courtney Hill, 2021.

Wanneroo's lake systems are depicted as blue circles connected to each other, with turtles swimming in Lake Gngangara.

KEY PROJECTS

We commenced and delivered the following key projects in 2021/22:

INITIATIVE	STATUS	COMMENTS	SCP PRIORITY
Climate Change Adaptation and Mitigation Strategy – implement the strategy’s short-term actions to address climate change adaption and mitigation, focusing on our current initiatives	●	CCAMS actions are being implemented through preparation of Urban Forest Strategy which will shortly be advertised. The Energy Reduction Plan will be operationalised as BAU	4.1 Plan for climate change
Coastal Hazard Risk Management Adaptation Plan – commence implementation of actions R1, R2, R4, R5 and R6	●	Relevant actions as per the project plan is being implemented. All actions except 4 are either completed or BAU	4.3 Manage natural assets and resources
Energy Reduction Plan – Prepare a review of the Plan in line with the framework provided by the new CCAMS	●	Report was considered by Council Forum to operationalise/BAU the energy reduction initiatives across the City without the need to review the ERP.	4.3 Manage natural assets and resources
Coastal Management Plan – Finalise review of the Plan to guide planning and development within the City’s coastal foreshore	●	CMP was endorsed by Council. Implementation now through BAU	4.3 Manage natural assets and resources
Local Environmental Strategy – continue implementation of the strategy through implementing our environmental strategies, plans and initiatives	●	LES is being implemented through various environmental documents. These include the Climate Change Strategy, Coastal Management Plan, Environmental Management Plan (preparation), Local Biodiversity Plan, Urban Forest Strategy (preparation), Local Planning Strategy and Scheme (preparation)	4.1 Plan for climate change
Local Biodiversity Plan – implement	●	LBS actions are being implemented as business as usual.	4.2 Manage and protect local Biodiversity
Environmental Management System – integration of the EMS into our corporate systems	●	Preparation and integration of EMS is progressing as per the project timeline. EMS to go operational from quarter 3 of 2022-2023	4.2 Manage and protect local Biodiversity
Urban Forest Strategy – prepare strategy to protect, enhance and increase our urban forest	●	Draft UFS presented to Council for consent to advertise. Was considered by Council Forum and approach was supported	4.3 Manage natural assets and resources

● Initiative targets achieved ○ Initiative targets not met (to be carried forward to 2022/23)

The following statistics provide an insight into this service over the past 5 years.

KPI	PREVIOUS RESULTS				2021/22 RESULT		
	2017/18	2018/19	2019/20	2020/21	TARGET	ACTUAL	
% of ground water* licence allocations used	n/a	n/a	84%	82%	<100%	88%	✓
Energy consumption in kilowatt hours (kWh)**	11,356,924	9,199,546	11,979,080	11,486,073	Decrease	13,164,224	✗
Extent of native vegetation protection areas in hectares	1,708	1,711	1,714	1,723	Maintain	1,723	✓

* Groundwater used for irrigation purposes on parks and streetscapes.

** Number of energy-consuming assets has increased (9%) explaining the increase in use

SERVICE HIGHLIGHTS

- Council adopted the revised Yellagonga Integrated Catchment Management Plan for 2021 to 2026. Working together with the City of Joondalup the plan provides for effective management of the park
- obtained a better deal on electricity through a procurement process together with other Councils.
- substantially progressed the establishment of the Environmental Management System in line with ISO14001, with the system on target to become operational by January 2023.



We invited the community to help plant 200 new trees at Willespie Park in Pearsall to celebrate National Tree Day. ▲

PARKS AND CONSERVATION AREAS

In managing and enhancing reserve areas to support a healthy and active community and to maintain conservation value, we provide the following services:

- manage conservation areas, foreshores and the coast
- manage and maintain parks and streetscapes.

KEY PROJECTS

We commenced and delivered the following key projects in 2021/22:

INITIATIVE	STATUS	COMMENTS	SCP PRIORITY
Coastal Assets – monitor and maintain in consultation with relevant stakeholders	●	Coastal monitoring and beach renourishment works completed in accordance with coastal monitoring program and beach renourishment program respectively	4.3 Manage natural assets and resources

● Initiative targets achieved ○ Initiative targets not met (to be carried forward to 2022/23)

The following statistics provide an insight into this service over the past 5 years.

KPI	PREVIOUS RESULTS				2021/22 RESULT		
	2017/18	2018/19	2019/20	2020/21	TARGET	ACTUAL	
No. of parks and open spaces	571	585	594	601	Increase	601	✗
Extent of parks and open spaces (ha)	2,573	2,594	2,604	2,616	Increase	2,616	✗
Trees planted	4,292	3,600	3,000	5,000	3,500	4,707	✓
Tubestock planted	12,180	14,000	34,500	53,000	Increase	20,000	✗
Volunteer hours contributed to conservation activities	669	463	376	764	Increase	1,042	✓

SERVICE HIGHLIGHTS

FORESHORE AND COASTAL MANAGEMENT

During the 2021/22 year we undertook various activities to retain existing beach amenity and also undertook planning for improving beaches for our community. We:

- completed a detailed design for the Mindarie Breakwater management works.
- installed 5 remote monitoring cameras in Quinns Rocks and Yancheep.
- undertook sea wrack management trials between December 2021 and March 2022 to monitor, push back and track the movement (through GPS) of sea wracks from the beach south of Two Rocks, which has experienced ongoing sea wrack accumulation since the construction of the marina.
- renourished beaches in Quinns Rocks and Yancheep following major weather events.
- undertook maintenance works at the Mindarie jetty.

CONSERVATION

We held 25 community events in our conservation reserves in 2021/22 to improve conservation of local flora and fauna and bring people together. Many community members, volunteer groups and schools took part in the events which included:

- guided walks
- planting days
- education days
- bush care events.

WATER USE

We continued to upgrade and improve irrigation infrastructure to increase efficiency and reduce ground water use.

WASTE MANAGEMENT

In leading environmentally sustainable approaches to waste management and providing waste collection, we provide the following services:

- domestic waste collection
- recycling collection
- bulk junk waste collection and management
- bulk green waste collection and management
- public place rubbish bins
- removal of illegal dumping
- operate Wangara Greens Recycling Facility.



We held 25 community events in our conservation reserves in 2021/22 to improve conservation of local flora and fauna and bring people together.



KEY PROJECTS

We commenced and delivered the following key projects in 2021/22:

INITIATIVE	STATUS	COMMENTS	SCP PRIORITY
Waste Strategy – implement actions as stated in the reviewed strategy	●	The EOI to explore options for the Wangara Greens Facility has been closed, submission evaluated, and will go out to restricted tenders in August 2022. MRC is finalising the report for the RRF EOI. The report will be discussed at MRC's Strategic Waste Working Group on 10 August 2022.	4.4 Manage waste and its impacts
Waste Education Plan – implement the reviewed plan to deliver source separation and waste reduction education in alignment with state government guidelines	●	Waste Education Plan has been reviewed internally and will be sent for director review in by the end of July 2022	4.4 Manage waste and its impacts
Service Delivery Review – identify possible community drop off sites, and develop a site design template	○	A draft report on the review of the bulk waste collection system has been prepared for Council's consideration in August 2022. Identification of community drop off sites will commence after recommendations from the review of the bulk waste collection system are implemented.	4.4 Manage waste and its impacts

● Initiative targets achieved ○ Initiative targets not met (to be carried forward to 2022/23)

The following statistics provide an insight into this service over the past 5 years.

KPI	PREVIOUS RESULTS				2021/22 RESULT		
	2017/18	2018/19	2019/20	2020/21	TARGET	ACTUAL	
Waste to landfill generated per capita (kilograms per capita*)	192	191	211	197	Decrease	257	✗
Waste to recycle generated per capita (kilograms per capita*)	242	230	222	224	Decrease	167	✓
% of total volume of recycled waste to other waste	56	56	51	53	Increase	39	✗

KPI	PREVIOUS RESULTS				2021/22 RESULT	
	2017/18	2018/19	2019/20	2020/21	TARGET	ACTUAL
Volume of public place (litter, City facilities and parks)	600	549	529	526	Decrease	657 ✗
Bulk hard waste 'junk' collected at vergeside (tonnes)**	6,059	6,841	6,115	7,508	n/a	7,761
Bulk greens collected at vergeside (tonnes)***	4,225	3,231	4,152	3,419	n/a	3,238
Illegal dumping collected (tonnes)	501	395	282	185	Decrease	192 ✗

* Population data used for 2021/22: 219,788

Waste to landfill result impacted by the closure of the Neerabup Resource Recovery Facility (RRF), resulting in all waste from red-lidded bins being disposed to landfill. The RRF had a 43% resource recovery/landfill diversion rate.

** The fluctuating tonnage of bulk 'junk' waste disposed of is likely symptomatic of residents' household procurement cycles. Ongoing lockdowns during the period may have resulted in increased 'clearouts' by many residents.

*** The decrease in tonnage of bulk green waste can be attributed to the introduction of a third kerbside GO bin for garden organic waste.

SERVICE HIGHLIGHTS

THE GREAT RECYCLING CHALLENGE

We participated the Great Recycling Challenge in April/May 2022. Staff visited more than 1,200 homes across the City to conduct simple visual checks of kerbside bins and provide feedback on tags left on bin handles. Nine out of 10 audited recycling bins had no-to-low contamination, which is an improvement on the 2019 result where only seven out of 10 bins reached this level. Even more impressive were the garden organics bins, with 95% of bins presented in the final fortnight showing no contamination.

WASTE COLLECTION

Throughout 2021/22, we collected 13,258 tonnes of garden organic (GO) material from kerbside GO bins. Less than 1% of the collected garden organics was contaminated. We also collected 15,240 tonnes of recyclable waste from the yellow-lidded recycle bins. Finally, we collected 7,761 tonnes of bulk junk from residents' verges. Almost half (3,078 tonnes) of the collected bulk junk was diverted away from landfill.

DIGITAL VOUCHER PROGRAM

We became the first local government in Western Australia to implement a digital voucher program for our residents with digital Wangara Greens tip passes. The new voucher system can record what waste streams have entered the site, from which location and reduces the wait time for vehicles entering the site. It also prevents misuse of vouchers and will help plan for community waste drop-off services into the future.

WANGARA GREENS RECYCLING FACILITY

The WGRF received more than 1,600 tonnes of green waste from residents, which was sent for onward processing into mulch. The WGRF also received and recycled 25 tonnes of cardboard and 12,500 litres of waste engine oil.

The following table details our response to GRI standard 306-2 – Waste by type and disposal method (all waste relates to that of municipal solid waste created by City residents.)

DISPOSAL TYPE	NON-HAZARDOUS WASTE (TONNES)	HAZARDOUS WASTE
Reuse	nil	nil
Recycling	19,660	nil
Composting	17,089	nil
Recovery including waste to energy	nil	nil
Deep well injection	nil	nil
Landfill	56,544	nil
On site storage	nil	nil
WEIGHT IN TONNES	93,293	nil



The introduction of garden organics (GO) bins transformed an estimated 14,000 tonnes of clean green waste into high-quality soil-enhancing products over the year. ▲ ▲

Detailed Performance – Goal 5



A well-planned, safe and resilient City that is easy to travel around and provides a connection between people and places

The following priorities support achievement of our goal:

- **Priority 1:** Develop to meet current need and future growth
- **Priority 2:** Plan for and manage land use
- **Priority 3:** Manage and maintain assets
- **Priority 4:** People can move around easily
- **Priority 5:** People feel safe in public places
- **Priority 6:** Prepared and resilient

The City provides the following services to support this goal:

- Public health
- Community safety
- Emergency management
- Future land use planning
- Planning and building approvals
- Planning and building compliance
- Transport and drainage

SUMMARY OF ACHIEVEMENTS, CHALLENGES AND FUTURE PROJECTS

The major achievements and challenges for 2021/22, as well as key projects planned for next year, are set out below.

OUR ACHIEVEMENTS

- adoption of the Coastal Management Plan. The plan will provide a framework for the management of the City's 32 km coastline, facilitating access to the beach by the community whilst protecting the environment

- issued 4,923 building permits and 1,766 development approvals. We also approved 5,403 new lots that were contained in a total of 144 subdivision applications.
- developers constructed \$22,182,100 worth of roads, drainage, footpaths and kerbing, generating \$332,732 in engineering supervision fee revenue
- completed 53 practical completion inspections for developer gifted roads, drainage, footpaths and kerbing
- developers constructed and completed 14 new landscapes assets and 6 landscape assets were handed over from developers to the City (i.e. public open space, streetscapes, conservation reserves or public access ways)

OUR CHALLENGES

- **COVID-19.** It was a challenge to continue delivering our statutory health and compliance services with empathy and compassion during the pandemic.
- **Land acquisition.** The Wanneroo Central Brigade Station needs to be relocated and there is an expansion planned for the Two Rocks Bush Fire Facility. We have had difficulty acquiring the land needed to facilitate these developments.
- **Changing Climate.** Changing climate and weather conditions impact on our ability to complete prescribed burns on the annual burning schedule.

THE YEAR AHEAD

The 2022/23 to 2025/26 CBP provides details of operational delivery specifically linked to the 7 strategic goals defined in our Strategic Community Plan 2021–31. The key initiatives for 2022/23 are:

- integrate Wanneroo CCTV network onto a new platform

- undertake detailed design for the new Animal Care Centre and commence construction
- construct new cycling facility at Splendid Park in Yanchep
- construct a red asphalt shared path on the western side of Alexander Drive from Hepburn Avenue to Gnangara Road
- commence construction of a new dual carriageway from Wanneroo Road to Pinjar Road (Stage 1 Wanneroo Road to Tranquil Drive).

CAPITAL WORKS

We undertake a range of infrastructure projects based on community feedback and needs. The following capital works programs are linked to Goal 4 in 2021/22.

- Community Safety – total expenditure \$1,343,954
- Park Furniture – total expenditure \$4,315,301
- Park Rehabilitation – total expenditure \$1,439,076
- Passive Park Development – total expenditure \$1,212,359
- Pathways and Trails – total expenditure \$2,286,869
- Roads – total expenditure \$6,252,621
- Stormwater Drainage – total expenditure \$461,049
- Street Landscaping – total expenditure \$173,955
- Traffic Treatments – total expenditure \$1,745,576

“ We undertake a range of infrastructure projects based on community feedback and needs. ”

DETAILED HIGHLIGHTS AND PERFORMANCE OF GOAL 5 SERVICES

PUBLIC HEALTH


In ensuring statutory compliance to facilitate healthy and safe communities, we provide the following services:

- manage safe food preparation through education, inspections, and sampling
- inspect and sample water quality
- investigate notifiable diseases and inspect skin penetration premises to prevent disease
- monitor and chemically treat wetlands to control pests
- inspect public buildings, events and caravan parks to ensure a safe built environment
- monitor noise, asbestos, air, soil and water pollution.



Social media posts about the Burns Beach–Mindarie shared path received some of the highest levels of engagement. ▲ ▲ ▲

The following statistics provide an insight into this service over the past 5 years.

KPI	PREVIOUS RESULTS				2021/22 RESULT	
	2017/18	2018/19	2019/20	2020/21	TARGET	ACTUAL
No. of customer requests investigated by Health Services	1,010	1,006	1,233	1,433	n/a	1,111
No. of food premises within the City	1,050	1,130	1,154	1,225	n/a	1,239
No. of food business inspections	n/a	n/a	n/a	n/a	n/a	1,105
No. of food handlers completed the 'I'm Alert' training tool	2,286	2,247	804	826	n/a	714
% of public pool and caravan park inspections conducted within statutory timeframes	100	100	100	100	100	100 
No. of public buildings registered within the City	199	206	215	229	n/a	237

SERVICE HIGHLIGHTS

LIGHT INDUSTRY INSPECTION PROGRAM

We continued to proactively protect the environment through our Light Industry Inspection Program. Officers conducted 93 inspections at light industry businesses to assist owners achieve environmental compliance, prevent pollution and stop contaminants entering the Yellagonga Wetland system.

MIDGE LARVAE MONITORING

Proactive and preventative midge larvae monitoring was performed from August 2021 to February 2022. This annual monitoring program successfully controlled the adult midge population at the Yellagonga Wetland system through the 2021/22 summer months.


COMMUNITY SAFETY

In promoting a public realm where people feel safe and respected by working with community and industry partners, we provide the following services:

- provide safety information to the community in conjunction with industry partners
- partner with the community to increase awareness and enforcement of local, state and federal laws
- manage domestic animals, including registration and investigations
- prevent crime through the provision of safety patrols and CCTV management
- provision a security presence at civic events.




KEY PROJECTS

We commenced and delivered the following key projects in 2021/22:

INITIATIVE	STATUS	COMMENTS	SCP PRIORITY
Commence implementation of approved CCTV Migration Strategy in line with allocated budget.		<p>Twenty-five sites (including Girrawheen Library/Seniors/Hub, Wanneroo Aquamation, Wangara Greens Recycling) have been migrated to a new system aligned with the strategy</p> <p>There are currently 10 sites (including Leatherback Pavilion) remaining to migrate over the next 4 years, pending available funding</p>	5.5 People feel safe in public places

 Initiative targets achieved  Initiative targets not met (to be carried forward to 2022/23)

The following statistics provide an insight into this service over the past 5 years.

KPI	PREVIOUS RESULTS				2021/22 RESULT		
	2017/18	2018/19	2019/20	2020/21	TARGET	ACTUAL	
Community safety customer requests addressed within agreed timeframe	100%	100%	100%	100%	100%	100%	
CCTV cameras at hot spot locations	57	104	116	118	Maintain	462	
Wanneroo Animal Care Centre (WACC) admissions	1,081	1,114	955	695	Reduce	701	

SERVICE HIGHLIGHTS

RELOCATION OF PART OF THE RANGERS TEAM

With the onset of Covid in 2020, part of the Rangers team was temporarily based in Yanchep. This continued into 2021/22 and allows us to better deliver ranger services in the northern parts of Wanneroo. We received positive feedback from the community on the increased presence of rangers in that part of the City.

DRONE PROGRAM

We acquired four additional drones in 2021/22, one of which can provide thermal imaging of fire grounds and prescribed burns. We will be able to use drones to assist with fire break inspections as well as an evolving number of uses.

EMERGENCY MANAGEMENT

To minimise potential risks and impacts on the community from natural disasters (bushfires and weather events) through prevention, preparedness, response and recovery, we provide the following services:

- manage local emergency preparedness
- manage volunteer bushfire brigade
- undertake actions to protect and mitigate against bushfires
- manage recovery planning and action.

KEY PROJECTS

We commenced and delivered the following key projects in 2021/22:

INITIATIVE	STATUS	COMMENTS	SCP PRIORITY
Bush Fire Risk Management Plan – action planned mitigation strategies	○	The 2021 and 2022 prescribed burning programs were delayed due to weather events and contractor availability 2021 - 12 of 16 burns were completed 2022 – as at 30 June, 4 of 19 burns had been completed. Burning will continue as conditions permit until November 2022	5.6 Prepared and resilient
Emergency Management Model – provide support to our volunteer bushfire brigades on future models for emergency management	●	All of the City's volunteer bushfire brigades have written to the City expressing a willingness to explore options for a new operating model going forward. Discussions with the brigades and DFES are ongoing	5.6 Prepared and resilient
Volunteer bushfire brigade facility requirements over the next 5-10 years – site selection and approval	○	Preferred site selected and we are seeking to secure site through the State Government. Planning issues have delayed the securing of the site and alternative site options are under investigation	5.6 Prepared and resilient

● Initiative targets achieved ○ Initiative targets not met (to be carried forward to 2022/23)

SERVICE HIGHLIGHTS

EMERGENCY RELOCATION OF ANIMALS

We endorsed a memorandum of understanding with the Wanneroo Trotting Training Club for use of Nanovich Park as an emergency evacuation site for horses and other animals. This means that in the event of an emergency, like a bushfire, residents will be able to relocate their horses and other animals to the Wanneroo Trotting and Training Club. The animals will be provided with food, water and shelter until the emergency is over.

EMERGENCY EVACUATION OF AGED CARE RESIDENTS

In September 2021 we re-signed a memorandum of understanding for emergency arrangements in case aged care residents need to be evacuated.

BUSHFIRE RISKS

We continued to action the City of Wanneroo Bush Fire Risk Management Plan in 2021/22 and undertook the following activities:

- prescribed burning program to address the risks and mitigate the potential adverse effects of out-of-control bushfires within the City. Prescribed burning also maintains our natural bushlands' biodiversity.
- conducting the annual fire break inspection program. These inspections are undertaken by specially appointed fire control officers.

KPI	PREVIOUS RESULTS				2021/22 RESULT	
	2017/18	2018/19	2019/20	2020/21	TARGET	ACTUAL
No. bushfire brigades	4	4	4	4	Maintain	4 ✓
Bushfire brigade membership*	-	-	-	230	Maintain	193* ✗
No. incidents attended by bushfire brigade volunteers	-	-	-	325	Decrease	293 ✓

*Note: reduction due to covid and 20 cadets now being managed by DFES.

FUTURE LAND USE PLANNING


In focusing on strategic land use planning, incorporating the preparation and implementation of land use, transport and environmental strategies and plans to deliver healthy and sustainable natural and built environments, we provide the following services:

- strategic land use planning
- transport and land use integration
- environmental and land use planning integration
- administration of developer contributions.

KEY PROJECTS

We commenced and delivered the following key projects in 2021/22:

INITIATIVE	STATUS	COMMENTS	SCP PRIORITY
Local Planning Strategy – prepare the strategy, including consultation with key stakeholders	●	All discussion papers to inform the LPS have been finalised and considered by Council Forum. North Wanneroo paper to be again considered by Council Forum in quarter 1 of 2022-2023	5.1 Develop to meet current need and future growth
Local Planning Scheme No. 3 – prepare the planning scheme, including consultation with key stakeholders	●	The Model Scheme Text scheme amendment 172 was advertised and was formally considered and endorsed by Council. This represents 50-60% of Scheme 3, with the remaining 50-40% to be informed by the Local Planning Strategy.	5.1 Develop to meet current need and future growth

INITIATIVE	STATUS	COMMENTS	SCP PRIORITY
Wanneroo Cycle Plan – complete review of plan		On the 14th of June, Council approved the Wanneroo Cycle Plan.	5.4 People can move around easily

 Initiative targets achieved  Initiative targets not met (to be carried forward to 2022/23)

SERVICE HIGHLIGHTS

THE LOCAL PLANNING STRATEGY

Our Local Planning Strategy (LPS) substantially progressed, with 11 discussion papers considered by Council Members. These papers provide the strategic basis for the LPS and cover a range of issues, including the environment, transport, housing, and North Wanneroo.

LOCAL HERITAGE

Council adopted the Local Planning Policy 4.12: Heritage Places, which will facilitate the effective management and protection of the City’s heritage. A ‘heritage place’ could be a building, structure, object, garden or tree.

DEVELOPER CONTRIBUTIONS

In certain areas, we use developer contribution arrangements (DCPs) to collect money to pay for new infrastructure.

Developing landowners are responsible for the provision of basic infrastructure, including water supply, sewerage and drainage, roads and power, and community infrastructure such as parks and primary school sites that will be needed by future communities. For each lot that is created, a contribution is made by the developing landowner to the City. The contributions are placed in a reserve account and then used to buy land and build the infrastructure. When areas are fully developed, any excess funds are returned to the developers who contributed.

As part of our administration of more than \$112 million in developer contribution funds, the following has been achieved in 2021/22:

- finalised the statutory annual review of costs for all 11 DCPs
- approval of the DCP Management Procedure. This procedure will improve our efficiency in managing developer contributions.
- finalised Amendment 185 to District Planning Scheme No. 2 to facilitate delegation of decision-making in DCP administration.

EAST WANNEROO

Our planning in relation to the urbanisation of East Wanneroo progressed through the year. When fully developed, East Wanneroo will have a population of approximately 150,000. In relation to this development the following was achieved in 21/22:

- reviewed our Local Planning Policy 5.3: East Wanneroo, which sets out our position and requirements in relation to area
- Council approved establishing the East Wanneroo Community Reference Group, with representatives from both the community and Council. This will assist with the planning and to ensure the area develops with a distinct sense of place.



Developing landowners are responsible for the provision of basic infrastructure, including water supply, sewerage and drainage, roads and power, and community infrastructure such as parks and primary school sites that will be needed by future communities.




PLANNING AND BUILDING APPROVALS

In providing integrated approval services to deliver customer-focused and quality outcomes, we provide the following services:

- assess development applications
- assess subdivision applications
- assess town planning scheme amendments
- develop and review planning policies
- prepare and assess structure plan proposals
- assess uncertified building permit applications
- issue licences, permits and certificates.

KEY PROJECTS

We commenced and delivered the following key projects in 2021/22:

INITIATIVE	STATUS	COMMENTS	SCP PRIORITY
Mixed Use Precincts Policy – develop framework for review of structure plans with mixed use zones		<p>The Minister for Planning refused Amendment 195 to DPS2 to introduce a 300m² minimum lot size in DPS2 for the mixed use zone on 2 May 2022. The primary control for minimum lot sizes in the mixed use zone will not be able to be introduced after the WAPC previously rejected the idea of placing a minimum lot size through a Local Planning Policy.</p> <p>We are working with the WAPC to determine an effective process for the revocation, review or extension of current structure plans across the City, which will also address the suitability of the mixed use zones within each structure plan. As all current Structure Plans either expire in Oct 2025 or have a default 10 year lifespan if commenced after October 2015, this action has become an ongoing action through the structure planning process under the Planning and Development Act and Regulations</p>	5.1 Develop to meet current need and future growth

 Initiative targets achieved  Initiative targets not met (to be carried forward to 2022/23)

The following statistics provide an insight into this service over the past 5 years.

KPI	PREVIOUS RESULTS				2021/22 RESULT		
	2017/18	2018/19	2019/20	2020/21	TARGET	ACTUAL	
No. of building permit applications received	3,953	3,419	3,365	5,578	n/a	4,923	✓
% of building permit applications (certified and uncertified) processed within timeframes	100	98	100	99	100	100	✓
Total value building approvals (\$'000)*	568,686	508,097	453,514	813,866	n/a	727,174	✓
No. of development applications received	1,736	1,723	1,505	2,328	n/a	1,766	
% development applications processed within timeframes (60 and 90 days)	94	94	88	94	90	92	✓
Total value development approvals (\$'000)	471,762	351,474	325,585	464,775	n/a	553,762	

* Source: Australian Bureau of Statistics, Building Approvals, Australia, Catalogue no. 8731.0.

SERVICE HIGHLIGHTS

SMART CITIES AND INNOVATION

We continue to install Smart City street lighting infrastructure, allowing us to communicate with the public lighting through a central management system. This is also part of our overall Public Lighting Control System (PLCS).

LED LIGHTING

We were represented on the Western Power Local Government Operational Forum and advocated for the continued deployment of LED street lighting.

SUSTAINABILITY

We continue to identify opportunities to retain local native vegetation in proposed public open space to provide habitat, maintain biodiversity and celebrate the City's beautiful flora. This approach has minimised water use, placing less demand on limited groundwater.

LAND DEVELOPMENT APPROVALS

To support the City's resilience in response to COVID-19, staff resources were redirected to support the recovery phase by fast-tracking land development applications and referrals in relation to subdivision and development applications.

PLANNING AND BUILDING COMPLIANCE

In ensuring statutory compliance through the provision of integrated compliance services to facilitate healthy and safe communities, we provide the following services:

- monitor compliance with planning approvals
- inspect swimming pool barriers for compliance
- monitor compliance with building approvals.

The following statistics provide an insight into this service over the past 5 years.

KPI	PREVIOUS RESULTS				2021/22 RESULT	
	2017/18	2018/19	2019/20	2020/21	TARGET	ACTUAL
% of swimming pools and spas inspected* for barrier compliance under legislated requirements	106	102	100	100	100	100 ✓
No. of swimming pools and spas registered within the City	13,387	13,675	13,964	14,357	n/a	14,726
No. of customer non-compliance issues investigated	1,706	1,710	1,449	2,721	n/a	2,419

* Inspections completed by third party contractor on behalf of the City.

SERVICE HIGHLIGHTS

COMPLIANCE INSPECTIONS

We continued to deliver proactive sand drift inspection programs and swimming pool and spa safety barrier audits to promote compliance and keep the community safe.

We undertook 4,364 swimming pool/spa barrier inspections, with 3,957 barriers (91%) complying with standards at the initial inspection. We provided assistance to 407 property owners as they work towards compliance.





TRANSPORT AND DRAINAGE

In managing accessible and sustainable local transport and drainage infrastructure to meet community needs now and in the future in the most cost-effective way, we provide the following services:

- provide and maintain roads, car parks, bus shelters and street furniture
- provide and maintain pathways, bridges and underpasses
- provide and maintain drainage infrastructure.






KEY PROJECTS

We commenced and delivered the following key projects in 2021/22:

INITIATIVE	STATUS	COMMENTS	SCP PRIORITY
Design and construction of road, path and drainage assets, including trails, street lighting and bus shelters – deliver capital works sub-programs including major projects.		Projects progressed well, as most are dependent on term contracts. Three larger projects – NIA (Existing Estate) upgrades; Alexander Drive footpath; Santa Barbara / Marmion Ave improvements – did not proceed according to schedule	5.1 Develop to meet current need and future growth
Maximise integration of rail and road – participate in State Government project reference groups		We continue to participate in and support the Mitchell Freeway Extension Community Reference Group	5.4 People can move around easily
Manage the City's Infrastructure Assets – develop maintenance management plans for roads and transport		A draft document is completed.	5.3 Manage and maintain assets
Transport Plan – develop plan to deliver Transport Strategy		Delivery of this action is subject to securing a specialist resource. Not funded as part of mid-year review.	5.4 People can move around easily

 Initiative targets achieved  Initiative targets not met (to be carried forward to 2022/23)

The following statistics provide an insight into this service over the past 5 years.

KPI	PREVIOUS RESULTS				2021/22 RESULT		
	2017/18	2018/19	2019/20	2020/21	TARGET	ACTUAL	
Assess condition of the City's road network per annum*	n/a	40	30	30	Maintain	10	
Km of streets swept	n/a	n/a	n/a	4,400	Maintain	6,000	
No of stormwater pipes inspected	n/a	n/a	n/a	4,432	Maintain	7,019	
No. of gross pollutant traps cleaned	n/a	n/a	n/a	184	Maintain	184	
No of preventative maintenance inspections completed*	n/a	n/a	n/a	9,677	Maintain	4,739	

*Resources allocated to prioritise Verge Bond Scheme inspections

SERVICE HIGHLIGHTS

VERGE BONDS

We dedicated resources to increase the number of inspections for the Verge Bonds Scheme to allow refunds to be processed more expediently.



The streaks of light from cars and train show the integration of road and rail in this long exposure shot. The City is an active participant in reference groups for the rail extension to Yanchep and the Mitchell Freeway extension. ▲ ▲

Detailed Performance – Goal 6



A future focused City that advocates, engages and partners to progress the priorities of the community

The following priorities support achievement of our goal:

- **Priority 1:** Advocate in line with community priorities
- **Priority 2:** Actively seek to engage
- **Priority 3:** Build local partnerships and work together with others
- **Priority 4:** Understand our stakeholders and their needs

The City provides the following service to support this goal:

- Advocacy.

SUMMARY OF ACHIEVEMENTS, CHALLENGES AND FUTURE PROJECTS

The major achievements and challenges for 2021/22, as well as strategic projects planned for next year, are set out below.

OUR ACHIEVEMENTS

Outcomes from the recent Federal election include more than \$50 million in funding commitments for a wide range of projects, including:

- \$25m for the Alkimos Aquatic and Recreation Centre
- \$15m to dual Flynn Drive, Neerabup
- \$3.75m towards the construction of an emergency management precinct, Neerabup
- \$1.5m cycling/shared path for Hartman Drive
- More than \$5.6m towards several sporting, community and education projects.

OUR CHALLENGES

The political environment. The current political environment is very dynamic. Experience has shown us that being prepared with an investment ready agenda of projects and evidence-based supporting material is critical to successful advocacy.

COVID-19. The advocacy campaign for the Alkimos Aquatic and Recreation Centre (AARC), 'Let's Pool Together' was impacted by the COVID-19 pandemic and had to be re-designed to accommodate this environment. We shifted to an online tool, which proved very effective.

THE YEAR AHEAD

The 2022/23 to 2025/26 CBP provides details of operational delivery specifically linked to the 7 strategic goals defined in our Strategic Community Plan 2021–31. The key initiatives for 2022/23 are:

- advocate for additional funding in line with the priorities identified in the Advocacy Plan 2021-2025
- monitor community needs and service demands to advocate for funding to facilitate the provision of community services that align with our social advocacy agenda
- conduct further stakeholder engagement and report to Council regarding the outcomes of the community engagement and external stakeholder feedback for the Wanneroo Raceway Masterplan
- engage with the local community and stakeholders to explore and enable opportunities within libraries and via online platforms.

CAPITAL WORKS

There are no capital works programs relating to Goal 6.

DETAILED HIGHLIGHTS AND PERFORMANCE OF GOAL 6 SERVICES

ADVOCACY

In working with government, regional partners and stakeholders and advocating for the priorities identified by our community, we provide the following services:

- design and manage advocacy campaigns
- manage stakeholder relationships.

KEY PROJECTS

We commenced and delivered the following key projects in 2021/22:

INITIATIVE	STATUS	COMMENTS	SCP PRIORITY
Advocacy Plan – implement the delivery of advocacy actions as prioritised in the plan	●	Advocacy campaign was completed and a number of excellent funding promises were realised, including \$25m towards the Alkimos Aquatic and Recreation Centre and \$15m towards Flynn Drive upgrade	6.1 Advocate in line with community priorities

● Initiative targets achieved ○ Initiative targets not met (to be carried forward to 2022/23)

SERVICE HIGHLIGHTS

Our strategic approach to advocacy continues to assist Council to meet community expectations and facilitate positive partnerships with state and federal government. Here are some key advocacy highlights for 2021/22.

LET'S POOL TOGETHER: ALKIMOS AQUATIC AND RECREATION CENTRE (AARC)

Establishing a public swimming pool in Perth's northern coastal suburbs has been a high priority for the City of Wanneroo for many years. With projected growth from 30,000 to more than 125,000 residents in the next 20 years, the region between Alkimos and Two Rocks is set to become the City's most populated.

Between November 2020 and January 2021, we engaged with the community to find out how residents wanted to use the planned aquatic and recreation centre to be located in Alkimos. Further engagement was held between 1 December 2021 and 31 January 2022 to capture feedback on a preliminary concept plan, which incorporated the initial public input.

The Australian federal election was required to be held by May 2022, so the engagement period was extended to include an advocacy component to build on community support and lobby key politicians and decision makers in the lead-up to the election

Following the City's campaign, both major Australian political parties committed to providing additional funding if elected. The successful incoming Australian Labor Party promised \$25 million on top of a previous \$5 million grant.

FOLLOW-UP FROM STATE ELECTION 2021

We continue to follow up on the State Government promises made at the March 2021 State election. These promises relate to both Council endorsed advocacy projects and a list of smaller projects shared with MPs, Senators and candidates pre-election.

Two-time Olympic swimmer Blair Evans was the figurehead of the 'Let's Pool Together' campaign to attract funding for the Alkimos Aquatic and Recreation Centre.





A well governed and managed City that makes informed decisions, provides strong community leadership and valued customer focused services

The following priorities support achievement of our goal:

- **Priority 1:** Clear direction and decision making
- **Priority 2:** Responsibly and ethically managed
- **Priority 3:** Anticipate and adapt quickly to change
- **Priority 4:** Promote offerings, opportunities and initiatives
- **Priority 5:** Customer focused information and services

The City provides the following services to support this goal:

- Leadership, strategy and governance
- Customer and stakeholder delivery
- Results and sustainable performance

SUMMARY OF ACHIEVEMENTS, CHALLENGES AND FUTURE PROJECTS

The major achievements and challenges for 2021/22 as well as strategic projects planned for next year are set out below.

OUR ACHIEVEMENTS

- delivered 25 marketing campaigns to inform, educate and engage residents on City led initiatives, highlighting key improvements happening across the City, our capital works program, the rollout of three bins to all households and an advocacy campaign to successfully drive community support and secure state and federal government funding for the future Alkimos Aquatic and Recreation Centre

- maintained a Media Impact Score above the national average, delivering 120 proactive media releases and web news stories to promote key initiatives, programs and services
- took delivery of and deployed eight side loading domestic waste trucks and confirmed a contract for the supply of eight side loading recycling waste trucks in 2022/23
- advertised an expression of interest for the potential redevelopment of the former Quinns Rocks Caravan Park site
- commenced a lease with North Metropolitan Health Service for the ground floor of the Wanneroo Civic Centre extension building. Following fit out, this lease commenced in January 2022.

OUR CHALLENGES

New Technology. Introducing new technology can require training and significant amendments to our operating methods to fully realise the efficiency benefits.

COVID-19. The People and Culture team supported the City's leaders in managing their teams through the constantly changing environment of the pandemic. Some areas of the City were significantly affected by Government requirements and the impacts of the pandemic.

Skills shortage. The skills shortage in Western Australia provided a challenge for us to recruit new employees and to retain existing employees. It also resulted in increased recruitment activity for leaders and a need for recruitment support.

Supply chain issues and cost increases. Supply chain issues impacted our capacity to source and deliver goods and services, particularly with regard to fleet and plant availability. Cost increases in consulting and construction related activities and the ability to procure goods and services due to reduced resource capacity and increased demand in the market were significant challenges in 2021/22.

THE YEAR AHEAD

The 2022/23 to 2025/26 CBP provides details of operational delivery specifically linked to the 7 strategic goals defined in our Strategic Community Plan 2021–31. Some of the key initiatives for 2022/23 are:

- undertake a review of the City's Communications Strategy 2019/20 to 2022/23 with a view to integrating the brand approach
- complete and provide support and business improvement for the new Asset Management System
- develop a new strategy and roadmap for information and communications technology
- launch the Smart City Strategy
- continue developing and implementing work health and safety systems and framework to ensure statutory compliance with work health and safety legislation
- develop approaches for changes to the Integrated Planning and Reporting Framework as part of Local Government Reform.

CAPITAL WORKS

The City undertakes a range of infrastructure projects based on community feedback and needs. The following capital works programs are linked to Goal 7 of the SCP in 2021/22:

- Corporate Buildings – total expenditure \$816,627
- Fleet Management – total expenditure \$4,872,074
- IT Equipment and Software – total expenditure \$6,223,413.

DETAILED HIGHLIGHTS AND PERFORMANCE OF GOAL 7 SERVICES

LEADERSHIP, STRATEGY AND GOVERNANCE

This service ensures that the organisation is unified by a shared vision, culture and values, providing consistent purpose, direction and action. Clear and reliable organisational governance processes mean the City meets its legal obligations and makes ethical decisions in the interests of the community and its stakeholders, through provision of the following services:

- Governance and legal
- Council and corporate support
- Strategic and business planning.






Clear and reliable organisational governance processes mean the City meets its legal obligations and makes ethical decisions in the interests of the community and its stakeholders...



KEY PROJECTS



We commenced and delivered the following key projects in 2021/22:

INITIATIVE	STATUS	COMMENTS	SCP PRIORITY
Strategic Land Policy – implement policy and supporting procedures and maintain reporting to Revenue Review Committee		Implementation remains ongoing. A report was presented to the Revenue Review Committee on 19 April 2022. The report gained feedback from Committee Members on a range of strategic land actions and projects.	7.1 Clear direction and decision making
Strategic Community Plan – align organisational direction to new SCP outcomes		CBP initiatives have been aligned to new SCP and a plan developed for updating existing organisational plans and strategies to align to the new SCP	7.1 Clear direction and decision making
Long Term Financial Plan – review in line with prevailing economic conditions		The Long Term Financial Plan has been reviewed for 2021/22. Another review will take place in the 2022/23 financial year	7.2 Responsibly and ethically managed
Strategic Workforce Plan (SWFP) – review to align workforce capability and capacity programs with the SCP, CBP and LTFP, and promote internally		The Strategic Workforce Plan / People Plan was approved.	7.3 Anticipate and adapt quickly to change
People Plan 2018 2022 – deploy plan actions, and review for 2022/23 to continue strengthening workforce capacity and capability, aligned to the review of other corporate informing plans		The Strategic Workforce Plan / People Plan has been approved.	7.3 Anticipate and adapt quickly to change
Organisational integrated management system aligned to International Standards (ISOs) – develop the integrated use of ISO system standards to improve strategic alignment and corporate management of governance, compliance, and risk and environment		Foundation work and consultation are being undertaken with stakeholders to ensure that priority areas are supported in line with audit and risk plans	7.1 Clear direction and decision making
Integrated Planning Process – review IPRF model and improve integration of informing elements		The 2021/22 IPRF schedule has been published and communicated. CBP actions for 2022/23 developed, with additional document content adopted by Council on 28 June 2022.	7.1 Clear direction and decision making

INITIATIVE	STATUS	COMMENTS	SCP PRIORITY
Asset Management Strategy – deliver enhancements and improvements to asset management practices to meet short and long term asset management goals and objectives		Due to resourcing challenges, many of the actions have been deferred. In 2022/23 the asset management policy and strategy will be reviewed with revised actions and timeframes. They will then be presented to Council for adoption	7.2 Responsibly and ethically managed
Asset Management Information System – deliver a contemporary system that supports strategic and operational management of City assets		While some new functionality has been implemented resource shortages have delayed the delivery of others. The project remains on schedule to conclude by 31 December 2022 provided no further resource shortage occurs	7.2 Responsibly and ethically managed
New Financial Management System – finalise the implementation of the core system and identify ongoing improvements		New finance system rolled out across the organisation	7.2 Responsibly and ethically managed

 Initiative targets achieved  Initiative targets not met (to be carried forward to 2022/23)

The following statistics provide an insight into this service over the past 5 years.

KPI	PREVIOUS RESULTS				2021/22 RESULT		
	2017/18	2018/19	2019/20	2020/21	TARGET	ACTUAL	
% Internal Audit Plan implemented	86	100	100	100	100	100	
No. of issues reported in Compliance Audit Return	1	1	2	2	0	1	

SERVICE HIGHLIGHTS

NEWLY ADOPTED LOCAL LAWS

We adopted three new local laws to regulate animals, fencing and meeting procedures:

- The Animals Local Law 2021 establishes the requirements with which owners and occupiers of land within the City must comply in order to keep domestic animals such as large animals, poultry and pigeons.
- The Fencing Local Law 2021 details the requirements for a 'sufficient fence' and prescribes the materials to be used and safety measures to be undertaken in relation to some types of fencing.
- The Standing Orders Local Law 2021 is intended to result in better decision making at Council meetings and to provide for procedural matters that must be followed.

RISK APPETITE STATEMENTS

We adopted updated risk appetite statements that align with the seven goals of the new Strategic Community Plan. Risk appetite is the amount of risk that the Council is willing to accept to achieve the City's strategic objectives. We also adopted the updated Risk Assessment Criteria, which describe our tolerance levels for the amount of risk in each category of consequence. The risk appetite statements and risk assessment criteria will assist the Council in decision-making and prioritisation.

COUNCIL SUPPORT HIGHLIGHTS

- delivering the 2021 ordinary local government elections in October 2021.
- finalising the ward and representation review, including allocation of continuing councillors to new wards.
- successfully implementing audio streaming of Council meetings.
- successfully implementing the City's new branding for corporate uniforms, name badges and print material (letterhead, envelopes and compliment slips).

STRATEGIC BUSINESS PLANNING HIGHLIGHTS

- development and adoption of the Corporate Business Plan in June 2022.
- development and adoption of the City's award-winning 2020/21 Annual Report.
- Implementation of the new Strategic Community Plan 2021 2031.

CUSTOMER AND STAKEHOLDER DELIVERY

This service ensures we collaborate with our community and stakeholders to provide services they value. We manage the City's resources and services to meet the current and future needs of our community in a socially, culturally, environmentally and financially sustainable way through:



- customer services
- information services
- communications and branding
- people and culture
- finance
- contracts and procurement
- property services.

 Risk appetite is the amount of risk that the Council is willing to accept to achieve the City's strategic objectives. 

KEY PROJECTS


We commenced and delivered the following key projects in 2021/22:

INITIATIVE	STATUS	COMMENTS	SCP PRIORITY
Office of the CEO Stakeholder Management Framework – review pilot outcomes and determine continuation		Pilot project implementation complete. Software license renewed for one year for ongoing stakeholder management in the Office of the CEO	7.5 Customer focused information and services
Strategic Procurement Roadmap – full deployment, monitoring and review of action items including development of strategic sourcing capability; review Strategic Roadmap; plan and develop actions for 2022/23 and future years aligned to review of other informing plans		The initiative was not met due to resourcing and a focus through Q2, Q3 and Q4 on implementation and deployment of the procurement and inventory modules associated with the MyFinance system. A formal review of the City's Purchasing Policy and refresh of the Strategic Procurement Road Map is now likely to commence during Q1 of 2022/23	7.2 Responsibly and ethically managed
Communication and Brand Strategies – deliver high quality, planned internal and external communications including a brand awareness campaign		The brand roll out has been completed, with the new corporate brand embedded across the City. Maintenance will continue to ensure brand is used correctly, and application of branding in large format (e.g. buildings, park signs) will be applied as the opportunity presents	7.4 Promote offerings, opportunities and initiatives
Information Communication and Technology Strategy and Roadmap – deliver a program of improvements and enabling technologies that support business needs and continuity of services		Mobile working is in field trials with the Health team, with Compliance and Rangers set to join the trial early in 2023. Additional network security including Mimecast email protection and extended multi-factor authentication (MFA) has been implemented. A new penetration test is planned for 2022/23 to measure progress and identify new priorities	7.5 Customer focused information and services
Smart Cities – identify opportunities to innovate and enhance the operational delivery of services with the use of smart solutions		The Smart Cities Strategy was approved by Council at their June meeting.	7.5 Customer focused information and services

INITIATIVE	STATUS	COMMENTS	SCP PRIORITY
Customer First Strategy – launch the revised Customer First Strategy and associated action plans		Approved by Council in November 2021	7.5 Customer focused information and services
Customer Relationship Management System – vendor selection and detailed design of the new system		The CRM procurement concluded with no vendor being selected. We will re-evaluate the scope and options moving forward in light of resourcing constraints	7.5 Customer focused information and services

 Initiative targets achieved  Initiative targets not met (to be carried forward to 2022/23)

The following statistics provide an insight into this service over the past 5 years.

KPI	PREVIOUS RESULTS				2021/22 RESULT		
	2017/18	2018/19	2019/20	2020/21	TARGET	ACTUAL	
% customer requests responded to within the target time	96	95	96	96	95	92	

SERVICE HIGHLIGHTS

A REFRESHED BRAND

We finalised our brand refresh project, including successful implementation of a refreshed brand alongside a brand book and writing style guide to achieve consistent, clear and accessible branding and communications.

SOCIAL MEDIA GROWTH

Our social media channels continue to provide followers with timely updates on City led initiatives. We increased our followers on Facebook, Instagram and LinkedIn by 10 per cent.

GREEN ENERGY

We awarded a 3-year renewable energy supply contract under the WALGA Renewable Energy Project. Under the project, more than 40 councils in Western Australia have signed up to move towards 100% renewable energy for their contestable supply.

WORKERS COMPENSATION CLAIMS

Due to our proactive approach to work health and safety, we saw a continued reduction in workers compensation claims and associated costs. In 2021/22 we implemented new systems and processes to comply with the new Work Health and Safety legislation.

ABORIGINAL AND TORRES STRAIT ISLANDER PEOPLES REPRESENTATION

During 2021/22 we continued to focus on the targeted recruitment of Aboriginal and Torres Strait Islander peoples, creating a significant increase in this group's representation in the City. More information on Aboriginal and Torres Strait Islander employment is available on page 179.

CUSTOMER SERVICE

This year we had 280,081 customer contacts through various channels. Here is an overview of the contact methods compared to previous years.

CONTACT METHOD	2017/18	2018/19	2019/20	2020/21	2021/22
Email	35,261	33,333	45,543	51,565	52,651
Online services*	n/a	n/a	n/a	71,621	56,461
Telephone	134,611	109,084	127,876	138,744	136,399
In person	31,427	25,253	25,218	22,455	23,109
Hard copy mail	n/a	27,567	18,437	9,904	11,461

RESULTS AND SUSTAINABLE PERFORMANCE

We monitor the key results required to achieve our vision and evaluate progress towards the strategic outcomes for our community. We also understand stakeholder requirements and effectively manage the organisation's risk and capability to ensure sustainable performance, through provision of the following services:

- performance management
- financial management and reporting.

KEY PROJECTS

We commenced and delivered the following key projects in 2021/22:

INITIATIVE	STATUS	COMMENTS	SCP PRIORITY
Sustainable Performance – develop and implement KPIs to manage sustainable performance	●	Our performance framework was finalised in April 2022. KPIs aligned to the SCP were identified in the Liveability Census survey questions. SCP indicators cascaded through development of CBP indicated and adopted by the Council on 28 June 2022	
Corporate Performance Management Solution (CPMS) – integrate business planning into the CPMS	●	CPMS devolved to coordinators and key informing strategies and plans integrated as appropriate	

● Initiative targets achieved ○ Initiative targets not met (to be carried forward to 2022/23)

The following statistics provide an insight into this service over the past 5 years.

KPI	PREVIOUS RESULTS				2021/22 RESULT		
	2017/18	2018/19	2019/20	2020/21	TARGET	ACTUAL	
% of revised capital budget spent	71	74	87	77	90	64	✗
% of original operational budget spent	93	99	99	98	90	102	✓
% of annual rates collected during the year	94	94	95	95	94	96	✓

“ We monitor the key results required to achieve our vision and evaluate progress towards the strategic outcomes for our community. ”



NYITTING WANNEROO
by Courtney Hill, 2021.

The red-tailed black cockatoo feasts on Banksia flowers, woken for a new season by the sun on the bottom right. Kangaroo grazes on the fresh grass and his footprints are left on the edges of the lakes as he disappears. Emu has already gone, but has also left his footprints on the green land by the lakes.

Jumping for joy over picking her own strawberries. More than 50% of the state's strawberries are grown in the City of Wanneroo.



Grants received

We actively seek inwards investment grants to aid the implementation of new or existing programs, services and events.

The following table details the grants we received in 2021/22.

FEDERAL GOVERNMENT GRANTS

TYPE OF GRANT	FROM	AMOUNT (\$ GST EX)	DETAIL
Preparing Australian Communities Local Stream	Department of Industry, Science, Energy and Resources	\$85,456	Prepare Together Project – aims to help the community to be prepared for natural disasters. Engagement with special interest groups and vulnerable communities
Animal Welfare in Emergencies Training Grant	Department of Primary Industries and Regional Development	\$17,000	Animal Welfare in Emergency Training (Muresk)
Animal Welfare in Emergencies Training Grant	Department of Primary Industries and Regional Development	\$10,000	Animal Welfare Project – sea container & equipment
Planting Trees for the Queen's Jubilee	Department of Agriculture, Water and the Environment	\$12,880	Planting of 150 trees in Hudson Park and Liddell Park, Girrawheen, and Ian Robbins Park, Alexander Heights, with commemorative plaques for the Queen's Jubilee.
Infrastructure grant	Department of Infrastructure	\$2,250,000	Halesworth Park, Butler, new sports facilities
Local Roads and Community Infrastructure Program, Phase 3	Department of Infrastructure	\$1,973,047	Funding for 9 of the City's infrastructure projects.

STATE GOVERNMENT GRANTS

TYPE OF GRANT	FROM	AMOUNT (\$ GST EX)	DETAIL
Caring For Our Communities	Department of Fire and Emergency Services	\$80,000	Funding for volunteer bush fire brigades operations (mobile forward command trailer and PPE (personal protective equipment))
Mitigation Activity Fund (MAF)	Department of Fire and Emergency Services	\$128,000	Mitigation activities including burning, post burning chemical work and mechanical work
Emergency Services Levy	Department of Fire and Emergency Services	\$370,080	Operational grant for brigades
Emergency Services Levy	Department of Fire and Emergency Services	\$24,910	Operational grant for the Two Rocks SES unit
State Graffiti Community Fund	WA Police	\$15,000	Delivery of "Goodbye Graffiti: Young People's Community" project
Young People at Risk Funding	Department of Communities	\$148,000	Delivery of City's north zone youth services (outreach services)
Coastal Adaptation Protection Grant	Department of Transport	\$39,258	Support of projects that identify and manage coastal hazards
Coastwest Grant	Department of Transport	\$8,200	Support for implementation of local and regional coastal plans and strategies
Outer Metro	Department of Local Government, Sports and Cultural Industries	\$54,000	Promote music in four Yanchep/Two Rocks schools with Musica Viva
ServiceWA app assistance	State Library of Western Australia	\$12,000	Supporting ServiceWA app assistance and ongoing digital literacy training for staff and customers
Better Beginnings Family Literacy Community Grants Program	State Library of Western Australia	\$21,779	Better Beginnings Innovation Grant for "It's All About Animal Tales"
Better Beginnings Family Literacy Community Grants Program	State Library of Western Australia	\$8,930	A micro-grant for Sensorium activity sessions aimed at engaging neuro-diverse families

TYPE OF GRANT	FROM	AMOUNT (\$ GST EX)	DETAIL
National Science Week	Inspiring Australia via Scitech and Inspiring WA	\$4,530	To run Science Week 2022 activities about pickling and preserving in glass, aligned to the theme of "Glass: more than meets the eye"
Children's Book Week	Children's Book Council of Australia WA branch	\$2,200	Part coverage of fees for authors, illustrators and storytellers employed by the library for Book Week programs
Local Government Heritage Consultancy Grants Program	Department of Planning, Lands and Heritage	\$20,000	For the legislated Local Heritage Survey Review, in conjunction with heritage consultants, Element Advisory
Better Bins Program	Waste Authority	\$489,272	The Three Bin Kerbside Collection Project is supported and part funded by the Waste Authority.
Facilities grants	Lotterywest	\$500,000	Upgrades to Clarkson Youth Centre to improve services and activities for young people and community groups
Community Sport and Recreation Facilities Fund (CSRFF)	Department of Local Government, Sport and Cultural Industries	\$710,000	Contribution to the Heath Park Sports Amenities Building
Club Night Lights Program	Department of Local Government, Sport and Cultural Industries	\$168,409	Contribution towards floodlighting upgrade at Splendid Park
Community Sport and Recreation Facilities Fund (CSRFF)	Department of Local Government, Sport and Cultural Industries	\$1,000,000	Halesworth Park, Butler, new sports facilities
Community Sport and Recreation Facilities Fund (CSRFF)	Department of Local Government, Sport and Cultural Industries	\$100,000	Dalvik Park, Merriwa, new sports amenities building and carpark
Community Sport and Recreation Facilities Fund (CSRFF)	Department of Local Government, Sport and Cultural Industries	\$28,555	Ferrara Park, Girrawheen, upgrade sports floodlighting
Road Resurfacing Program	Main Roads WA	\$1,618,339	Road resurfacing program – many sites
Direct Grant	Main Roads WA	\$795,463	Roads asset renewals program

TYPE OF GRANT	FROM	AMOUNT (\$ GST EX)	DETAIL
Roads to Recovery	Main Roads WA	\$317,515	Various sites, 4 in Yanchep and 1 in Wangara
WA Bicycle Network Grants Program	Department of Transport	\$175,000	Church St - Scenic Drive to Wanneroo Rd
Metropolitan Regional Road Group – Rehabilitation and Improvement Grants	Main Roads WA	\$696,088	Quinns Road, Quinns Rocks, upgrade traffic treatments Tapping Way Roundabout to Marmion Avenue
Metropolitan Regional Road Group – Rehabilitation and Improvement Grants	Main Roads WA	\$91,733	Marmion Avenue/Santa Barbara PDE intersection, Quinns Rocks, upgrade traffic treatments
Metropolitan Regional Road Group –Road Rehabilitation Program	Main Roads WA	\$473,064	Beach Road Section A, Girrawheen, renew asphalt Wanneroo Road to Hainsworth Avenue east bound
Metropolitan Regional Road Group –Road Rehabilitation Program	Main Roads WA	\$19,383	Beach Road Section B, Koondoola, renew asphalt
Blackspot Program	Main Roads WA (State funded)	\$156,358	Mirrabooka Ave, Rawlinson Drive, upgrade intersection, Alexander Heights
Metropolitan Regional Road Group –Road Rehabilitation Program	Main Roads WA	\$203,272	Civic Drive, Wanneroo, renew asphalt Dundee Road to Celestine Street
2021 State Election promise	Main Roads WA	\$8,000,000	Flynn Drive, Neerabup, upgrade from Wanneroo Road to Old Yanchep Road
2021 State Election promise	Main Roads WA	\$200,000	Santa Barbara Parade, Marmion Avenue, Quinns Rocks, upgrade intersection
2021 State Election promise	Main Roads WA	\$80,000	Huntington Parkway, Landsdale & Gngangara Road, Madeley: new speed signs
2021 State Election promise	Department of Local Government, Sport and Cultural Industries	\$400,000	Splendid Park, Yanchep, new cycling facility
2021 State Election promise	Department of Local Government, Sport and Cultural Industries	\$37,500	Shade sail at Rendell Park, Koondoola

TYPE OF GRANT	FROM	AMOUNT (\$ GST EX)	DETAIL
2021 State Election promise	Department of Local Government, Sport and Cultural Industries	\$28,000	Fencing at Grandis Park, Banksia Grove
2021 State Election promise	Department of Local Government, Sport and Cultural Industries	\$37,000	Liddell Park, Girrawheen, upgrade park with fitness equipment
2021 State Election promise	Department of Local Government, Sport and Cultural Industries	\$30,000	Chesterfield Park, Hocking, upgrade park furniture
2021 State Election promise	Department of Local Government, Sport and Cultural Industries	\$80,000	Kingsway Regional Sporting Complex, Madeley, new lighting for dog exercise area
2021 State Election promise	Department of Local Government, Sport and Cultural Industries	\$50,000	Gumblossom Park, Quinns Rocks, new nature playground
2021 State Election promise	Department of Local Government, Sport and Cultural Industries	\$120,000	Ridgewood, Ridgewood Park, upgrade to facilities
2021 State Election promise	Department of Local Government, Sport and Cultural Industries	\$38,500	Installation of canopy structures at the Wanneroo Showgrounds clubrooms



NYITTING WANNEROO
by Courtney Hill, 2021.

There are family groups of women and children on the right. The women are sitting with wooden vessels and digging sticks. The children being in the inner circle represent the women as protectors and teachers.

The sun shines through a perfect wave. The City's coastline has beaches suitable for almost every water activity, from wrecks for diving to winds for kite surfing.



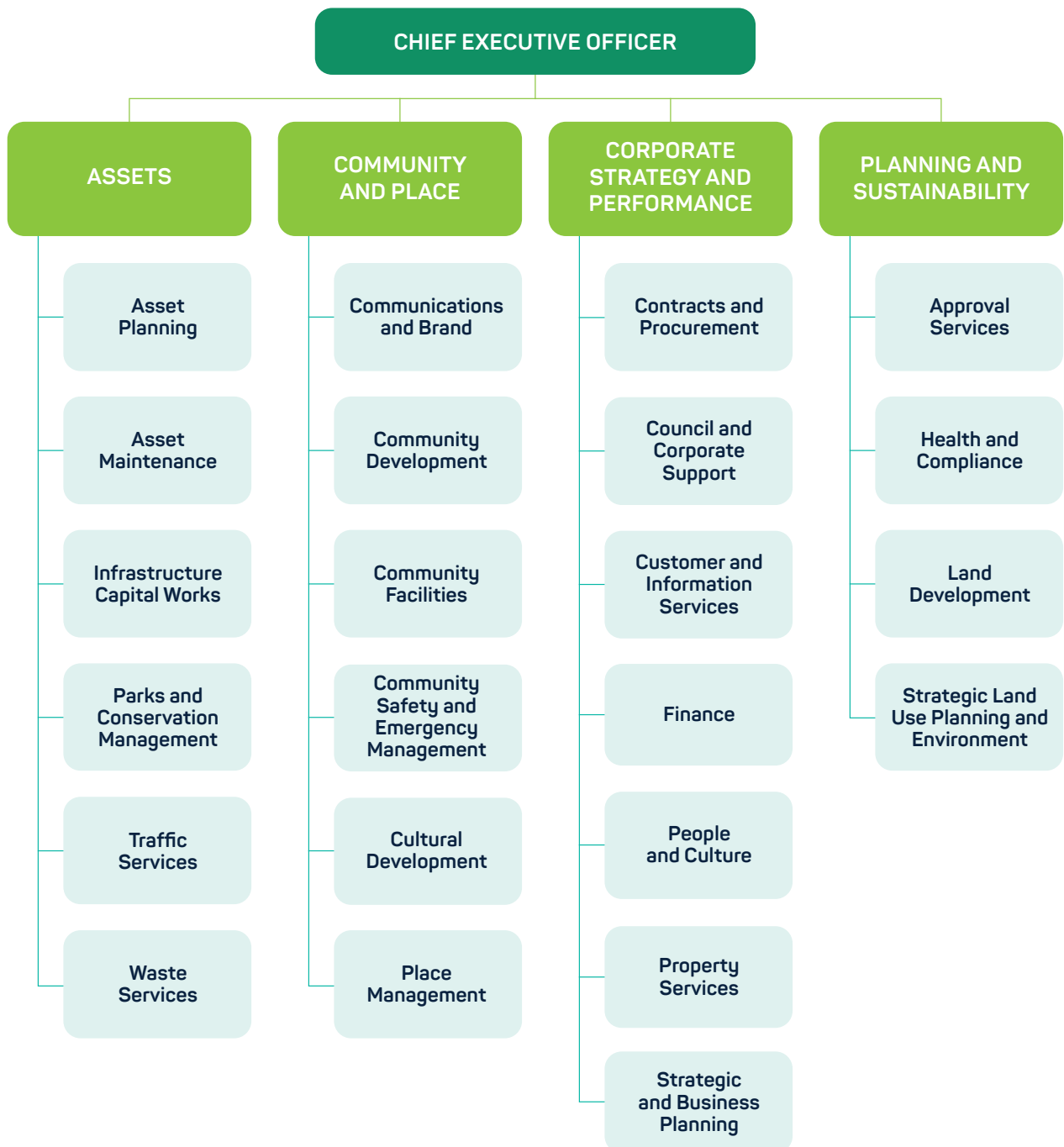
Our Organisation

The Council is the governing body that appoints a Chief Executive Officer. The CEO has responsibility for the day-to-day management of operations in accordance with the Council's strategic direction as set out in the SCP and the 4-year priorities of the CBP.

Four directors, together with the CEO, form the Executive Leadership Team (ELT) that implements the Council's strategic direction and monitors delivery of our commitments to government and the community. The ELT also provides leadership, driving the customer-focused culture of the City. The CEO is directly accountable to the Council elected by the residents of Wanneroo.

ORGANISATIONAL STRUCTURE

The City's organisational structure is made up of the Office of the CEO and 4 directorates – Assets; Community and Place; Corporate Strategy and Performance; and Planning and Sustainability.



OUR EXECUTIVE LEADERSHIP TEAM

The following table details the members and services of the ELT as at 30 June 2022.

DANIEL SIMMS Chief Executive Officer



COMMENCED: 11 September 2008

QUALIFICATIONS: Bachelor of Applied Science (Curtin University); Graduate Diploma in Business (Local Government Management) (Deakin University)

Daniel has extensive experience in local government in both metropolitan and regional WA, working across many disciplines, including planning and development, finance and administration, governance and strategic planning.

SERVICES

- Advocacy & Economic Development
- Governance & Legal
- CEO administrative functions

HARMINDER SINGH Director Assets



COMMENCED: 1 July 1996

QUALIFICATIONS: Bachelor of Civil Engineering (Punjab University, India); Master of Technology (Civil Engineering) from the College of Agricultural Engineering (Punjab Agricultural University)

Harminder has been employed at the City for over 25 years, including leadership positions for the past 15 years.

SERVICES

- Assets Maintenance
- Infrastructure Capital Works
- Parks & Conservation Management
- Asset Planning
- Traffic Services
- Waste Services

DEBBIE TERELINCK

Director Community and Place



COMMENCED: 4 January 2017

QUALIFICATIONS: Graduate Diploma in Business (Curtin University); Diploma in Human Resource Management.

Debbie has more than 25 years of experience in leadership roles and significant experience within local government across many disciplines. These include transport and roads, community development, library, arts and heritage services, recreation, sport and leisure, access and inclusion, and social programs.

SERVICES

- Communications & Brand
- Community Facilities
- Community Safety & Emergency Management
- Community Development
- Cultural Development
- Place Management

NOELENE JENNINGS (PSM)

Director Corporate Strategy and Performance



COMMENCED: 7 July 2014

QUALIFICATIONS: Bachelor of Science (UWA); Graduate Diploma in Computing (Curtin University); Master of Commerce (Industrial Relations) (UWA)

With over 30 years in senior leadership roles in state and local government, Noelene has been involved in information systems, emergency management planning, health, land information and governance. Noelene has also been an Australian Business Excellence Evaluator since 2000 and an Australasian Reporting Awards adjudicator for the past 4 years.

SERVICES

- Contracts & Procurement
- Council & Corporate Support
- Customer & Information Services
- People & Culture
- Property Services
- Strategic & Business Planning
- Finance

MARK DICKSON

Director Planning and Sustainability



COMMENCED: 11 September 2006

QUALIFICATIONS: Bachelor of Arts (Hons) in Urban and Regional Planning; Bachelor of Town Planning; Post-Graduate Diploma in Management Studies

Mark has over 20 years of experience in senior leadership positions and over 25 years in local government.

SERVICES

- Approval Services
- Strategic Land Use Planning & Environment
- Health & Compliance
- Land Development

In 2021/22, the City's leadership continued to focus on strengthening corporate accountability, particularly in the delivery of projects and services reflecting commitments within the CBP. Following is a summary of the role of each directorate in achieving the goals as set out in the CBP and SCP.

CEO

Provides overall leadership to the organisation and oversees the strategic planning, policy and program development across all aspects of our operations. The CEO is responsible for the system we work within, the support we provide to the elected Council and the implementation of Council decisions. The Office of the CEO encompasses corporate governance, legal advice, advocacy and economic development.

ASSETS DIRECTORATE

Is responsible for ensuring the City's assets are strategically planned, built and managed to a high standard. This includes ensuring the effective and efficient deployment of resources to maximise benefits to the community. These benefits may be gained from major infrastructure projects (roads and buildings) and natural infrastructure (parks and coastal environment).

COMMUNITY AND PLACE DIRECTORATE

Has a strong interface with the community, managing community infrastructure, programs and services as well as advocating for funding and services by other agencies. The directorate provides support for a range of community priorities encouraging the growth of self-sufficient community organisations to assist them.

CORPORATE STRATEGY AND PERFORMANCE DIRECTORATE

Addresses the full range of functions that deal with running the organisation. This includes a coordinated approach to corporate planning, monitoring and reporting while ensuring business processes and systems are effectively supported, reviewed and enhanced. The directorate's goals include facilitating continuous improvement, maintaining high corporate standards and delivering long-term financial sustainability.

PLANNING AND SUSTAINABILITY DIRECTORATE

Is responsible for managing the functions of land use planning and development, from project inception, assessment and approval through to construction and delivery of new developments and communities by balancing the necessity of urban growth while respecting the natural environment.

CORPORATE GOVERNANCE

Corporate governance is a system that directs and controls local government and allows for better decision-making. Sound decision-making helps to instil a culture of confidence in the City and protects it from unfair criticism.

Corporate governance also includes the relationships we have with stakeholders. Our adopted Corporate Governance Framework provides a basis for us to practice good governance in providing services and facilities, by proper and democratic government, to the broad range of people who have an interest in the City. This includes residents, commercial and retail businesses, workers, and local, national and international visitors.

Through the framework, we provide clear guidelines for the roles of the Council, Council members, the CEO and employees, ensuring that all responsibilities are properly allocated and discharged by those accountable.

To increase accountability to ratepayers and the community, we have adopted international ISO Standards. Our initial focus was on developing a consistent and integrated corporate approach to manage Quality (ISO9001), Safety (ISO45001) and the Environment (ISO14001). Such use of international standards provides a formal structure to help us improve our management and set priorities. This will increase our business capability, strengthen compliance, and enhance the delivery of community services and outcomes.

COMPLIANCE

The State Government Department of Local Government, Sport and Cultural Industries (**DLGSCI**) requires each local government to complete an annual audit of its compliance with the Local Government Act 1995 (**LGA**) for the previous calendar year and to submit a return by the end of March. A report on the results of the compliance audit is presented to the Audit and Risk Committee, which recommends its adoption to the Council. One item was noted as non-compliant on the 2021 return and has since been rectified.

Regulation 17 of Local Government Audit Regulations 1996 places responsibility on local government CEOs to review the appropriateness and effectiveness of their systems and procedures in relation to risk management, internal controls and legislative compliance every three years. The next review is to be completed in 2022/23.

FRAUD AND MISCONDUCT

The City has a zero tolerance approach to fraud, corruption, bribery and misconduct and has implemented a Fraud and Misconduct Control and Resilience Framework to prevent, detect and respond to misconduct and fraudulent or corrupt behaviour. This framework is aligned to the Standards Australia AS 8001:2008 Fraud and Corruption Control and represents our proactive approach to:

- ensuring and maintaining the highest ethical standards, and reinforcing the City's values of customer focus, improvement, accountability, collaboration and respect
- minimising, if not eliminating, opportunities for fraud, corruption and misconduct to occur at, by or against the City
- providing a clear statement to employees, contractors and Council Members that fraud, corruption and misconduct are not acceptable and will not be tolerated
- ensuring that all parties are aware of, and accountable for, their responsibilities in relation to the prevention, detection and response to fraud, corruption and misconduct risks and incidents
- enabling sound corporate governance, robust internal controls and transparency.

We have a dedicated Governance and Legal team responsible for investigating allegations of fraud, serious misconduct and corruption. As part of the City's strategic Internal Audit Plan, a comprehensive fraud, misconduct and corruption risk assessment is undertaken every two years with the next review scheduled for 2022/23.

We provide an online form on our website to report suspected fraud and misconduct. This page includes comprehensive information about the framework. The form can be completed anonymously and allegations are treated confidentially. Reports received via the form or from other sources are investigated by qualified investigators in accordance with the principles of natural justice.

MATTERS REPORTED

Five matters were dealt with during the year.

- two instances of disclosure of confidential information
- failure to lodge a Primary Return
- failure to vote at a Council Meeting
- misuse of position

Of the 5 matters reported above, one was reported to the DLGSCI and four were reported to the Corruption and Crime Commission for their attention.

STATEMENT OF BUSINESS ETHICS

We have adopted a Statement of Business Ethics to provide guidance to our contractors, service providers and suppliers. The Statement is provided to all suppliers as part of the City's contract documentation. Our six key business ethical principles are safety, ethics and integrity, governance, openness and effective communication, value for money, and sustainability.

CONFLICT OF INTEREST AND GIFTS AND BENEFITS

Council Members, CEOs and other local government employees occasionally receive gifts. The community expects public officers to perform their duties efficiently and to use public resources prudently free from influence.

The LGA and associated Regulations set out requirements for Council Members, CEOs and employees to ensure transparency and accountability in decision-making.

Council Members and the CEO are now required to declare any gift that they receive in their capacity as a council member or CEO valued at over \$300 (or a series of gifts amounting to over \$300 within 12 months where the gifts are received from the same donor in a 12 month period).

There are two aspects to gifts: disclosure of receipt and disclosing an interest when a matter comes before council or when the CEO provides advice or a report to Council.

Council Members are prohibited from voting on matters concerning the donor of a gift in a decision making forum, and the CEO is prohibited from providing advice or a report to Council on a matter that may concern the donor of a gift.

Approval to participate can be given by the Council for gifts up to \$1,000. However, for amounts over \$1,000, or where a quorum is needed, participation approval will be required from the Minister for Local Government, Sport and Cultural Industries.

Certain gifts are specifically excluded from the conflict of interest provisions. These are gifts relating to attendance at an event where attendance has been approved by the council in accordance with the council endorsed Attendance at Events policy; and gifts from specified entities.

The LGA and Regulations require the City to adopt a Code of Conduct for employees that sets out gift and conflict of interest provisions. The Code prohibits an employee from accepting a prohibited gift in their official capacity from a person who is undertaking or seeking to undertake an activity involving a local government discretion or who is reasonably believed to be intending to do so.

Our Gifts and Benefits Policy and associated management procedure establishes a common understanding of appropriate conduct expected of all employees in relation to gifts, benefits and hospitality, and the potential for a conflict of interest to arise.

PUBLIC INTEREST DISCLOSURE ACT 2003

No public interest disclosures were reported to the City during the reporting period.

PRIVACY

The City considers that the responsible handling of personal Information is a key aspect of democratic governance and is committed to protecting an individual's right to privacy. We collect, store and use a broad range of information about customers, ratepayers, residents, volunteers, employees and prospective employees. A significant part of that information is personal information. We have adopted a Personal Information Privacy Policy to ensure that all reasonable steps are taken so that the collection, use, disclosure and handling of all personal information by the City aligns with relevant Australian Privacy Principles of the Privacy Act 1988 (Cth).

There were no breaches of personal information privacy reported during the period.

COUNCIL POLICIES

Section 2.7(2)(b) of the LGA states that the Council is responsible for determining its policies. There is no prescribed timeframe for local government to review policies.

To ensure we continue to develop and provide good governance, all policies are regularly reviewed to ensure they:

- meet the changing needs of the community
- remain consistent with best practice, the strategic direction of the City and changes in government policy and legislation
- continue to meet stakeholders' needs
- do not present barriers or blockages to efficiencies.

The following new policies were adopted in 2021/2022:

- LPP4.29: Renewable Energy Systems
- Council Member, Committee Member and Candidate Code of Conduct Complaint Handling Policy.

The following policy reviews were completed during 2021/22:

- Public Guidance Signs on Road Reserves Policy
- Community Funding Policy
- Light Vehicle Fleet Policy
- LPP4.12: Heritage Places

- LPP2.8: Licensed Premises
- Fraud and Misconduct Control and Resilience Policy
- LPP4.23: Design Review Panel
- Museum Collection Policy
- LPP4.6: Signs
- Youth Reward and Recognition Policy
- Community Funding Policy
- Donations and Youth Sponsorships Policy
- Public Community Events Policy
- Community Engagement Policy
- Compliments, Feedback & Complaints Policy
- Naming of City Assets Policy
- Memorials in Parks and Reserves Policy
- LPP4.18: Earthworks & Sand Drift
- Recording and Access to Recordings of Council Meetings Policy
- Arts, Management & Development Policy
- Safety, Health & Wellbeing Policy
- Strategic Budget Policy
- Council Member Continuing Professional Development Policy
- Complaint Handling Policy
- LPP5.3: East Wanneroo.

A policy may be repealed where it is deemed outdated, superseded or no longer applicable or required as a Council policy under the LGA. The following policies were repealed during 2021/22:

- Social Media Guidelines Policy
- LPP 4.20: Split Coded Areas.

LOCAL LAWS GAZETTED

- Bee Keeping Amendment Local Law 2021
- Animals Local Law 2021
- Animals Amendment Local Law 2022
- Standing Orders Local Law 2021
- Fencing Local Law 2021



Intensely concentrating but still smiling, this curly-haired youngster listens to instructions at a City activity. ▲ ▲

LAND TRANSACTIONS (MAJOR, OTHER, EXEMPT)

MAJOR LAND TRANSACTIONS

There were no major land transactions during 2021/22.

OTHER LAND TRANSACTIONS

DATE	DESCRIPTION
December 2021	Settlement of sale of 6 Wade Court, Girrawheen (CR01-11/20)
December 2021	Settlement of sale of 13 Innes Place, Girrawheen (CR01-09/21)
December 2021	Settlement of sale of 10 & 14 Opportunity Street, Wangara (CR01-03/21)
January 2022	Settlement of sale of 18 & 22 Opportunity Street, Wangara (CR01-03/21)

EXEMPT LAND TRANSACTIONS (APPROVED)

The following exempt land transactions (leases, unless otherwise indicated) were approved by Council in 2021/22.

MONTH	LESSEE	LOCATION
November 2021	Olympic Kingsway Sports Club (Inc.) (CS04-11/21)	Reserve 28058, Lot 555, Kingsway, Madeley
February 2022	Department of Communities	Hepburn Centre, 46 Highclere Boulevard, Marangaroo
February 2022	Scouts WA (CS12-02/22)	76 Ashley Road, Tapping

EXEMPT LAND TRANSACTIONS (EXECUTED)

The following exempt land transactions in 2021/22 (leases, unless otherwise indicated) were executed further to approval by Council or under delegation.

MONTH	LESSEE	LOCATION
July 2021	Chinderah Construction Pty Ltd (Licence)	70 Motivation Drive, Wangara
July 2021	Quinns Men's Shed Incorporated	Reserve 28376, Gumblossom Park, Quinns Rocks
August 2021	Northern Suburbs Community Legal Centre Inc.	Enterprise House, 935/937 Wanneroo Road, Wanneroo
September 2021	Chorus Australia Limited (formerly Volunteer Task Force)	Reserve 10845, 9 Leach Road, Wanneroo

MONTH	LESSEE	LOCATION
October 2021	North Metropolitan Health Service (Lease & Car Parking Licence) (CS05-11/20)	Ground Floor, Wanneroo Civic Centre Extension Building, 23 Dundobar Road, Wanneroo
October 2021	Quinns-Mindarie Surf Life Saving Club (Inc)	Lot 211 Quinns Road, Mindarie
October 2021	Two Rocks Child Care	2 Bower Grove, Two Rocks
December 2021	Child & Adolescent Health Service (Renewal of Lease)	Unit 7/10, Mindarie Drive, Quinns Rocks
December 2021	Wanneroo Business Association Inc	Enterprise House, 935/937 Wanneroo Road, Wanneroo
February 2022	Challenge Brass Band (Inc.)	Ground Floor, Wanneroo Community Centre, Reserve 28489, 23 Civic Drive, Wanneroo
February 2022	WA Sporting Car Club (CR01-12/18)	Reserve 10866, 440 Wattle Avenue East, Neerabup
March 2022	Child & Adolescent Health Service	Pearsall Hocking Community Centre, 125 Willespie Drive, Pearsall
March 2022	Perth African Nations Sports Association Inc	Hainsworth Centre, 31 Hainsworth Avenue, Girrawheen

LAND TRANSACTIONS (APPROVED)

The following land transactions in 2021/22 (leases, unless otherwise indicated) were approved by Council.

MONTH	LESSEE	LOCATION
August 2021	Be Our Guest Holdings Pty Ltd (CS03-08/21)	Reserve 39022, 3 Brazier Road, Yanchep
February 2022	Orion Cafe Pty Ltd (As Trustee For The Alalid Family Trust) (CS08-02/22)	Reserve 43792, 9740 Brazier Road, Yanchep

LAND TRANSACTIONS (EXECUTED)

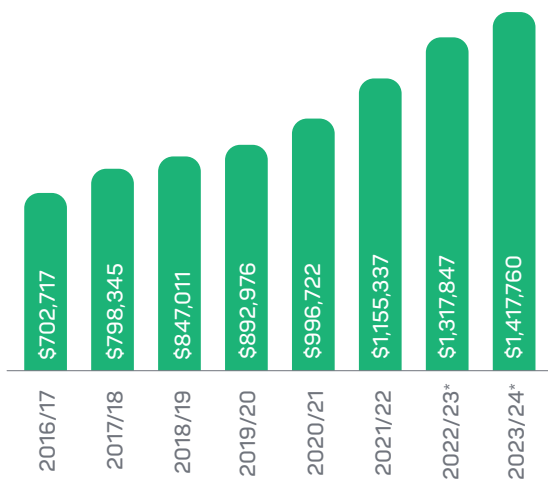
The following land transactions in 2021/22 (leases, unless otherwise indicated) were executed further to an approval by Council or under delegation.

MONTH	LESSEE	LOCATION
September 2021	Shack Holdings Pty Ltd (CS05-02/21)	Reserve 20561, 120 Jindalee Boulevard, Jindalee
January 2022	Darryn Lewis t/as Epic Catering Services and Splash Pad Café (Renewal of Lease)	Wanneroo Aquamation, 21 Civic Drive, Wanneroo
January 2022	Alexander Heights Shopping Centre Pty Ltd (CS03-03/21)	Reserve 43984, 19 Griffon Way, Alexander Heights

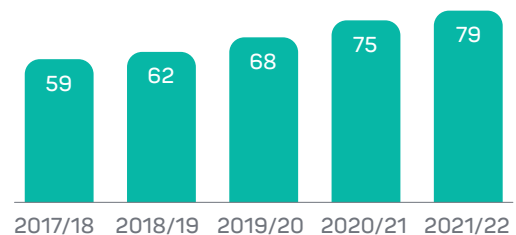
COMMUNITY AND COMMERCIAL LEASES

We lease land and buildings for commercial rent (for example Elixir Café) and for community benefit (for example leases to sporting clubs). The leases are either on land that we manage or on land that we own. The leases can be just for the land (ground lease) with the tenant constructing a building on it or a lease of an established building. The terms and conditions of each lease are governed by our leasing policy.

The following graphs provide an overview of the growth of our leasing and licensing income and the number of leases and licenses.



Leasing and licensing income



Number of leases and licenses

RISK GOVERNANCE

Risk governance is the effective oversight of risk management, including the mechanisms used to hold the City, committees, individuals and contractors accountable for requirements set out in the Risk Management Framework.

Council determines the City's risk appetite to achieve the strategic objectives from the Strategic Community Plan (SCP) which Administration will then contextualise through application of the Risk Assessment Criteria and this is deployed and operationalised by Administration through the CEO and Executive Leadership Team (ELT).

This increased visibility of risk information and the relevant governance responsibilities supports effective risk governance that continues to drive accountability throughout the City and ensures we comply with Regulation 17 of the Local Government (Audit) Regulations 1996.

RISK MANAGEMENT

All local governments face a broad range of risks in varied situations. Most of the risks we face are rated medium and some are rated low or even insignificant. But, if not managed, risks may prevent us from meeting our strategic objectives, daily operations and projects. We have adopted a citywide approach to establishing a risk management culture. This involves identifying, analysing, reporting and recording risk in all situations, and considering risk throughout all levels of strategic thinking and decision-making. This approach aligns with the Risk Management Principles and Guidelines standard AS ISO 31000:2018.

The following risk management activities were completed in 2021/22:

- Review of the Risk Management Framework and the City's risk appetite statements were conducted to align the risk appetite statements against the updated goals and objectives of the SCP at workshops held on 27 July 2021, 2 September 2021, 8 November 2021 and 12 February 2022
- Strategic Risk Profile and the risk assessment criteria were reviewed by the Council and Executive at a full-day workshop on 12 February 2022
- Workshops were held with ELT throughout the year to review existing risks and consider any emerging strategic and corporate risks
- Annual operational risk workshops for 2022

were completed from April to June 2022 and incorporated the review of the Fraud Risk Register

- Ongoing ad hoc risk training aligned to AS ISO 31000:2018 principles was provided to relevant employees
- Updated Risk Appetite Statements and Risk Assessment Criteria were adopted by Council in June 2022.

We maintain 3 levels of risk registers within our Enterprise Risk Management Framework.

STRATEGIC RISKS

Strategic risks are risks that may affect the achievement of our SCP and are aligned with the objectives of the SCP to assist with planning.

The risks being monitored through the City's strategic risk register are the following:

- long-term financial plan
- integrated infrastructure and utility planning
- water availability
- climate change
- economic growth
- strategic community plan
- stakeholder relationships
- strategic asset management
- legislative reform or changes
- resilient and productive communities.

The strategic risks were reviewed and presented to the Audit and Risk Committee in November 2021 and May 2022 for endorsement prior to Council adoption.

CORPORATE RISKS

Corporate risks are systematic risks that may affect business operations across the City. These risks are aligned against the CBP and annual operational plans, and are managed and monitored by the administration. The Audit and Risk Committee oversees the management of corporate risks rated 'extreme' and 'high' every quarter. Twenty corporate risks are currently captured in the register with one rated high, which was presented to the Audit and Risk Committee in August and November 2021, and again in May 2022 to review the progress of treatment actions and then reported to the Council.

Due to significant progress on this implementing controls against this risk, the rating is now reduced to medium.

OPERATIONAL RISKS

Operational risks are risks that may affect a single directorate, service unit or project. They are aligned to plans for each group or project and maintained in an operational risk register. The risks in each register are reviewed annually by each directorate leadership team. Annual reviews of operational risks were completed between April and June 2022.

FRAUD RISKS

Fraud risk assessments are conducted every two years by our internal auditors and reported to the Audit and Risk Committee. Fraud risks are captured in a separate Fraud Risk Register and are reviewed annually.

BUSINESS CONTINUITY MANAGEMENT

Business continuity is an organisation's ability to maintain essential functions during and after a disaster has occurred. Implementing our Business Continuity Management Framework builds high level resilience in services and sites when facing major adverse incidents. Full review of each service unit plan was carried out to review continuity information and maintain currency for existing plans.

We responded to the disasters of bushfire and COVID-19 this year through the framework, implementing all recommended risk mitigations by authorities and ensuring COVID-safe plans were in place. Our Crisis Management Plan and Pandemic Plan were reviewed and updated throughout the year in response to COVID-19, with the focus on recovery. Training of incoming Crisis Management Team members continued throughout the year.

In addition, the following activities were completed:

- enhanced a recovery decision-making matrix tool for the recovery phases of the pandemic.
- conducted a plan walkthrough workshop for the City's leadership team in June 2022.
- developed and updated tools and templates following recommendations from the Business Continuity Planning, Disaster Recovery and Crisis Management Plan internal audit.
- Updated our Crisis Management Plan and Business Continuity Manual to reflect changes to the ISO Standards.

INSURANCE

The Local Government Insurance Service (LGIS) works with the City to provide a unique and tailored suite of insurance and risk management services. The service, incorporating LGIS workcare, liability and property funds, provides a pooled fund and mutual scheme for local governments in WA. The scheme allows the City to take control of risk and minimise costs as an alternative to traditional insurance. A contribution from the City is required to fund the actual and potential costs of exposure to risk.

Our overall insurance expenses (contributions and premiums) in 2021/22 were over \$2.4 million. We continue to strive to achieve lower cost premiums while maintaining comprehensive cover for insurable risks by implementing effective risk and injury management processes.

INTERNAL AUDIT

Our internal audit functions comply with the standards of the Institute of Internal Auditors. The function is shared between internal audit service providers and in-house resources. The Council has adopted an internal audit charter and an internal audit methodology that is applied by the Internal Audit Team.

We maintain a strategic 3-year internal audit plan to direct audit resources in an efficient manner and to provide assurance that key risks are being managed effectively. This plan is reviewed by the Audit and Risk Committee and updated annually, or when considered appropriate. The aim is to ensure that internal audit reviews are still aligned with any critical strategic, corporate and operational risk identified within the City. The annual review of the Strategic 3 Year Internal Audit Plan was endorsed in March 2022.

In accordance with the plan, the following internal audits were undertaken for the period and presented to the Audit and Risk Committee.

COMPLIANCE AUDIT RETURN

The audit reviewed the 2021 Compliance Audit Return management responses prior to submission to Audit and Risk Committee for endorsement. No areas were identified where testing did not support management responses. However, there was one non-compliance finding and one performance improvement opportunity identified.

INTERNAL AUDIT - PAYROLL AUDIT REVIEW

The audit reviewed and assessed the internal controls in place over payroll to determine whether payments made to employees were done correctly, on time and that payroll records were complete and accurate. The review also considered whether processes are consistent with relevant policies, legislation and best practice. There were two low and one moderate risk rated findings identified. The findings and recommendation were captured in the City's Internal Audit log and progress reported to the Audit and Risk Committee bi-annually.

INTERNAL AUDIT - AQUATIC CENTRE REVIEW

The audit focused on the design of the processes, controls framework, testing the design and operational effectiveness of key controls at the Aquatic Centre including OSH and public safety compliance, personnel training, revenue and cash management processes. There was one medium and one low risk rating finding identified. The findings and recommendations were captured in our Internal Audit Log and progress is reported to the Audit and Risk Committee bi-annually.

INTERNAL REVIEW - NORTH COAST BALL CLUB REVIEW

The objective of the review was to assess whether appropriate processes were implemented by the City and the club to ensure grant funds were deployed in accordance with the grant agreement between the club and Sport Australia and the agreement between the City and the club. There were four improvements identified that will inform the management and delivery of similar projects in the future, noting that this type of arrangement is becoming increasingly common and relied upon by both the not-for-profit and local government sectors. The findings and recommendations were captured in the City's Internal Audit Log and progress is reported to the Audit and Risk Committee bi-annually.

The committee received reports on the following matters:

- Alkimos-Eglinton Development Contribution Plan – Annual Review of Costs (2021-2022)
- Yanchep- Two Rocks Development Contribution Plan – Annual Review of Costs (2021-2022)
- East Wanneroo Cells 1 -9 Developer Contribution Arrangements – Annual Review of Costs (2021-2022)
- Waiver of Fees, Concessions and Write offs of

Money under Delegated Authority;

- 2020/2021 Quarter 4 Corporate Performance Report
- Corporate Risk Profile – CO-026 Heritage Rated High
- Audit of the 2021/22 Annual review of cells 1 -9 Yanchep Two Rocks and Alkimos- Eglinton Development Contribution Plans
- Update of the Internal Audit Log
- Internal Audit Charter
- Contracts status report as at 31 August 2021
- Purchasing Policy (s4.7.2) CEO exemption approvals – 1 February 2021 to 31 August 2021
- Election of Presiding Member and deputy Presiding Member
- Updated Annual Internal Audit Plan
- OAG Local Government COVID-19 Financial Hardship Support Audit Report
- 2020/2021 Annual Report
- Strategic Risk Register Profile Review
- LGIS ISO45001 Safety Audit Report – Progress update
- Quarter 1 2021/22 Corporate Performance Reporting
- Determining of Outstanding Developer Balances East Wanneroo Cells 1-9
- Audited Annual Financial Statements and Auditors Findings Report for the year ended 30 June 2021
- Updated Strategic 3 year Internal Audit Plan
- Functions and Operations of the Audit and Risk Committee – Term of Reference
- Criteria for Selecting an External Independent Committee Member
- OAG – Viable Cycling in the Perth Area Audit Report
- OAG – Cyber Security in Local Government Audit Report
- Quarter 2 2021/22 Corporate Performance Report
- Update of the Internal Audit Log

- Contracts Status Report as at 28 February 2022
- Purchasing Policy (s 4.7.2) CEO exemption Approvals – 1 September 2021 to 28 February 2022
- Misconduct Reporting Summary
- Consideration of the Provisions of Statutory Audit Services and the Audit Planning Report
- Risk Appetite Statements
- LGIS ISO450001 Safety Audit – Action Plan Report
- Strategic Risk Register Profile Review
- Quarter 3 2021/22 Corporate Performance Report.

Note: The City maintains an Internal Audit Log to track the implementation actions identified during internal audits. Action owners provides updates on their progress on a six-monthly basis and all progress and requests for closure are reviewed by the internal audit service providers and a report presented to the Audit and Risk Committee.

The Internal Audit Log was reported to the Audit and Risk Committee on 21 September 2021 and 29 March 2022.

EXTERNAL AUDIT

On 28 October 2017, the Local Government Amendment (Auditing) Act 2017 was proclaimed, giving the Auditor General the mandate to audit WA local governments and regional councils. Accordingly, the City’s external audit services are provided by the Office of the Auditor General (OAG). There were no significant audit findings during the 2021/22 statutory audit.

PROJECT GOVERNANCE

The City has adopted a Project Management Framework to ensure good practice project management governance and processes while adding value to the community. The framework is based on the Project Management Body of Knowledge and includes initiation, planning, execution, monitoring and controlling, and closure process groups. It also incorporates knowledge areas for integration, scope, schedule, cost, quality, human resources, communications, project risk, procurement and stakeholder management.

The City has a Project Management Office (PMO) that standardises project-related governance processes and facilitates sharing of resources, methodologies, tools and techniques. The PMO is the custodian of our Enterprise Project Management system providing portfolio performance reporting.



The City has adopted a Project Management Framework to ensure good practice project management governance and processes while adding value to the community.



Yanchep Lavender Farm was declared one of the most beautiful lavender farms in Australia by Australian Traveller and has become a 'must-visit' destination.



ACCESS AND INCLUSION

The Disability Services Act 1993 requires all local government and selected state government agencies in WA to develop a Disability Access and Inclusion Plan (AIP) and report across seven outcome areas each year.

Our Community Development Plan (CDP) was introduced in 2020/21 and incorporated four other social plans, including our AIP.

The consolidated CDP is inclusive of all people, but also recognises diversity and maintains a strong focus on access and inclusion. It enables the City to take a more comprehensive and holistic approach, while still being guided by relevant legislation and policy frameworks. This particularly includes meeting obligations for disability access and inclusion under the WA Disability Services Act. We have designed the CDP to meet these requirements and it serves as the new Disability Access and Inclusion Plan.

The AIP and CDP were both developed through extensive engagement with the community, focusing on improving access, removing barriers and promoting awareness of programs and services within our City.

Some of the outcomes of the AIP and the CDP realised through 2021/22 include:

- **Changing Places Wanneroo** – we completed the construction of the City’s first Changing Place facility (an accessible adult change facility for those who cannot use standard accessible toilets) in March 2022. The facility is located in the Wanneroo town centre and was funded by the City and the Australian Government’s Local Roads and Community Infrastructure Program to the value of \$235,000. The project also included the construction of an additional ACROD parking bay in the area.
- **More Changing Places to come** – we secured funding for two more Changing Place facilities at Kingsway Regional Sports Complex and Quinns Beach. These facilities are expected to be constructed by March 2024.
- **Buildings, parks and car park accessibility upgrades** – we continued to upgrade disability access infrastructure to improve physical access to our buildings and parks. We undertook the following works in 2021/22:

- \$230,000 spent on works
- 10 parks audited
- 6 buildings audited
- Work will continue in 2022/23, with
 - \$430,000 budgeted for works
 - \$10,000 budgeted for audits
- **Aquamotion accessibility upgrades** – we improved accessibility for swimmers of all ages and abilities at the City’s gym and aquatic facility, Aquamotion. The upgrades were completed with \$990,000 from the Australian Government’s Local Roads and Community Infrastructure Program and \$146,000 from the City.
- **Bins4BLOKES** – the City is trialling the provision of incontinence bins at 26 toilet facilities across the City, with installation completed in December 2021. The initiative is part of supporting the Bins4BLOKES campaign. The campaign aims to increase the provision of incontinence bins for men, encourage men to engage with the National Continence Helpline and destigmatise and raise awareness about incontinence.
- **Neurodiversity program** – we established a neurodiversity project working group to better understand and address challenges faced by those with developmental disorders that attend programs at the City’s Wanneroo Regional Museum and heritage sites Cockman House and Buckingham House. Many City staff have completed training and are working on other strategies to support the community.
- **All Abilities Playspace** – we received \$2.6 million from state government to develop an All Abilities Play Space in Clarkson. Extensive community consultation has taken place to guide the planning and development of the play space. Design and approval are planned for 2022/23 with construction due to take place in 2023/24.
- **Disability Access and Inclusion Reference Group** – we continue to facilitate quarterly Disability Access and Inclusion Reference Group (DAIRG) meetings. The purpose of the DAIRG is to provide a strong link between the City and people with disability to improve accessibility and inclusion for people within the City. Examples of projects and initiatives the DAIRG has been involved with include:

- refresh of the City’s corporate logo
- improvement of the aims and function of the DAIRG itself
- All Abilities Playspace planned for Burns Beach and review of Rotary Park
- community priorities regarding disability access
- possible location of Changing Place facilities
- increased accessibility standards for City events
- neurodiversity project to improve accessibility at Wanneroo heritage sites and museum

FACILITY HIRE SUBSIDIES

We provide facilities (spaces and places) for a variety of functions, events and activities for the community. Under the Facility Hire and Use Policy, certain clubs, organisations and groups can qualify for subsidised use of City facilities. They include:

- junior (U18) use
- senior (O60) clubs and organisations
- support services
- charitable purpose
- emergency services organisations.

During 2021/22, we generated \$2,978,636 through fees and charges for the use of facilities. After discounting for subsidies under the Facility Hire and Use Policy (an amount of \$2,306,724), a total of \$671,912 was collected.

NATIONAL COMPETITION POLICY

In 1995, federal, state and territory governments agreed to implement a package of legislative and administrative reforms known as the National Competition Policy (NCP). The policy aims to promote effective competition in situations where it will enhance community wellbeing.

Across Australia, local government authorities administer legislation and deliver services that have a marked impact on state economies, businesses and consumers. As such, reform at the local level is an important part of the competition policy process.

In 2019/20, we considered our NCP obligations (competitive neutrality and other competitive advantage issues) in respect of the operations of the Wanneroo Aquamotion aquatic facility and circumstances remained the same in 2021/22.

We use industry pricing benchmarks as a fair and equitable way to ensure our service costs are not just feasible but also not creating unfair competition in the community.

While the NCP provides reasonable scope for the City in implementing our social community services and access and equity objectives, we are mindful of the need to balance these with the economic interests of our ratepayers.

In pursuing these objectives (social, community services, access and equity), we satisfied the following provisions under the Competition Policy Agreement:

- for the benefit of a particular policy or course of action to be balanced against the cost of the policy or course of action
- for the merits or appropriateness of a particular policy or course of action to be determined
- social welfare and equity considerations, including community service obligations
- government legislation and policies relating to matters such as WHS, industrial relations and access and equity.

CONTRACTS AND PROCUREMENT

LEGISLATION AND POLICY FRAMEWORK

All procurement is undertaken in compliance with the requirements of the LGA and the Local Government (Functions and General Regulations) 1996 and in accordance with the City’s Purchasing Policy and Statement of Business Ethics.

The public tender threshold of \$250,000 provides opportunities to source from invited businesses on a quotation basis, streamlining the process for procurements to that value. The legislated tender exemption for contracting with Aboriginal business was also clarified and – together with local suppliers – Indigenous and disability enterprise businesses continue to be a focus of the City’s approach to sustainable, social procurement initiatives.

SYSTEMS AND BUSINESS PROCESS

The City has robust business processes and systems in place to manage procurement and resulting contracts. Our Purchasing Policy and Corporate Procurement and Contract Management Guidelines set out the relevant rules and purchasing thresholds in respect of seeking quotations, calling of public tenders and subsequent management of contracts.

During the year, we implemented a new Financial Information Management System, which included the deployment of new procurement and inventory management modules. Introduction of the new system also enabled a review of current business process with a view to improved enhancement and efficiency. Integration with contract management and records management systems remain integral.

We are currently reviewing our suite of contract templates.

STRATEGIC PROCUREMENT ROADMAP

Our procurement and contract management focus is primarily on managing compliance and providing value-add support and relevant advice to service units. To improve and continuously support the City's growth and development, a 3-year Strategic Procurement Roadmap (SPR), aligned to 8 best practice elements, has been adopted. The SPR is reviewed and endorsed by the ELT each year to ensure it continues to meet its objectives.

PUBLIC TENDERS, REQUEST FOR QUOTATIONS AND PURCHASING

Probity and compliance are a key priority. We use contract management software and business processes to ensure probity and compliance in formal procurement and contract management activities. The software's e-tendering portal also streamlines the process of issuing and receiving tender and quotation documents.

There were 190 formal procurement processes facilitated by the Contracts and Procurement team during the year – including 3 expressions of interest and subsequent restricted tender processes, 51 public tenders and 136 requests for quotation. Contracts awarded were to the value of \$49 million.

Significant contracts awarded included:

- Construction of Splendid Park Cycling Path upgrade (\$3.89m)
- Turf Renovation services (\$2.33m)

- Mobile watering and servicing of trees (\$2.06m)
- Arterial roads maintenance (\$2.025m)
- Park and streetscape maintenance (\$1.97m)
- Tree maintenance services (\$1.95m)
- Beach safety services (\$1.3m)
- Wangara CCTV project (\$1.045m)

We also awarded a 3-year renewable energy supply contract to Synergy under the WALGA Renewable Energy Project.

The status of contracts awarded through a public tender process is reported to the Audit and Risk Committee biannually. The expanded use of digitalised signatures continues to improve the time it takes to prepare and execute contracts, contract extensions and variations and obtain other internal contract or procurement related approvals.

ASSESSMENT OF SAFETY RISK

Workplace Health and Safety is a key evaluation criterion in procurement planning, assessment and decision making including relevant schedules to public tenders and request for quotation documents. All contractors must meet acceptable safety assessment standards to be eligible.

BUSINESS ETHICS AND RISK

Underpinning our Purchasing Policy is our commitment to ensuring that our business dealings with contractors, service providers and suppliers are conducted to the highest possible standard.

Our Statement of Business Ethics sets out the key principles expected when doing business with the City. As part of the procurement planning phase, independent probity advisory services are engaged for certain activities. An internal review register ensures lessons learnt from probity reviews are captured and implemented.

EDUCATION AND TRAINING

All new and existing contract managers receive training in the use of the City's contract management system, both on its functionality and how it can be used in day-to-day contract management activities. The system enhances the City's practices, drives contractor and supplier performance, and gives value-for-money procurement outcomes.

In addition, we continue to work closely with the Local Government Insurance Scheme to deliver training in contract risk to relevant officers. This training raises awareness of key terms, common pitfalls and mitigation measures in contract management.

SUPPLY CHAIN IMPACTS

COVID-19 and other external events continued to impact on the City's capacity to source goods and services. Supply delays particularly affected the availability of vehicles and raised the cost of consulting and construction-related activities. Our ability to procure goods and services generally were delayed due to reduced resource capacity and increased demand in the market.

There were no significant changes to the City's organisational structure, operation and supply chain in 2021/22. Supplier selection processes are well defined and deployed. Supplier relationships and effective contract performance is managed with reporting to the City's Audit and Risk Committee on a biannual basis.

CORPORATE SOCIAL RESPONSIBILITY

Corporate social responsibility (CSR) is a type of business self-regulation with the aim of being socially accountable and ensuring that business is conducted in an ethical way. In local government, this means considering the social, economic and environmental impact of decisions and undertaking appropriate screening. In considering the supply of goods and services to the City, we give preference to those organisations that are able to demonstrate sustainable business practices and that display high levels of CSR.

ENVIRONMENTAL SCREENING

The City's tender document templates include an Environmental and Social Consideration Schedule. This schedule is typically included in tenders of goods/services/works that may have an environmental impact and forms part of the evaluation criteria. Suppliers are to inform the City about:

- environment management system certification
- environmental credentials of the products/ equipment/ material they propose to supply
- commitment in achieving environmental or sustainability initiatives.

Currently, there is no mechanism to quantify how many suppliers are being assessed for this schedule or their contribution to environmental impact. However, where environmental factors are a priority, such requirements are typically detailed in the specification section of the tender document as mandatory requirements with monitoring of the supplier for these requirements.

SOCIAL SCREENING

The City's tender document templates include an Access and Inclusion Schedule. This schedule brings our Access and Inclusion Plan (AIP) (through the CDP) and the state's Disability Services Act 1993 to the awareness of suppliers. Along with other information, the schedule seeks the supplier's input to any alignment between their business operations and the AIP. Their response forms part of the non-weighted qualitative evaluation criteria.

Tender and quotation document templates also include an Environmental and Social Considerations Schedule. Where applicable, suppliers are to inform the City if the products, equipment and materials they propose to provide are socially responsible (such as produced in safe working conditions) and other good practice principles, as stated in the United Nations Global Compact. Currently, there is no mechanism to quantify how many suppliers are being assessed for this schedule and their contribution to social impact.

LOCAL SUPPLIER OPPORTUNITY

We are committed to supporting local businesses and have a current target of 20% of the total number of procurements undertaken placed with local businesses. Overall, 21% of the value of contracts awarded during 2021/22 was to local suppliers. This contributed approximately \$10.47 million to the local economy.

ADVOCACY

Advocacy is a long-term activity with projects often taking many years to reach their funding goals. We started our formal advocacy journey in 2014 and since then projects such as the rail extension to Yanchep and the Mitchell Freeway extension have been successfully advocated for. When new, significant projects emerge they become part of the advocacy plan.

Building on success to date, our focus is shifting towards projects that:

- improve people's quality of life and their health and wellbeing
- create jobs close to where people live
- create improved transport links so people have easier access to work and services
- place-based projects that enhance the natural attributes of each suburb and community.

Our Advocacy Plan Connect Wanneroo 2021–2025 has the following key projects:

LIVEABILITY

- Alkimos Aquatic and Recreational Centre
- reserves and open spaces: Alkimos and Yanchep
- upgrade to the Wanneroo Recreation Centre
- Cycling Wanneroo

SUSTAINABILITY

- Neerabup Waste Innovation Precinct
- holistic water planning and agribusiness

PRODUCTIVITY

- Neerabup Strategic Link: Flynn Drive
- activation of the Yanchep Strategic Metropolitan Centre
- Freight – air, sea, road and rail.

This updated agenda formed the basis of the City's position for the 2022 Federal election where Council agreed that the City would undertake a campaign to obtain funding for the Alkimos Aquatic and Recreation Centre (AARC). More details on this particular project can be found under Goal 6 of the performance section of this report.

Advocacy is an ongoing activity of the City and more than just election timed campaigns.

Many other issues identified for ongoing advocacy effort such as water security for the City and its agribusiness and improving waste management through innovation and using a circular economy approach.

The City continues to influence policy and planning on all advocacy projects by making submissions to Committees and meeting face to face with politicians and key decision makers at both state and federal levels. We have also been a long-term member of collective action through bodies such as the National Growth Areas Alliance (NGAA) where there is a joint focus on matters impacting on high growth outer suburbs. In Western Australia a similar body, Growth Alliance Perth and Peel (GAPP), has been able to secure the issue of sport and recreational facilities in outer suburbs as a recognised priority with Infrastructure Australia.

In the second half of 2022 we will also add wellbeing to the advocacy agenda so we can develop our advocacy efforts for matters impacting on resident's quality of life. While the City may not be the direct provider of these services, we have a strong role to play in advocating with Governments and other agencies to ensure residents have access to the services they need.

With both State and Federal elections planned for 2025, over the next few years we will be both refining and sharing the advocacy agenda to continue the success enjoyed to date.



Advocacy is an ongoing activity of the City and more than just election timed campaigns.



We support seniors centres to promote connections amongst our most experienced community members. Games and outings are always popular.



CUSTOMER SERVICE

OUR CUSTOMER COMMITMENT

We strive to take a customer first approach to providing the best possible experience for our customers. Our Customer First principles support our intention to provide the best possible customer experience consistently across every connection we have with our customers. Our principles are:

OBJECTIVE	DESCRIPTION
Ease	We make it easier and simpler to deal with the City.
Accessibility	We ensure information and our services are accessible to all.
Reliability	We deliver a reliable, consistent and high quality customer experience.
Responsiveness	We respond in a timely manner and use feedback to improve. We will monitor how the City delivers on its Customer Service Commitment regularly.

In 2021/22, we effectively delivered our customer first approach through:

- Council endorsing our Customer First Strategy 2021- 2026 and our Customer Service Commitment and both are now available to the community
- implemented several improvements in customer letters from customer feedback to improve customer experience
- completed an interactive voice recording system review to improve ease and accessibility for our customers.

COMPLIMENTS, FEEDBACK AND COMPLAINTS

We value customer feedback and appreciate our customers letting us know what works well so that we can celebrate our achievements and identify opportunities for improvement.

The following table shows the number of compliments, feedback and complaints received over the past 6 years. We received less feedback from customers, with a reduction of 78. A recurring theme this year is that customers want more rotation in green waste collection dates. Complaints remained steady and varied. A number of complaints were received regarding rate installments not automating when customers had paid the correct amount by the due date.

	2017/18	2018/19	2019/20	2020/21	2021/22
Compliments	61	154	190	190	163
Feedback	320	180	1011	202	124
Complaints	365	218	240	333	335

INFORMATION MANAGEMENT

The State Records Act 2000 requires the City to have an approved Recordkeeping Plan (RKP) to detail the way we keep our records. The City's Recordkeeping Plan was adopted in May 2018. We have a dedicated Information Management team to ensure that our records and information management practices are accurate and align with the relevant legislation and the RKP, alongside various management procedures to support business areas across the City. In 2022/23 we will review our Recordkeeping Plan.

We improved our records and information management services in 2021/22 by:

- implementing the IM Quality Management Program to support effective implementation of the RKP
- reviewing our business classification scheme language and terminology against current standards and industry best practice with a view to improving business practices
- improving our digitisation procedure to align with State Records Office specifications, resulting in reduced quantity of temporary hard copy records and associated storage costs
- developing an information management intranet page to support the ongoing provision of recordkeeping advice and the use of our Electronic Document and Records Management System (EDRMS)
- leveraging EDRMS functionality and providing targeted system training to specific business areas for improved outcomes
- integrating the EDRMS and corporate business systems to create efficiencies and reduce duplicated effort
- providing a high-quality Helpdesk support to a diverse EDRMS customer-user base and responding to a variety of enquiries
- improving the skillset of Information Management team members through training and the sharing of knowledge.

FREEDOM OF INFORMATION (FOI)

Access to documents may be granted to members of the community under the *Freedom of Information Act 1992* (FOI Act). An information statement and application form are available on our website. The statement is a guide to the FOI process and lists the types of documents available outside FOI.

Although any document may be requested, it is recommended that only documents that cannot be provided outside the FOI process should be sought under the FOI Act. Additionally, documents released are frequently edited to remove exempt information. The most frequently removed information is third party personal information, which is often the information sought.

During 2021/22, we received and processed 59 FOI applications, an increase of 37% from 2020/21 and a 150% increase since 2019/20. The most common requests related to approval services, complaints made against properties, environmental health issues and dog attacks. 95% of applications were completed within 45 calendar days as per the FOI Act and the remaining applications were completed within timeframes agreed with the customer.

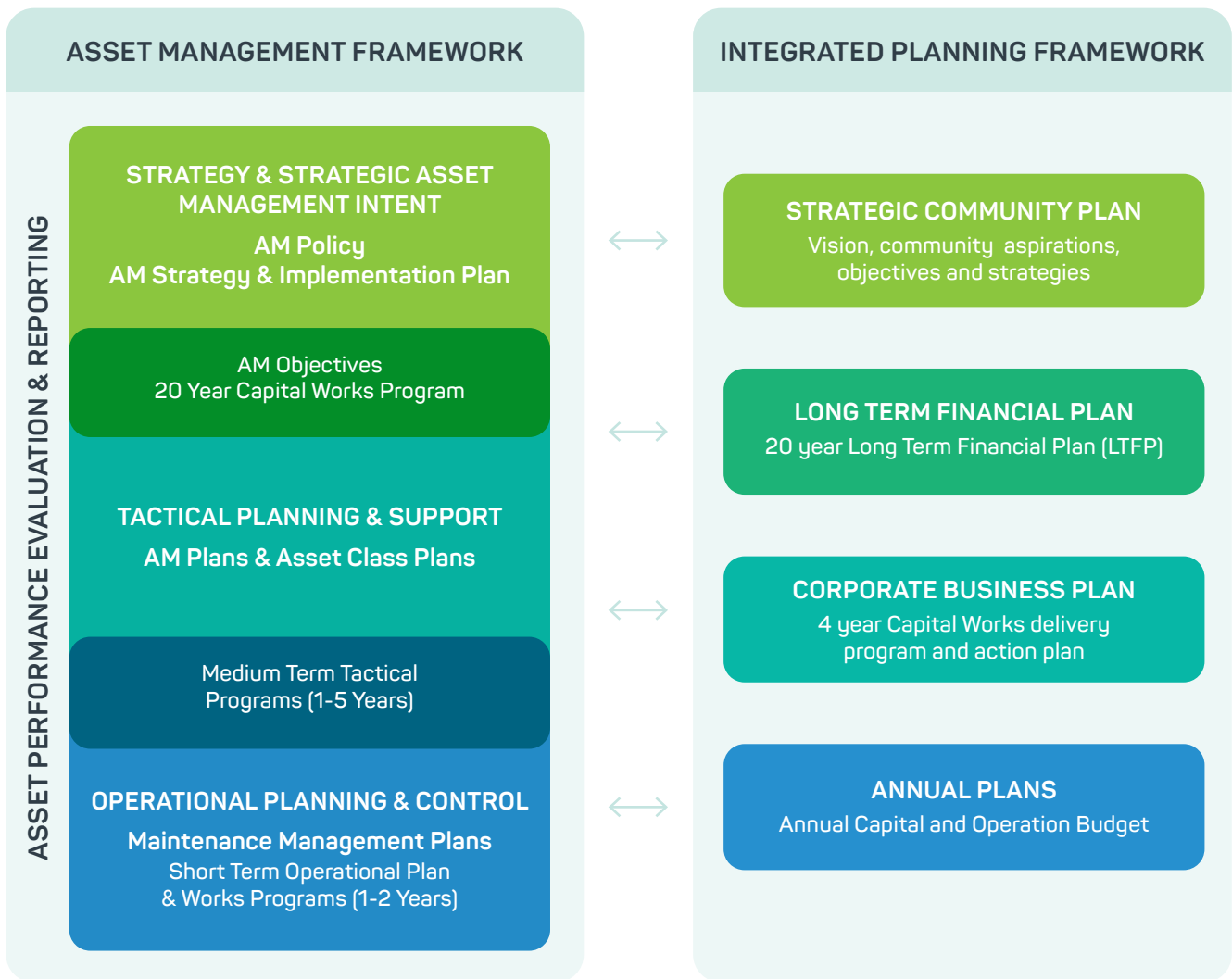
There were 2 internal reviews and 1 application was referred to the Office of the Information Commissioner (OIC) for external review. Both internal reviews were upheld and the referred application is still with the OIC for review.

ASSET MANAGEMENT

The City recognises asset management as a whole-of-organisation responsibility that cannot be achieved with individual areas of the City operating alone. We continually seek to identify opportunities for working together in more strategic, integrated and collaborative ways towards commonly agreed outcomes, as articulated in the Asset Management Framework.

STRATEGIC ASSET MANAGEMENT APPROACH

Our Asset Management Framework integrates with the City’s Integrated Planning and Reporting Framework as shown in the figure and explained as follows.



NYITTING WANNEROO
by Courtney Hill, 2021.

The men are on the left, encircled by Waugal to safeguard their minds and bodies.

Asset Management Policy – defines the key principles and requirements that we apply to planning and management, including long-term financial sustainability of assets to ensure that these are effective and safe for the community, customers and stakeholders. The policy sets out our commitments and expectations for decisions, activities and behaviour concerning asset management, and ensures they align with our corporate vision and objectives.

Asset Management Strategy – adds detail to the policy, focusing on what the City plans to do to build its asset management capability and capacity necessary to sustainably meet future challenges. The strategy sets out high level asset management objectives and outcomes to ensure that practices and management of assets are consistent with the policy and are aligned to the SCP and business objectives. It also ensures that improvements meet the requirements of the Integrated Planning and Reporting Framework and are aligned with ISO 55001 Asset management – Management systems standards.

Asset Management Implementation Plan – supports the Asset Management Strategy. This document details the planned actions to improve practices in line with the objectives and intent of the strategy, including timeframes for achieving them.

IMPROVEMENTS PROGRESSED

- Parks Asset Management Plan (completed)
- Building Asset Management Plan (completed)
- Transport Infrastructure Asset Management Plan (completed)
- Stormwater Drainage Asset Management Plan (completed)
- Natural Areas Asset Management Plan (completed)
- Coastal Infrastructure Asset Management Plan (progressing)
- Implementation of a dedicated Asset Management Information System (progressing)

CHALLENGES AND OPPORTUNITIES

- economic challenges associated with COVID-19 and inflation
- climate change
- continued population growth and managing the corresponding rate of acquired assets received from land development
- increasing community demands for new infrastructure and services across a wide geographical area of varied development maturity
- financial planning to ensure intergenerational equity and equity across the City's geographical area
- limited funds and resourcing to meet current and ongoing asset management and community needs
- increasing legislative requirements for local governments to demonstrate how services will continue to be delivered to the community in a financially sustainable manner.

FUTURE IMPROVEMENTS IN 2022/23

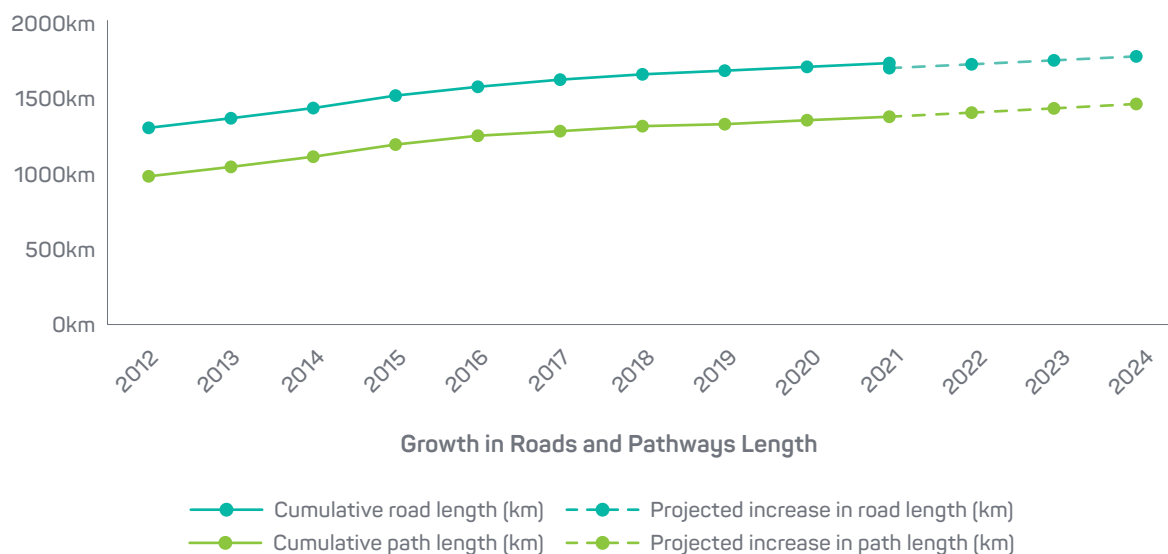
- consolidating current position to ensure asset data capture backlog is progressed and eliminated
- implementing the new Assetic Asset Management Information System to assist with asset data capture, data validation and performance reporting.

ASSET PORTFOLIO

We manage and maintain a diverse infrastructure portfolio valued at over \$2.6 billion. The value of road networks and other transport-related infrastructure assets form the largest part, with natural area assets (bushland and wetlands) the smallest.

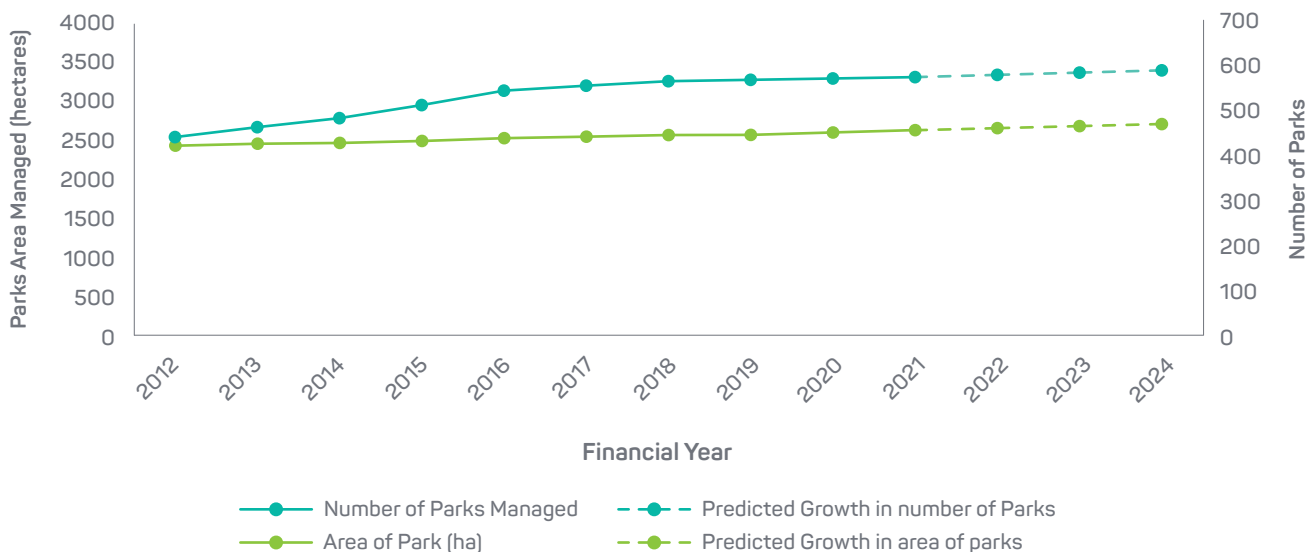
The two major components of the transport asset class are roads and pathways. These components (together with parks) have, and will continue to have, the largest influence on the demand for long-term renewal funding into the future.

Our roads and pathway network has more than doubled over the past 20 years. The following figure shows past and predicted growth in the network.



The length of roads and pathways is predicted to increase at a rate of 10 km per annum and 20 km per annum respectively.

The slight drop in road length at the end of 2021 is as a result of the transfer of responsibility for Marmion Avenue and Ocean Reef Road to Main Roads WA.



The number of parks and area of parks acquired is predicted to increase at a rate of 3 new parks per annum and 15 ha per annum.

Growth in the City continues to occur mainly in the northern coastal corridor, with new suburbs such as Alkimos, Eglinton and Jindalee that will continue to expand, together with the continuing escalation of existing suburbs such as Banksia Grove and Yanchep.

While growth has slowed somewhat over the past few years, it is anticipated that the rate of growth will increase as the economy recovers.

Asset management plans are designed to ensure that City assets meet the needs of current and future communities in the most economical manner, optimising their long-term return on investment. The City also acknowledges the need to balance the provision for new services and assets to meet growth demands.

Kangaroos relax in the early morning light as the suburb wakes up behind them. The closeness of the bush to the suburbs is one of the features of the City beloved by our community.



OUR PEOPLE

Our staffing profile shows 743 full-time equivalent (FTE) employees, including casual employees, as at 30 June 2022. Employees deliver more than 100 different services to our residents and other stakeholders. As one of the largest employers in the Wanneroo region, it is important that employees are capable and appropriately resourced to support the organisation. Employees have access to a range of opportunities to assist in achieving their professional and personal goals, and to ensure they continue to develop their capability to meet current and future operational requirements.

Strategic workforce planning provides a rational basis for us to prioritise and develop the people practices that support corporate objectives. During 2021/22, the City's Strategic Workforce Plan has been drafted to reflect the current financial and economic environment, the changing needs of customers and stakeholders, and shifts in how and where people work.

CODE OF CONDUCT

The City's Code of Conduct is inclusive of the core values of customer focus, improvement, accountability, collaboration and respect. The Code is built into formal People and Culture systems with training embedded into inductions for new employees, performance and disciplinary processes, contracts of employment and position descriptions.

CORPORATE VALUES

The City actively promotes its values and undertakes activities and processes that focus on encouraging and recognising workplace behaviours aligned with our values. The City's values are further embedded in governance and a range of programs including:

- annual performance and development review conversations
- recruitment
- contracts of employment and position descriptions
- disciplinary and performance discussions
- leadership development programs
- reward and recognition program
- internal employee publications, which continuously share stories that highlight delivery of our vision and values.

SALARIED EMPLOYEES

Regulation 19B of the Local Government (Administration) Regulations 1996 requires the City to include the following information in the annual report:

- number of employees entitled to an annual salary of \$130,000 or more
- number of those employees with an annual salary entitlement that falls within each band of the \$10,000 over \$130,000.

The salary thresholds in this Regulation were amended by the Local Government Regulations Amendment Regulations (No. 2) 2020, which were gazetted on 6 November 2020.

To remove confusion associated with the treatment of benefits other than cash salary, we have adopted a total employee cost approach to remuneration. This packages all remuneration into one total number and provides a more transparent, open approach to payment that exceeds the requirement of the Regulations.

The following table, which shows the salary bands, is based on the remuneration each employee actually received over the reporting period, whether employed for a full year or not, and includes:

- annual cash component
- statutory 10% superannuation, plus City matching contributions to additional superannuation, where applicable
- salary sacrifice
- allowance for motor vehicle or cash value equivalent (managers/directors/CEO)
- overtime payments
- cash-out of leave (either on request or termination)
- higher duties
- termination payments.

SALARY BAND		NUMBER OF EMPLOYEES
Salary Band	To	
\$130,000.00	\$139,999.00	19
\$140,000.00	\$149,999.00	9
\$150,000.00	\$159,999.00	3
\$160,000.00	\$169,999.00	5
\$170,000.00	\$179,999.00	2
\$180,000.00	\$189,999.00	4
\$190,000.00	\$199,999.00	3
\$200,000.00	\$209,999.00	3
\$210,000.00	\$219,999.00	2
\$220,000.00	\$229,999.00	3
\$230,000.00	\$239,999.00	0
\$240,000.00	\$249,999.00	0
\$250,000.00	\$259,999.00	0
\$260,000.00	\$269,999.00	3
\$270,000.00	\$279,999.00	0
\$280,000.00	\$289,999.00	0
\$290,000.00	\$299,999.00	1
\$300,000.00	\$309,999.00	0
\$310,000.00	\$319,999.00	0
\$320,000.00	\$329,999.00	0
\$330,000.00	\$339,999.00	0
\$340,000.00	\$349,999.00	0
\$350,000.00	\$359,999.00	0
\$360,000.00	\$369,999.00	0
\$370,000.00	\$379,999.00	0
\$380,000.00	\$389,999.00	0
\$390,000.00	\$399,999.00	1
TOTAL		58

The City does not offer bonus payments to employees, including senior executives, recognising this is not an appropriate form of remuneration for public sector officers.

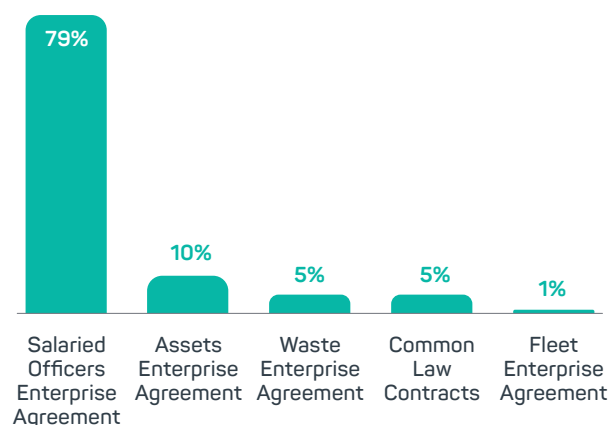
The number of employees entitled to an annual salary of \$130,000 or more has increased from 50 in 2020/2021 to 58 in 2021/2022.

We engage consultants Mercer Australia to provide an annual report to the CEO on market relativities related to roles at the level of manager and above. The CEO uses this report – together with recommendations from the Salaries and Allowances Tribunal, the consumer price index and individual performance ratings (from annual performance reviews) – to determine salary increases for senior leadership roles. All other employees are paid according to enterprise agreements.

We have adopted Retention and Attraction Guidelines to ensure remuneration is fair and transparent. Where there are specific labour market pressures – or where there is a critical need to attract or retain a specific capability to meet core business needs – a retention allowance may be required.

In accordance with s5.50 of the LGA, we have a policy in relation to the circumstances and assessment of additional payments to employees who are leaving in addition to any amount to which they are entitled. The Payments to Employees in Addition to a Contract or Award Policy is published on our website.

Employees are remunerated in accordance with the relevant employment instruments under which they are employed; 96% are covered by an enterprise agreement. The following chart shows the breakdown of employment instrument coverage.

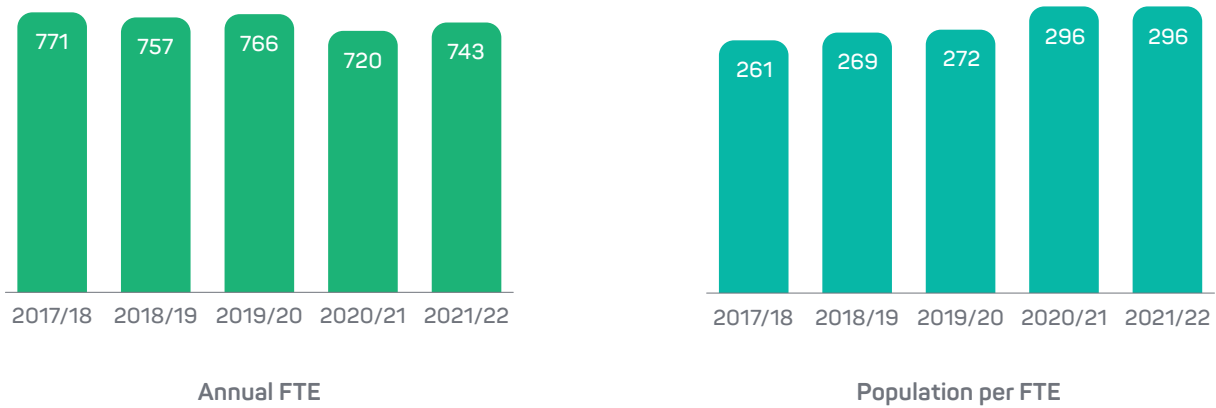


WORKFORCE PROFILE

Workforce growth is monitored very carefully to ensure the City’s financial viability in the long term. Potential growth (or planned decline) in FTE occurs through our annual integrated planning cycle and operational workforce planning. This is reinforced by a comprehensive business case approach, with decisions informed by key strategic corporate projects, community growth and applicable service areas. Vacancies are critically assessed throughout the year to consider whether:

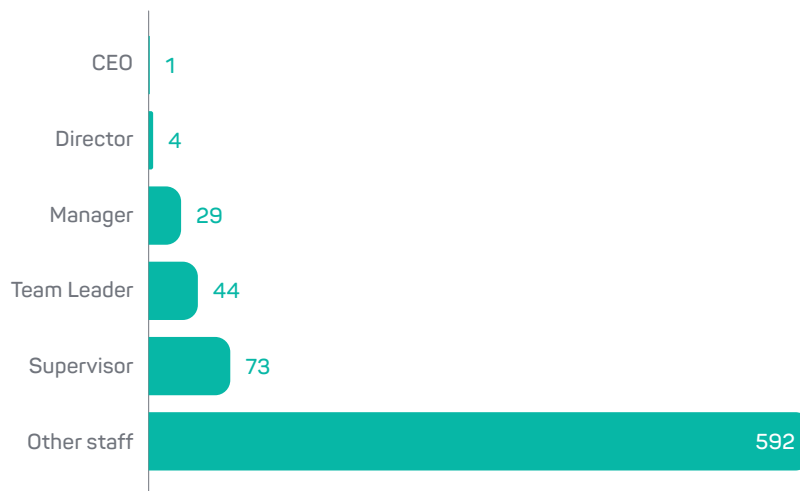
- the work remains core to continue
- an opportunity exists to reassign the work across existing resources
- the work could be undertaken in new or resourceful ways
- any risks would arise if the work were not undertaken
- the FTE could be reassigned to an area of greater corporate priority.

The figures following show the number of FTE employed over the past 5 years and the ratio of employee to City population.

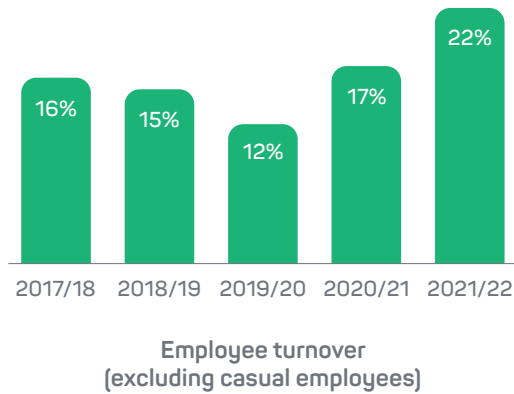


Maintaining service delivery standards for a growing population within the constraints of long-term financial sustainability is an ongoing challenge. Workforce planning is therefore a key component of ensuring the City is capable of delivering organisational objectives now and in the future.

The following chart shows the FTE breakdown by level as at 30 June 2022.



FTE employees by level as at 30 June 2021



Employee turnover increased during 2021/22 by 5%. The shift may be attributed to an increase in the number of employees retiring and increased buoyancy within the job market post COVID.

ABORIGINAL AND TORRES STRAIT ISLANDER EMPLOYMENT

We have a dedicated Aboriginal and Torres Strait Islander Employment Plan. The plan aims to create a culturally safe workplace, where Aboriginal and Torres Strait Islander peoples are employed in a range of roles across the city on an ongoing basis. Increasing employment opportunities and inclusion for Aboriginal and Torres Strait Islander peoples is a goal in the City's Reconciliation Action Plan. The employment plan provides practical actions to achieve this goal.

The Aboriginal and Torres Strait Islander Employment Plan has 3 key components:

- a comprehensive cultural awareness program to assist in building cultural competence
- employment actions that ensure that attraction, recruitment, and selection pathways are meaningful and culturally sensitive.
- visible and accessible retention and support systems.

Here are some significant achievements as at the 30th of June 2022:

- increase of Aboriginal and Torres Strait Islander staff from 4 in 2020 to 12 at the end of 2021/22.

- completion of eight out of ten actions from the plan
- appointment of an Aboriginal trainee through the Public Sector Commission
- delivery of Cultural Awareness training to City of Wanneroo staff
- increase in the number of Aboriginal or Torres Strait Islander Employees, including:
 - appointment of a cadet ranger
 - transition from a labour hire arrangement to a City of Wanneroo position
- a significant increase in applications from Aboriginal and Torres Strait Islander peoples for City of Wanneroo jobs
- vacancies are promoted directly to Aboriginal and Torres Strait Islander applicants through dedicated employment networks by the Aboriginal Employment Adviser
- creation of Aboriginal and Torres Strait Islander staff support forums
- stronger connections and collaboration between Aboriginal and Torres Strait Islander staff
- disclosure by existing staff as to their Aboriginality which strongly increased the numbers

DIVERSITY

We strive to build an organisational culture that supports gender equality and continuously seeks opportunities to build and sustain a fair workplace by involving employees, engaging leaders and involving both women and men in initiatives designed to attract and retain women in our workforce.

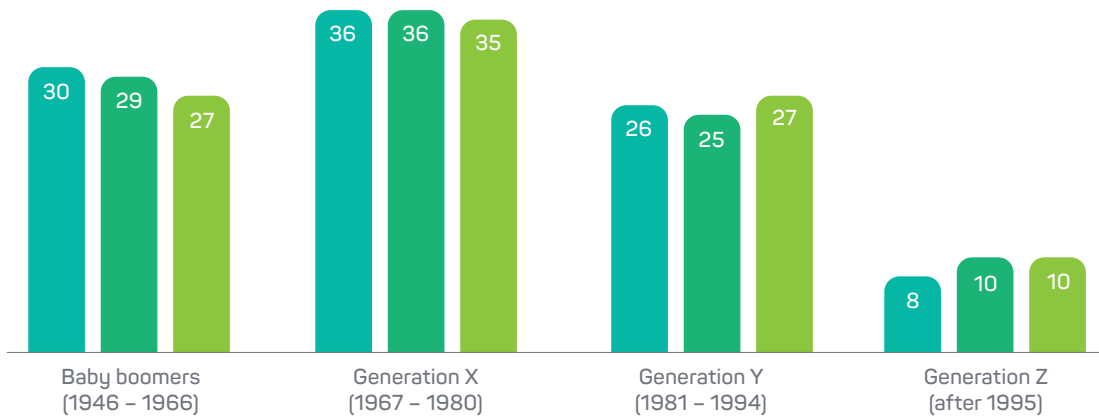
As at 30 June 2022, there were:

- 2 female and 3 male members on the Executive Leadership Team
- 60 (49%) female and 62 (51%) male employees at operational leader level or above
- 55% female and 45% male employees below manager level.

We are working positively towards collecting data on people with disabilities and LGBTIQ+ representation to improve future reporting.

Age diversity

The percentage of Baby Boomers in the City's workforce continues to decrease while the proportion of Gen Z is increasing year on year.



Employee Age Diversity (% of Employees)

■ 2019/20 ■ 2020/21 ■ 2021/22

FUTURE WORKFORCE PLANNING

Strategic workforce planning is an integral component of the City's business and financial planning process. It enables us to shape the workforce into one that is capable of delivering organisational objectives now and into the future. Future workforce planning is focused on potential future scenarios. These include more agile ways of working, building resilience and strong mental health and wellbeing, and supporting the transition to the future of work with increased technologies, automation and online services.

Our strategy is to build capability internally where possible, rather than recruit through growth in FTE. Success depends upon reskilling the workforce to maximise productivity and deliver more agile service models that meet increasing community

expectations. Digital skills, data management and analysis, change management, continuous learning and customer service are key capability development needs. Additionally, we are keen to strengthen leadership and succession plans and improve our diversity and inclusion.

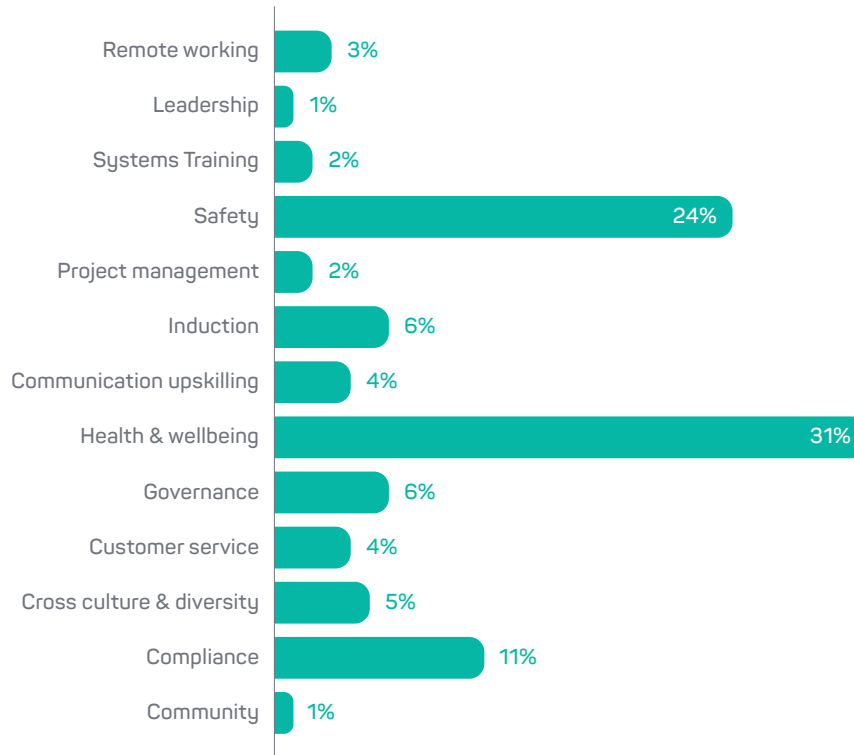
Workforce change

The City operates under four enterprise agreements that specify obligations and processes to be followed for consulting individual employees potentially affected by significant workforce change, including potential redundancies. We fulfill our responsibilities through a formal procedure that enhances transparency and leads to increased levels of trust and confidence in the process of decision-making.

BUILDING ORGANISATIONAL CAPABILITY

The City’s approach to learning and development is to promote a culture where employees and leaders genuinely collaborate to build capability aligned to corporate objectives. The following figures shows the spread of corporate training that was completed in 2021/2022, reflecting efforts to increase digital literacy, people management and performance, and improve safety at work.

The challenge of training through the period of peak COVID-19 infections across Western Australian were met with innovations in training delivery.



Several of our employees proudly identify as Aboriginal and Torres Strait Islander peoples. ▲
This year has seen a significant increase in this group’s representation in the City. ▲

LEADERSHIP CAPABILITY

The development of senior staff is needed to maintain a credible and sustainable organisation that retains and attracts high calibre leaders who can respond to the needs of the community. We have a formal framework that aims to unify leaders under one vision and purpose aligned to our values. Senior leaders usually meet quarterly to consider significant strategic issues and to explore as one leadership team, the impacts and opportunities of these changes on the organisation. Leaders at coordinator level continue to be included in the leadership framework.

City leaders play a key role in shaping the organisation and leading sustainable change. To do this, leaders within the City must be able to operate with support from the Executive, and access the right tools, processes and systems, to make informed decisions and support team members in their work. Role modelling ethical leadership behaviours continues to be critical to building a motivated and engaged workforce.

Leaders at all levels are supported and developed to strengthen their ability to promote a culture aligned to the organisation's values. Leadership development activities focus on building skills to deliver change effectively, together with developing agile and resilient teams, in response to the City's strategic initiatives being delivered in an ever-evolving internal and external environment.

EMPLOYEE PERFORMANCE REVIEW PROCESS

The City's workforce capability requirements are diverse and varied, with roles that span entry level administration and customer service through to professional roles. We conduct annual employee Performance Development Review Conversations (PDRCs) to set clear expectations, along with measuring and monitoring performance against key deliverables in line with our SCP and CBP.

HEALTH AND WELLBEING

Our commitment to a healthy workplace is evidenced by ongoing assistance and benefits to staff, primarily funded by the Local Government Insurance Service (LGIS). In order to manage the impact of COVID-19, the organisation maintains a strong focus on mental health, offering training and information to leaders and all employees. Employees are encouraged to access free flu injections and to consult our onsite mental health support services as needed.

2021/2022 has seen a continued reduction of worker's compensation claims, with numbers down to a low of 13 in the period.

We also undertook extensive work in preparation for the new Work Health and Safety Act, which commenced on 31 March 2022.

This included the review of all safety policies and procedures, a gap analysis of City WHS systems and the implementation of a new Work Health and Safety Management Plan. In addition, we have also provided extensive training to a wide variety of stakeholders within the City, and implemented a new online WHS Safety System, SAI Global 360.

EMPLOYEE REWARDS AND RECOGNITION

We recognise achievement, commendable behaviours and contributions to the organisation through a 3-tiered Reward and Recognition Program. This program is designed to:

- provide timely recognition for individual and team achievement
- enable all employees to share success by recognising the valuable contributions of others
- reward significant and outstanding performance that advances the City's corporate priorities and core values
- be simple to understand and apply.

OCCUPATIONAL SAFETY AND HEALTH (OSH)

An improving safety culture exists within the City, with staff encouraged to protect themselves, their colleagues, contractors and the broader community.

We have a number of obligations under the Work Health and Safety Act 2020 and the Equal Employment Opportunity Act 1984 as well as a number of enterprise agreements. These obligations are taken seriously, as the health and wellbeing of our workforce is critical to supporting engagement, productivity and serving the community.

We operate a Work, Health and Safety (WHS) management system based on the ISO45001 Safety Standard providing integration with ISO9001 and ISO14001.

WHS requirements are also embedded in the following systems and processes:

- Recruitment – WHS questions are mandatory during all interviews and reference checks. New employees in high risk positions are required to undertake a pre-employment medical assessment against pre-determined job dictionaries to assist the GP to understand

the physical demands of the role.

- Procurement – we require safety risk assessments for all purchases of goods, services and works in accordance with the Contractor Safety Management Risk Framework. In addition, an OSH team member forms part of the evaluation panel for all high risk tenders, and an evaluation tool has been developed to ensure effective and consistent evaluation of submissions is undertaken. We note that this process has resulted in improvements to the general standard of submissions by prospective suppliers.

Continuous WHS improvement

The City regularly reviews policies, procedures and practices to ensure compliance with relevant WHS legislation.

Our vision for health and safety is a healthy, engaged and productive workforce. A range of initiatives support us in achieving this outcome and eliminating or minimising risks. Our 2021/22 achievements include:

- improved resilience education
- review and development of job dictionaries
- implementation of a new online safety management system
- training for mental health first aid.

Safety training

Further examples of initiatives in safety training during the year were:

- extensive and ongoing training on the use of our new electronic safety management system
- safety leadership training for frontline leaders
- health and wellbeing training
- OSH induction training
- first-aid training
- emergency warden training
- mental health training.

Safety risk identification and control

The 3 top safety risks identified for the business are contractor management, manual task injury and interaction with members of the public.

- **Contractor management** – has been identified as 'significant' due to the frequency of use and complexity of tasks undertaken. We manage this risk by requiring contractors to respond to safety information during the procurement that clearly demonstrates an ability to maintain a high level of safety. In addition, we maintain safety documents for contract superintendents that are easily accessible to employees.
- **Manual task injury** – prospective employees must undertake a pre-employment medical assessment to confirm their capability to undertake all tasks associated with their new role. We also 'design out' risk of injury by assessing manual tasks and implementing appropriate measures, such as lifting gear. At their induction, new employees receive information on how to conduct manual tasks, and training is ongoing.
- **Interaction with members of the public** – while most members of the public are friendly and helpful, some of our employees (particularly those in compliance and operations) sometimes encounter hostile people while performing their duties. We provide education, training and tools to help control the risks to employees. These include a working alone app on mobile devices, a working alone procedure, a prevention of aggression procedure and de-escalation training. Staff are encouraged to work in pairs where possible, and to undertake background checks prior to site visits.

Employee engagement in WHS

We have 23 employee safety representative positions (HSRs). Employees are nominated from, and elected by, the team members within their relevant area. As part of their role these HSRs:

- inspect the workplace
- participate in incident investigations
- attend WHS committee meetings
- cooperate and consult with the employer on safety matters
- provide a voice for employees' safety and health concerns.

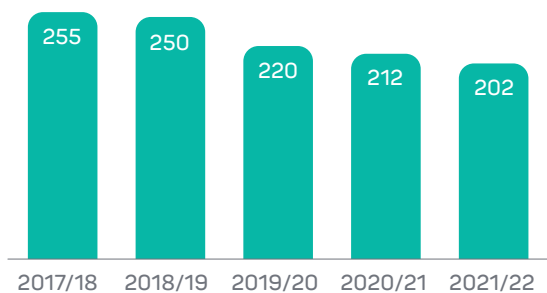
The WHS team hold monthly meetings with HSRs to discuss health and safety issues and concerns. Concerns may be escalated to quarterly WHS committee meetings. The WHS committee is made up of HSRs and management representatives and is chaired by a member of the Executive Leadership Team. The minutes of these meetings are made available to all employees on our intranet and on noticeboards for employees without access to computers.

WHS risk assessments are a thorough look at the workplace to identify objects, situations or processes that may cause harm, particularly to people. The aim of the risk assessment process is to evaluate hazards, then remove that hazard or minimise the level of risk by adding control measures, as necessary. By doing so, we have created a safer and healthier workplace. Risk assessments are undertaken using a consultative process. Where available, HSRs actively participate during assessments, together with leaders and, on occasion, members of the OSH team. The risk assessment template specifically prompts and documents the use of a consultative process, seeking views from employees and engaging in discussion to achieve accepted outcomes. Recognising the importance of engagement in all aspects of our working life, the requirement for consultation is also documented in the WHS Risk and Hazard Management Procedure.

Safety performance

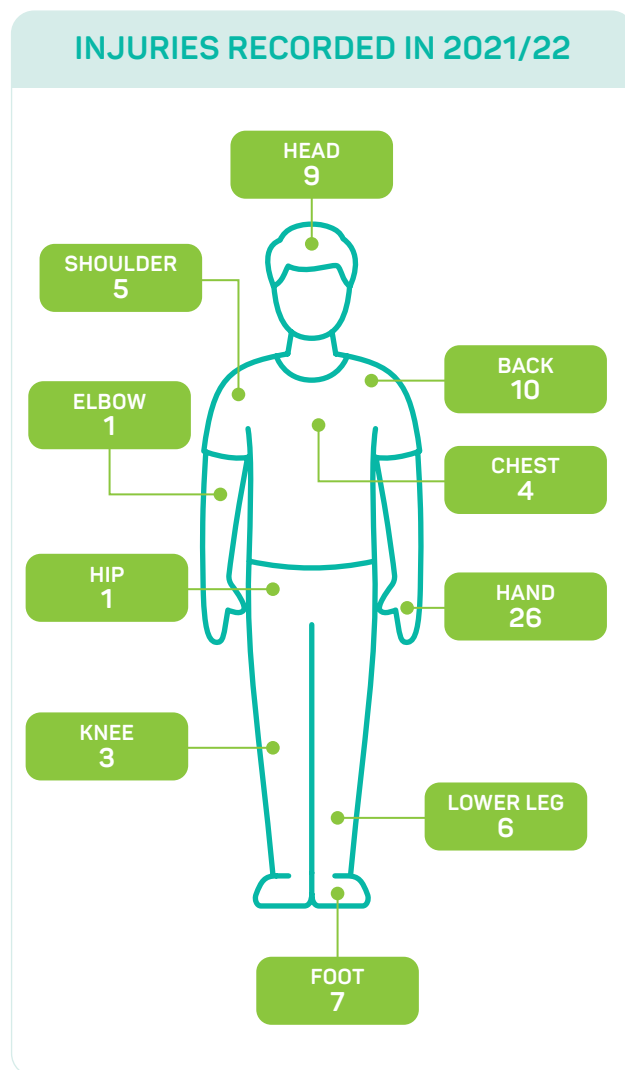
The number of incidents continues to decrease. However, workers have been injured in a number of preventable incidents.

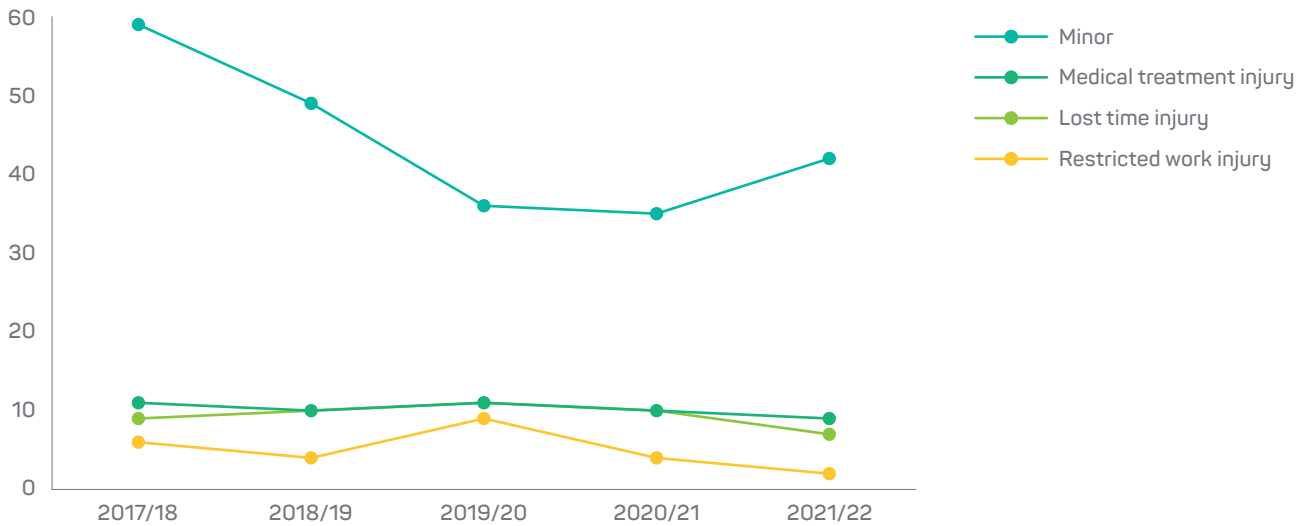
The following graph shows the trend in recorded injuries in the workplace over the past 5 years. All Injury statistics improved on previous years.



Workplace incident reports last 5 years

The infographic provides an overview of the injured body parts that have been identified from injury reports; however, at the time of reporting not all reports have progressed to identification of body part, noting that psychological injuries are recorded against the head.





Five Year Injury Tracking

Only two legislatively reportable injuries occurred in the financial year and both were reported within legislated timeframes. No regulatory intervention occurred in any manner during 2021/22.

Injury management

The City's focus in injury management remains to instil positive behaviours and practices in relation to how injuries are managed and to ensure injured employees are encouraged to return safely to the workplace as soon as possible.

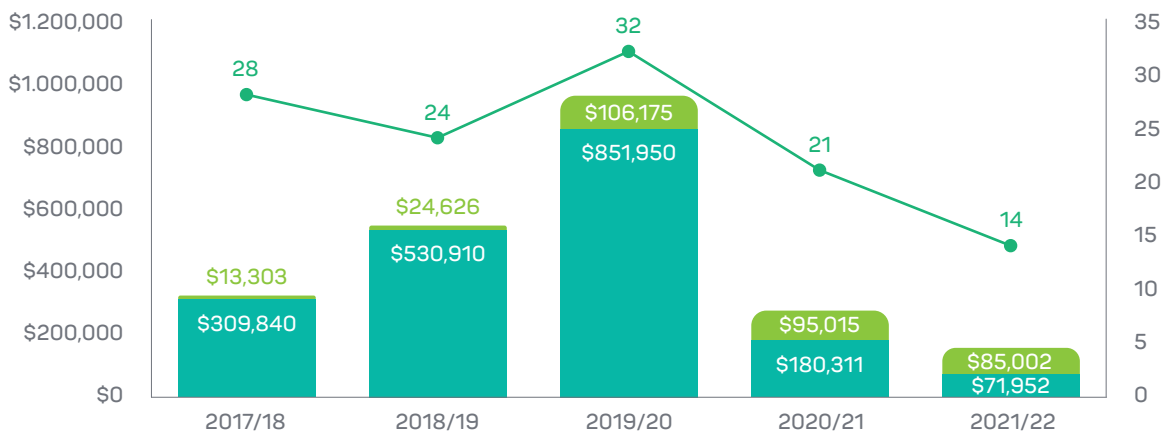
Leaders are encouraged to maintain hands-on involvement with their employees regarding injury management processes. An outsourced model for injury management has continued to prove successful, as reflected in the continued reduction in open workers compensation claims and a reduction in the time that claims remain open.

The People and Culture unit also worked closely with leaders and employees to effectively manage non-work-related injuries and fitness for work concerns to ensure employees present for work only when fit to undertake duties and to minimise the risk of injury while at work.

Workers compensation claims

In 2021/22, the City registered 14 workers compensation cases. While we continue to perform positively in relation to workers compensation claims costs, the rise in psychological claims when performance management or disciplinary action is underway is of concern. These claims, even when declined by the insurer, can incur significant costs as they often prove to be expensive and time-consuming to investigate and defend.

The following graph shows the number and costs of workers compensation claims made over the past 5 years. It should be noted that claims outstanding is calculated on a worst-case scenario.



Workers Compensation Claims Cost per FY

■ Paid to date ■ Estimated outstanding cost ● Number of claims



With blonde hair flying in the breeze, this young skater gets some air on their scooter. Skate parks are a popular destination for young people and a target for our youth outreach service.

Statements and Indexes

GLOBAL REPORTING INITIATIVE INDEX

The Global Reporting Initiative (GRI) develops globally applicable Sustainability Reporting Guidelines for voluntary use by organisations via annual reporting. The GRI table shows how the City is reporting on a standardised set of social, economic and environmental indicators.

It is our view that all relevant GRI indicators should be disclosed and reported on in the annual reporting process. If we are reporting on an indicator, the following table notes a page reference.

CODE	DISCLOSURE TITLE	SECTION	PAGE NO.
GRI 102: General disclosures 2016			
1. Organisational profile			
102-1	Name of the organisation	Welcome to the Annual Report	3
102-2	Activities, brands, products, and services	City services and activities	30
102-3	Location of headquarters	Service locations	32
102-4	Location of operations	Service locations	32
102-5	Ownership and legal form	Our City	24
102-6	Markets served	City profile Our stakeholders	25 66
102-7	Scale of the organisation	Our people Financial Report	176 203
102-8	Information on employees and other workers	Our people	176
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102-10	Significant changes to the organisation and its supply chain	Contracts and procurement	167
102-11	Precautionary principle or approach	Risk governance	159
102-13	Membership of associations	External partnerships	68
2. Strategy			
102-14	Statement from senior decision-maker	Message from the CEO	6
102-15	Key impacts, risks, and opportunities	Highlights and challenges Risk governance	16 159

CODE	DISCLOSURE TITLE	SECTION	PAGE NO.
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102-17	Mechanisms for advice and concerns about ethics	Code of conduct	59
4. Governance			
102-18	Governance structure	Governance	152
102-19	Delegating authority	Delegations of authority	62
102-20	Executive-level responsibility for economic, environmental, and social topics	Our organisation	149
102-21	Consulting stakeholders on economic, environmental, and social topics	Community engagement Council structure	64 33
102-22	Composition of the highest governance body and its committees	Council Members Committee and working groups	35 51
102-23	Chair of the highest governance body Full	Role of Elected Members	34
102-24	Nominating and selecting the highest governance body	Council elections Committee and Working Groups	33 51
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NYITTING WANNEROO
by Courtney Hill, 2021.

On the outer edges are the 36 newcomers' campsites, representing the suburbs of Wanneroo, with travel lines connecting all of the City of Wanneroo as one place.



KEY TERMS

Accessibility	When the needs of people with disabilities are specifically considered, and products, services, and facilities are built or modified so that they can be used by people of all abilities. This may include physical and online products, services, and facilities.
Activation	Planning for a diverse range of activities in a location or precinct, ensuring the needs of all potential users are met as part of their daily life.
Active reserve	The Active Reserves Master Plan defines active reserves as including a playing field or hard court (netball or tennis) that accommodates organised sport (competitive fixtures) or training that supports participation in organised sporting fixtures.
Advocacy	The ability to obtain public and/or government support for a project, policy or program. Local governments have a role in advocating on behalf of their constituencies to state and federal levels of government, statutory authorities and other sectors.
Asset	An asset is an object (physical or intangible) that has an identifiable value and a useful life greater than 12 months, that is or could be used by the City to provide a service. Our assets include roads, the water supply network, sewerage network and buildings.
Asset management	The City's activity used to sustainably manage its assets and asset systems to achieve our corporate plan. This includes asset performance, risks and expenditures over the asset's life cycle.
Audit	A review or examination of any aspect of the operations of the City's Administration. An audit can be conducted by an internal (someone who is ordinarily part of the organisation) or an external (someone from outside the organisation) auditor.
Biodiversity	The variety of all living things including plants, animals and micro organisms, their genes and the ecosystems of which they are a part.
Capital works	Scheduled infrastructure works generally encompassing major works for road, drainage and building assets.
Community	A group of individuals sharing one or more characteristics such as geographic location (e.g. our neighbourhood), culture, age, or a particular risk factor.
Corporate governance	The process by which agencies are directed and controlled. Generally understood to encompass authority, accountability, stewardship leadership, direction and control.
Council Member	Also known as a Councillor, or previously an Elected Member, a Council Member is an individual elected to serve on the Council.
Developer	A person whose business either alone or as part of or in connection with any other business, is to act on his own behalf in respect of the sale, exchange, or other disposal of real estate.
Development	A development is any change to the use of land requiring town planning approval or oversight.

Diversity	Understanding that each individual is unique and recognising our individual differences.
Election	Local government ordinary elections are held on the third Saturday in October every two years. Councillors are elected for terms of four years. Elections are held every two years for half of the council, and candidates are elected using the first-past-the-post voting system. If a vacancy occurs within a term, an extraordinary election is held. In the City of Wanneroo, the Mayor is elected every four years.
Employment self-sufficiency	Percentage of workers who also live locally. This is a measure of our economic dynamism.
Financial sustainability	When a local government's infrastructure capital and financial capital can be maintained over the long term.
Freight	Goods transported by road, rail, ship or plane.
Global Reporting Initiative (GRI)	A leading not-for-profit organisation that has developed a comprehensive Sustainability Reporting Framework that is widely used around the world.
Hub	Centre of an activity, region or network.
Infrastructure	Infrastructure supports many of the services provided by Local Governments – for example, roads, bridges, community buildings, water and sewerage services.
Kaya	Noongar for 'hello'.
Landfill	Sites for disposal of non-recyclable waste.
Local Planning Strategy (LPS)	A guide for future decisions in relation to rezoning and funding for future services and infrastructure.
Notary Public	A Notary Public is a person recognised by law as being able to certify and witness documents, administer oaths and carry out a range of other administrative functions nationally and internationally.
Place/placemaking	Placemaking is both an approach and an ethos that places community participation at the forefront of creating vibrant public spaces that contribute to the health, happiness and wellbeing of our community.
Procurement	The act of obtaining or buying goods and services.
Program	An activity or group of activities that delivers benefits or services to the City's Administration or the community as a whole.
Rates	An annual tax on residential or commercial property. Rates are calculated by multiplying the gross rental value (GRV) of a property by the rate in the dollar. The GRV is determined by the State Government (Landgate) and the rate in the dollar is determined by individual councils.
Risk management	The process of measuring, or assessing risk and developing strategies to manage it.
Service unit	An organisational unit within the City that administers defined functions.

Services	Business activity that involves doing things for customers rather than producing goods, or a single act of doing something for a customer. We deliver a wide range of services to meet community needs, such as town planning, waste collection, play groups and recreation facilities. Some services are required by law and others the Council chooses to provide. We also have corporate services – such as finance, payroll, human resources and ICT – to support our frontline service delivery.
Stakeholder	Individuals, groups or organisations interested in, impacted by or in a position to influence the City’s activities or objectives.
Sustainability	The ability to meet present-day needs without compromising the ability of future generations to meet their own needs.
Urban forest	A collection of trees that grow within a city, town or suburb.
Wandjoo	Noongar for ‘welcome’

NOTATIONS

Tables throughout the report use notations as follows:

\$m	=	million dollars
\$b	=	billion (thousand million) dollars
km	=	kilometre
kl	=	kilolitre
ha	=	hectare
t	=	tonne
-	=	either zero or nil
n/a	=	not applicable

The annual Anzac Day dawn service is a poignant reminder of all those who left for war and never returned and those who returned but were changed forever.



Off-road vehicle areas in Pinjar and Gnangara are safe, legal and fun, as this youngster is finding out.



ABBREVIATIONS

AARC	Alkimos Aquatic and Recreation Facility
AIP	Access and Inclusion Plan
ALGA	Australian Local Government Association
ARA	Australasian Reporting Awards
CaLD	culturally and linguistically diverse
CBP	Corporate Business Plan
CCAMS	Climate Change Adaptation and Mitigation Strategy
CCTV	closed-circuit television
CDP	Community Development Plan
CEO	Chief Executive Officer
CRM	customer request management
CSR	corporate social responsibility
CSRFF	Community Sport and Recreation Facilities Fund
DAIRG	Disability Access and Inclusion Reference Group
DBCA	Department of Biodiversity, Conservation and Attractions
DCP	developer contribution plan
DFES	Department of Fire and Emergency Services
DLGSCI	Department of Local Government, Sport and Cultural Industries
EAC	Environmental Advisory Committee
EDRMS	electronic document records management system
EDS	Economic Development Strategy
ELT	Executive Leadership Team
EMS	Environmental Management System
EOI	expression of interest
FOGO	food organics and garden organics
FOI	freedom of information
FTE	full-time equivalent

GAPP	Growth Areas Perth and Peel
GO	garden organics
GRI	Global Reporting Initiative
GST	Goods and Services Tax
HSR	health and safety representative (employee)
ICT	information and communications technology
IPRF	Integrated Planning and Reporting Framework
ISO	International Organization for Standardization
IT	information technology
KPI	key performance indicator
LAP	Local Area Plan
LGA	Local Government Act 1995 (WA)
LGIS	Local Government Insurance Service
LHS	Local Heritage Survey
LPS	Local Planning Strategy
MAF	Mitigation Activity Fund
MFA	multi-factor authentication
MIS	media impact score
MOU	memorandum of understanding
MRRP	Metropolitan Regional Roads Program
NCP	National Competition Policy
NGAA	National Growth Areas Alliance
NIA	Neerabup Industrial Area
NIEIR	National Institute of Economic and Industry Research
NPS	Net Promoter Score
OAG	Office of the Auditor General
OSH	occupational safety and health (now workplace health and safety)
PDRC	Performance Development Review Conversation

PHAIWA	Public Health Advocacy Institute of WA
PLAWA	Parks and Leisure Australia WA
PLCS	Public Lighting Control System
PMO	project management office
PPE	personal protective equipment
RKP	recordkeeping plan
RRF	Resource Recovery Facility
SAA	Salaries and Allowances Act 1975
SCP	Strategic Community Plan
SES	State Emergency Service
SMA	Sports Marketing Australia
SOC	Security Operations Centre
SPR	Strategic Procurement Roadmap
SWFP	Strategic Workforce Plan
WACC	Wanneroo Animal Care Centre
WALGA	Western Australian Local Government Association
WAPC	Western Australian Planning Commission
WBA	Wanneroo Business Association
WHS	workplace health and safety
YTRAC	Yanchep Two Rocks Access Centre

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There is so much to love about the City's coastline.
It stretches 32 kilometres from Tamala Park
in the south, to Two Rocks in the north.

School students and artists have given World War II bunkers in Yanchep National Park a makeover. The concrete bunkers, which were built in 1943, had been covered in graffiti previously and regularly damaged.



Financial Report

MESSAGE FROM THE CHIEF FINANCIAL OFFICER

On behalf of the City, it is my privilege to present the City's 2021/2022 Annual Statutory Financial Statements. This report includes the Audit Report from the Office of the Western Australian Auditor General, the financial statements and supplementary disclosure notes for the financial year ended 30 June 2022. The Financial Statements have been prepared in accordance with Australian Accounting Standards that govern the preparation of general purpose financial statements. It provides our community with an update on our financial performance and progress over the past 12 months.

IMPORTANCE OF TRANSPARENT FINANCIAL REPORTING

The purpose of the Financial Statements is to provide information to allow users with access to information about the City's current financial status and its operational performance in order to understand how the City has discharged our accountability and obligations for the management of the public monies and assets entrusted to us.

The City is committed to the production of comprehensive financial statements that provide open and transparent information to the ratepayers and the community.

Last year, the City's high standard annual report achieved its fifth consecutive win of the Gold Awards and second successive year awarded Best of Industry Sector Award (Public Administration – Local) in the 2022 Australasian Reporting Awards (ARA). The best of Industry Sector Awards were introduced in 2021 to recognise outstanding performance in addressing the General Award criteria above and beyond receiving a Gold Award. Our City is committed to continue providing transparent reporting and accountability to the community, by benchmarking the annual report's quality against the ARA criteria which are based on world best practice and our peers.

THE YEAR IN REVIEW

Despite the ongoing impact of the COVID-19 pandemic, the City managed to deliver positive and healthy financial outcomes in the last financial year. A summary of our performance is outlined below while detailed information is included within the Financial Statements and performance statement sections. A key achievement worth highlighting is our rate collection exceeded 98% of overall rates levied despite ever-rising living costs due to COVID19 pandemic and a high inflation rate.

The City received \$231.4 million in revenue that consisted of \$207.6 million in operating revenue and \$23.9 million in non-operating revenue. Majority of this income is derived from rates representing 61% of the total revenue. About one quarter of total City revenue comes from fees and charges. Grants and subsidies from the Federal/ State governments account for around 7% of total revenue.

Total operating expenses for the year was \$193.6 million, which is below budget by \$16.8 million.

The operating surplus reported in the 2021-22 financial statements is \$14 million, which compares favourably to a budgeted deficit of \$7.9 million.

In regards to the City's financial position, it held \$2.8 billion in assets as of 30 June 2022, \$61 million more than the previous year. On the other hand, the City's liabilities increased by \$16.8 million to \$268.2 million. Payables increased by \$7.2 million to \$47.2 million, \$7 million of the increase is due to additional subdivision bonds received. The increase reflects the soaring demand of the current property market resulting from Government incentives to encourage first-home buyers into the market, shortage of dwellings and record low interest rates.

The City's equity as at 30 June 2022 was \$2.6 billion, which is \$45 million more than the previous year. The retained Surplus increased by \$24 million to \$1,232 million. The City's overall financial results remain positive and healthy.

LOOKING FORWARD

Moving into 2023, we intend to continue our focus to meet our community's short-term needs while planning for the long term future of the City. Our plan is based on an Integrated Planning and Reporting Framework that is aligned to Western Australia local governments legislative requirements. The framework guide our planning process to ensure alignment to Community's expectation. Our short-term (1-year annual service plans), mid-term (4-Years corporate business plan), long-term (10-year strategic community plan and 20 year long term financial plan) financial plan give us the opportunity to formally review our goals, update the plan and review the progress. Most importantly ensure adequate resources are available to maintain services at levels that are established by the City.

CONCLUSION

I would like to take this opportunity to thank members of Council and the Executive Leadership Team for their direction and dedication in achieving our 2022 results. I would also like to acknowledge the passion and commitment of all City employees and our Finance team. The reason for our success is the strong commitment to excellence by our employees in all that they do. I am also looking forward to a busy 12 months of working with a newly elected Mayor and the Executive Leadership team to help reinvigorate the City.



BIMSARA PATHIRATHNA CPA, ACA, ACMA, CGMA, MAAT, ASCMA, BSc (Acc. & Fin. Mgt. Special)

Chief Financial Officer

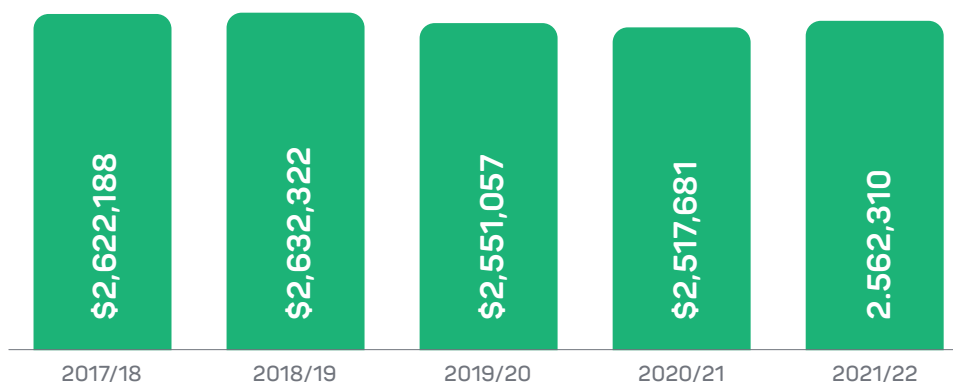
STATEMENT OF FINANCIAL POSITION

A summary of the City's financial performance is available from page 19 onwards.

The financial statements for the year ended 30 June 2022 have been prepared in accordance with the LGA (as amended) and Regulations, the Australian Accounting Standards and professional pronouncements, and the Local Government Code of Accounting Practice and Financial Reporting (Update No. 26). The statements comprise general purpose financial statements that have been audited by the Office of the Auditor General.

DESCRIPTION	2017/18	2018/19	2019/20	2020/21	2021/22	
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	vs 20/21
	\$'000'S	\$'000'S	\$'000'S	\$'000'S	\$'000'S	%
Total Assets	2,731,825	2,769,517	2,794,209	2,769,133	2,830,543	102
Total Liabilities	109,637	137,195	243,152	251,452	268,234	107
Net Assets	2,622,188	2,632,322	2,551,057	2,517,681	2,562,310	102

The marginal increase in total assets is due to the expanding asset base of the City.



Net Assets 5-Year Trend Comparison

Total liabilities have increased over the past few years, mainly due to an increase in contract liabilities because of changes in accounting standards. These changes have affected the recognition of conditional grants whereby obligations had not been fulfilled by year-end and higher provisions.

FINANCIAL RATIO PERFORMANCE SUMMARY

Following is a summary of the performance of the City's financial ratios.

CURRENT RATIO

This ratio is designed to show the City's ability to meet its short-term financial obligations.

2021/22 ratio: 1.05

The City's current ratio is above the benchmark of 1.00:1.

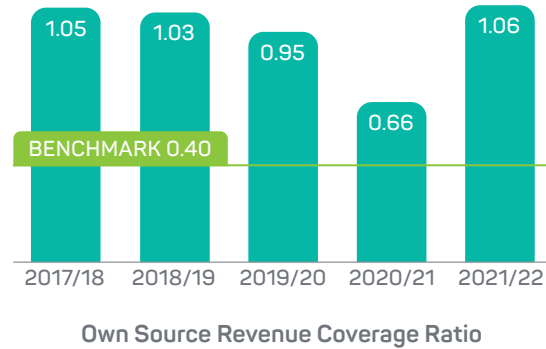


OWN SOURCE REVENUE COVERAGE RATIO

This ratio is the measurement of the City's ability to cover its costs through its own revenue efforts.

2021/22 ratio: 1.06

The City's own source revenue coverage ratio is above the benchmark of 0.40:1.

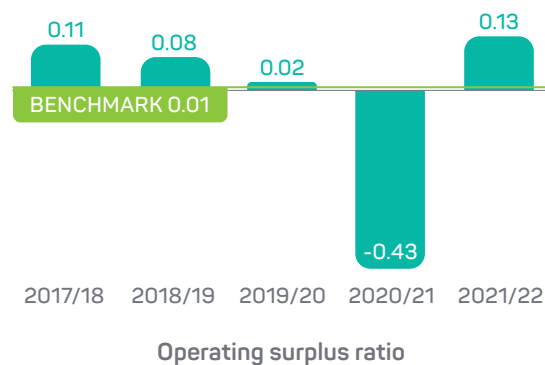


OPERATING SURPLUS RATIO

This ratio is a measure of the City's ability to cover its operational costs and have revenues available for capital funding or other purposes.

2021/22 ratio: 0.13

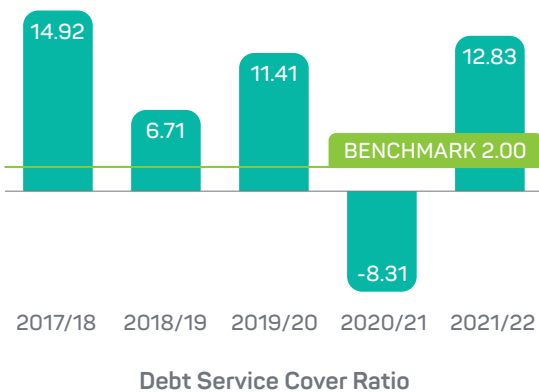
The City's operating surplus ratio is above the benchmark of 0.01:1.



DEBT SERVICE COVER RATIO

This ratio is the measurement of the City's ability to repay its debt including interest, principal and lease payments.

2021/22 ratio: 12.83



The City's debt service cover ratio is below the benchmark of 2.00:1.



Auditor General

INDEPENDENT AUDITOR'S REPORT 2022 City of Wanneroo

To the Councillors of the City of Wanneroo

Opinion

I have audited the financial report of the City of Wanneroo (City) which comprises:

- the Statement of Financial Position at 30 June 2022, the Statement of Comprehensive Income by Nature or Type, Statement of Changes in Equity, and Statement of Cash Flows and Rate Setting Statement for the year then ended
- Notes comprising a summary of significant accounting policies and other explanatory information.

In my opinion, the financial report is:

- based on proper accounts and records
- presents fairly, in all material respects, the results of the operations of the City for the year ended 30 June 2022 and its financial position at the end of that period
- in accordance with the *Local Government Act 1995* (the Act) and, to the extent that they are not inconsistent with the Act, Australian Accounting Standards.

Basis for opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial report section below.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Other information

The Chief Executive Officer (CEO) is responsible for the preparation and the Council for overseeing the other information. The other information is the information in the entity's annual report for the year ended 30 June 2022, but not the financial report and my auditor's report.

My opinion on the financial report does not cover the other information and, accordingly, I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact. I did not receive the other information prior to the date of this auditor's report. When I do receive it, I will read it and if I conclude that there is a material misstatement in this information, I am required to communicate the matter to the CEO and Council and request them to correct the misstated information. If the misstated information is not corrected, I may need to retract this auditor's report and re-issue an amended report.

Responsibilities of the Chief Executive Officer and Council for the financial report

The Chief Executive Officer of the City is responsible for:

- preparation and fair presentation of the financial report in accordance with the requirements of the Act, the Regulations and Australian Accounting Standards
- managing internal control as required by the CEO to ensure the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the CEO is responsible for:

- assessing the City's ability to continue as a going concern
- disclosing, as applicable, matters related to going concern
- using the going concern basis of accounting unless the State Government has made decisions affecting the continued existence of the City.

The Council is responsible for overseeing the City's financial reporting process.

Auditor's responsibilities for the audit of the financial report

As required by the *Auditor General Act 2006*, my responsibility is to express an opinion on the financial report. The objectives of my audit are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.

A further description of my responsibilities for the audit of the financial report is located on the Auditing and Assurance Standards Board website. This description forms part of my auditor's report and can be found at https://www.auasb.gov.au/auditors_responsibilities/ar4.pdf.

My independence and quality control relating to the report on the financial report

I have complied with the independence requirements of the *Auditor General Act 2006* and the relevant ethical requirements relating to assurance engagements. In accordance with ASQC 1 *Quality Control for Firms that Perform Audits and Reviews of Financial Reports and Other Financial Information, and Other Assurance Engagements*, the Office of the Auditor General maintains a comprehensive system of quality control including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

Matters relating to the electronic publication of the audited financial report

This auditor's report relates to the financial report of the City of Wanneroo for the year ended 30 June 2022 included in the annual report on the City's website. The City's management is responsible for the integrity of the City's website. This audit does not provide assurance on the integrity of the City's website. The auditor's report refers only to the financial report. It does not provide an opinion on any other information which may have been hyperlinked to/from the annual report. If users of the financial report are concerned with the inherent risks arising from publication on a website, they are advised to contact the City to confirm the information contained in the website version.



Caroline Spencer
Auditor General for Western Australia
Perth, Western Australia
5 December 2022

Financial Statements – 2021-2022

Financial Statements 2022

City of Wanneroo

General Purpose Financial Statements for the year ended 30 June 2022

Understanding The City of Wanneroo Financial Statements

Introduction

Each year, individual Local Governments across Western Australia are required to present a set of audited Financial Statements to their Council and Community in accordance with the Australian Accounting Standards (applicable to Local Governments and Not-for-Profit entities), the Local Government Act 1995 (the Act) and the accompanying regulations.

About the Certification of Financial Statements

The Financial Statements must be certified by the Chief Executive Officer as (i) presenting fairly the financial results of the City of Wanneroo (the City) for the year and (ii) complying with Australian Accounting Standards, the Act and the accompanying regulations.

What you will find in the Financial Statements

The Financial Statements set out the financial performance, financial position and cash flows of the City for the financial year ended 30 June 2022.

The format of the Financial Statements complies with both the accounting and reporting requirements of Australian Accounting Standards (AAS) and the requirements as set down in the Act and accompanying regulations. If a provision of the AAS is inconsistent with a provision of the Act and the accompanying regulations, the provision of the Act and the regulations prevails to the extent of the inconsistency.

The Financial Statements incorporate five "primary" statements:

1. Statement of Comprehensive Income

A summary of the City's financial performance for the year, listing all income and expenses by their "nature or type". This allows users of the financial statements to identify a break up of revenues and expenses for the year.

2. Statement of Financial Position

A snapshot of the City's financial position at each financial year end listing its assets and liabilities.

3. Statement of Changes in Equity

The overall change of the City's "net wealth" for the year.

4. Statement of Cash Flows

Indicates where the City's cash and cash equivalents were generated from and where they were spent across operating, investing and financing activities.

5. Rate Setting Statement

A Statement showing the amount of Rates raised during the year to fund the City's operations.

About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the five primary statements.

About the Auditor's Reports

These Financial Statements have been audited by Office of the Auditor General (OAG) by the mandate given on 28 October 2017 under the Local Government Amendment (Auditing) Act 2017.

The OAG provides an opinion on whether the Financial Statements present financial affairs.

Who uses the Financial Statements?

The Financial Statements are publicly available documents and are used by (but not limited to) Councilors, Residents and Ratepayers, Employees, Suppliers, Contractors, Customers, the Department of Local Government, Sport and Cultural Industries, and Financiers including Banks and other Financial Institutions.

Under the Act the Financial Statements must be made available at the administration headquarters of the Local Government.




City of Wanneroo

General Purpose Financial Statements
for the year ended 30 June 2022

Statement by the Chief Executive Officer

The attached Financial Statements of the City of Wanneroo for the financial year ended 30 June 2022 are based on proper accounts and records to present fairly the financial position of the City of Wanneroo as at 30 June 2022 and the results of the operations for the financial year then ended in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards.

Signed on the *1st* day of *December* 2022


Daniel Simms
CHIEF EXECUTIVE OFFICER



City of Wanneroo

Statement of Comprehensive Income
for the year ended 30 June 2022

	Notes	2022 Actual \$	2022 Budget \$	2021 Actual \$
Revenue				
Rates	000	139,411,405	141,191,680	136,319,039
Operating Grants, Subsidies & Contributions	00	15,014,025	8,015,370	16,987,093
Fees & Charges	00	49,070,084	50,296,054	48,837,902
Interest Earnings	000	3,105,939	2,283,458	3,895,206
Other Revenue		971,397	725,295	626,614
		<u>207,572,850</u>	<u>202,511,857</u>	<u>206,665,854</u>
Expenses				
Employee Costs	00	(75,928,365)	(77,092,475)	(71,781,346)
Materials & Contracts		(64,721,739)	(73,738,173)	(65,148,221)
Utilities		(8,327,449)	(9,755,555)	(9,253,358)
Depreciation & Amortisation	000	(39,106,802)	(44,411,424)	(43,145,534)
Interest Expenses (Municipal)	000	(4,201,885)	(4,115,430)	(4,128,248)
Insurance		(1,336,700)	(1,285,633)	(605,797)
		<u>(193,622,960)</u>	<u>(210,398,690)</u>	<u>(194,062,504)</u>
Operating Result				
		<u>13,949,890</u>	<u>(7,886,833)</u>	<u>12,603,350</u>
Other Comprehensive Income				
Non-Operating Grants, Subsidies & Contributions	000	23,863,600	31,256,024	39,194,030
Town Planning Scheme & Development Contribution Plan Income		9,484,541	25,630,638	4,686,766
Town Planning Scheme & Development Contribution Plan Expenses		(8,466,558)	(19,907,771)	(3,974,234)
Non-Operating Contracts Expenses		(14,168,717)	(15,000,000)	-
Net Share of Interests in Controlled Entities, Associated Entities & Joint Ventures*	000	11,948,248	-	(583,531)
Profit on Asset Disposals	00	5,592,216	4,918,000	2,833,436
Loss on Asset Disposals	00	(4,467,750)	(986,238)	(98,671,649)
		<u>23,785,580</u>	<u>25,910,653</u>	<u>(56,515,180)</u>
Net Result				
		<u>37,735,470</u>	<u>18,023,820</u>	<u>(43,911,830)</u>
Other Comprehensive Income				
Changes on Revaluation of Non-current Assets	000	3,356,712	-	14,629,823
Total Other Comprehensive Income				
		<u>3,356,712</u>	<u>-</u>	<u>14,629,823</u>
Total Comprehensive Income				
		<u>41,092,182</u>	<u>18,023,820</u>	<u>(29,282,007)</u>

This statement should be read in conjunction with the accompanying notes.



City of Wanneroo

Statement of Financial Position
as at 30 June 2022

	Notes	2022 Actual \$	2021 Actual \$
ASSETS			
Current Assets			
Cash & Cash Equivalents	9	17,076,473	14,613,098
Other Financial Assets	4	430,000,000	400,000,000
Trade & Other Receivables	7	13,997,090	15,892,600
Inventories	8	328,855	304,083
Total Current Assets		461,402,418	430,809,781
Non-Current Assets			
Trade & Other Receivables	7	4,271,618	4,098,119
Inventories	8	17,236,832	21,764,680
Property, Plant & Equipment	7	389,263,904	377,056,228
Infrastructure Assets	9	1,929,848,682	1,922,228,393
Investments in Associate	11	28,520,091	13,175,888
Total Non-Current Assets		2,369,141,127	2,338,323,308
TOTAL ASSETS		2,830,543,545	2,769,133,089
LIABILITIES			
Current Liabilities			
Trade & Other Payables	11	47,218,485	40,041,908
Contract Liabilities	11	32,817,320	28,103,766
Lease Liability	10	60,670	76,123
Provisions	13	22,982,580	21,644,041
Total Current Liabilities		103,079,055	89,865,838
Non-Current Liabilities			
Contract Liabilities	11	82,811,797	73,380,497
Lease Liability	10	-	56,389
Borrowings	12	74,334,488	74,334,488
Provisions	13	8,008,330	13,814,604
Total Non-Current Liabilities		165,154,615	161,585,978
TOTAL LIABILITIES		268,233,670	251,451,816
Net Assets		2,562,309,875	2,517,681,273
EQUITY			
Retained Surplus		1,232,810,571	1,208,806,571
Reserves - Cash/Investment Backed	14	258,873,372	244,930,312
Reserves - Asset Revaluation	15	1,070,625,932	1,063,944,390
Total Equity		2,562,309,875	2,517,681,273

This statement should be read in conjunction with the accompanying notes.

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City of Wanneroo

Statement of Changes in Equity
for the year ended 30 June 2022

	Retained Surplus	Reserves Cash Backed	Asset Revaluation Reserve	Total Equity
	\$	\$	\$	\$
Balance as at 1 July 2020	1,261,960,246	233,133,731	1,049,314,567	2,544,408,544
Net Result	(43,911,830)	-	-	(43,911,830)
Changes on Revaluation of Non-Current Assets (net)	-	-	14,629,823	14,629,823
Reserve Transfers	(9,241,845)	9,241,845	-	-
Section 154 of the Planning and Development Act Amendment	-	2,554,736	-	2,554,736
Balance as at 30 June 2021	1,208,806,571	244,930,312	1,063,944,390	2,517,681,273
Recognition of Land Previously Wrongly Written off	-	-	3,324,830	3,324,830
	1,208,806,571	244,930,312	1,067,269,220	2,521,006,103
Net Result	37,735,470	-	-	37,735,470
Town Planning Schemes Refund	211,590	-	-	211,590
Changes on Revaluation of Non-Current Assets (net)	-	-	3,356,712	3,356,712
Reserve Transfers	(13,943,060)	13,943,060	-	-
Balance as at 30 June 2022	1,232,810,571	258,873,372	1,070,625,932	2,562,309,875

This statement should be read in conjunction with the accompanying notes.

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City of Wanneroo

Statement of Cash Flows
for the year ended 30 June 2022

	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Rates	142,400,886	140,867,380	138,881,059
Operating Grants, Subsidies & Contributions	15,014,027	8,206,051	16,987,093
Fees & Charges	49,384,493	50,296,054	48,199,690
Interest Earnings	1,806,021	2,283,458	4,972,714
Goods & Services Tax	13,222,500	12,180,860	12,379,629
Other Revenue	2,449,475	725,295	888,759
	224,277,402	214,559,098	222,308,944
Payments			
Employee Costs	(76,321,626)	(76,667,235)	(71,171,900)
Materials & Contracts	(56,739,314)	(79,030,328)	(60,182,925)
Utilities	(8,327,449)	(9,755,555)	(9,253,358)
Insurance	(1,336,700)	(1,285,633)	(605,797)
Interest	(4,245,488)	(4,115,430)	(4,338,182)
Goods & Services Tax	(13,044,470)	(11,873,323)	(12,253,823)
	(160,015,047)	(182,727,504)	(157,805,985)
Net Cash Inflow from Operating Activities	64,262,355	31,831,594	64,502,959
CASH FLOWS FROM INVESTING ACTIVITIES			
Receipts			
Non-Operating Grants, Subsidies & Contributions	24,577,300	19,076,024	18,582,237
Proceeds from Land held for Sale	8,510,620	7,568,000	5,046,583
Proceeds from Sale of Assets	2,755,654	1,072,000	1,141,656
Proceeds from Distributions from Joint Ventures	1,866,666	-	1,500,000
Proceed from Financial Assets at Amortised Cost - Term Deposit	400,000,000	-	355,000,000
Town Planning Scheme & Development Contribution Plan Income	11,555,976	16,399,283	8,260,620
Cash Paid in Lieu of Public Open Space	13,981	-	-
Payments			
Payments for Development of Land Held for Sale	(2,718,731)	-	(2,111,218)
Payments for Purchase of Property, Plant & Equipment	(21,502,208)	(43,920,131)	(26,137,824)
Payments for Construction of Infrastructure	(27,184,874)	(45,495,359)	(24,859,781)
Payments for Financial Assets at Amotised Cost - Term Deposit	(430,000,000)	-	(755,000,000)
Non-Operating Contracts Expenses	(14,168,717)	(15,000,000)	-
Town Planning Scheme & Development Contribution Plan Expenses	(10,487,165)	(19,907,771)	(4,007,487)
Headworks Levy Refund	(3,039,726)	-	(1,861,894)
Movement in Equity Investments			
Equity Contributions - Tamala Park Regional Council	(1,705,912)	-	(2,940,328)
Net Cash (Outflow) from Investing Activities	(61,727,136)	(80,207,954)	(427,367,436)

This statement should be read in conjunction with the accompanying notes.

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City of Wanneroo

Statement of Cash Flows (continued)
for the year ended 30 June 2022

	Notes	2022 Actual \$	2022 Budget \$	2021 Actual \$
CASH FLOWS FROM FINANCING ACTIVITIES				
Receipts				
Proceeds from new Loans		-	15,000,000	-
Transfer from Trust Fund - Cash Paid in Lieu of Public Open Space		-	2,469,079	2,554,736
Payments				
Repayment of Leases		(71,844)	(125,268)	(84,686)
Net Cash (Outflow)/Inflow from Financing Activities		(71,844)	17,343,811	2,470,050
Net Increase/(Decrease) in Cash & Cash Equivalents		2,463,375	(31,032,549)	(360,414,427)
Cash at The Beginning of The Year		14,613,098	380,330,658	375,027,525
Cash & Cash Equivalents - End of the Year	10(a)	17,076,473	349,298,109	14,613,098

This statement should be read in conjunction with the accompanying notes.

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City of Wanneroo

Rate Setting Statement
for the year ended 30 June 2022

	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$
OPERATING SURPLUS/(DEFICIT)	32,998,793	1,373,000	14,978,791
OPERATING ACTIVITIES			
Revenue (excludes Rates)			
Operating Grants, Subsidies & Contributions	15,014,025	8,015,370	16,987,093
Fees & Charges	49,070,084	50,296,054	48,837,902
Interest Earnings	3,105,939	2,283,458	3,895,206
Profit on Disposal of Assets	5,592,216	4,918,000	2,833,436
Non-Operating Grants, Subsidies & Contributions	14,045,517	19,076,024	18,056,427
Contributions of Physical Assets	9,818,083	12,180,000	21,137,603
TPS & DCP Revenue	9,484,541	25,630,638	4,686,768
Other Revenue	971,397	725,295	626,614
	107,101,802	123,124,839	117,061,049
Expenses			
Employee Costs	(75,928,385)	(77,092,475)	(71,781,346)
Materials & Contracts	(64,721,739)	(73,738,173)	(65,148,221)
Utilities	(8,327,449)	(9,755,555)	(9,253,358)
Depreciation & Amortisation	(39,106,802)	(44,411,424)	(43,145,534)
Interest Expenses	(4,201,885)	(4,115,430)	(4,128,248)
Insurance	(1,336,700)	(1,285,633)	(605,797)
Loss on Disposal of Assets	(4,467,750)	(986,238)	(98,671,649)
Share of Interests in Controlled Entities	11,948,248	-	(583,531)
TPS & DCP Expense	(8,466,558)	(19,907,771)	(3,974,234)
Non-Operating Contract Expenses	(14,168,717)	(15,000,000)	-
	(208,777,737)	(246,292,699)	(297,291,918)
Non-Cash Amounts Excluded			
(Profit)/Loss on Asset Disposal	(1,124,466)	(3,931,762)	95,838,213
Movement in Non-Current Deferred Pensioner Rates	(173,499)	-	(385,809)
Movement in Non-Current Employee Benefit Provisions	(68,725)	-	(17,151)
Movement in Self Supporting Loan Debtors	-	-	-
Depreciation & Amortisation on Assets	39,106,802	44,411,424	43,145,534
Movement of Non-Current Debtors & Inventories	-	-	-
Movement of Non-Current Creditors & Provisions	-	-	-
Other Non-Cash (Revenue)/Expenditure	-	-	-
Movement in Equity Accounted Investments	(11,987,493)	-	(856,797)
Movement in Non-Current Lease Liability	(56,389)	-	(69,767)
Movement in Non-Current Contract Liabilities	13,374,892	-	103,241
Movement in Current Contract Assets & Liabilities	708,805	-	1,418,036
	39,779,927	40,479,662	139,175,500
Amount Attributable to Operating Activities	(61,896,008)	(82,688,198)	(41,055,369)

This statement should be read in conjunction with the accompanying notes.

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City of Wanneroo

Rate Setting Statement (continued)
for the year ended 30 June 2022

	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$
INVESTING ACTIVITIES			
Revenues			
Proceeds from Disposal of Assets	11,266,274	8,640,000	6,188,239
	11,266,274	8,640,000	6,188,239
Expenses			
Purchase of Land Held for Sale	(2,710,228)	-	(2,111,218)
Purchase Land and Buildings	(3,232,324)	(20,471,469)	(5,218,728)
Purchase Plant and Equipment	(6,179,170)	(14,915,626)	(8,208,666)
Purchase Furniture & Fittings	(2,946,552)	(11,311,254)	(3,047,688)
Purchase of Other PP&E	24,035	-	13,755
Infrastructure Assets	(17,290,249)	(35,515,359)	(43,503,836)
Physical Assets Received from Developers	(9,818,083)	(12,180,000)	(21,137,602)
Movement in Works in Progress	(19,071,323)	-	8,981,313
	(61,223,894)	(94,393,708)	(74,232,670)
Amount Attributable to Investing Activities	(49,957,620)	(85,753,708)	(68,044,431)
FINANCING ACTIVITIES			
Revenues			
Transfers from Reserves (Restricted Assets)	82,799,574	43,417,469	71,264,810
Transfers from Trust Fund	-	2,469,079	-
Transfers from Restricted Grants, Contributions & Loans	206,608	1,709,434	-
Cash Backed Employee Provisions Transfers	247,423	-	256,129
Contribution from New Loans	-	15,000,000	-
Transfers from Town Planning Schemes (including DCPs)	8,445,493	21,911,423	4,030,852
	91,699,098	84,507,405	75,551,791
Expenses			
Transfers to Reserves (Restricted Assets)	(96,728,652)	(39,099,312)	(80,506,655)
Movement in Restricted Grants, Contributions & Unspent Loans	(10,339,151)	-	(213,521)
Transfers to Town Planning Schemes (including DCPs)	(8,445,493)	(21,911,423)	(4,030,852)
	(115,513,297)	(61,010,735)	(84,751,028)
Amount Attributable to Financing Activities	(23,814,199)	23,496,670	(9,199,237)
Surplus/(Deficit) before Imposition of General Rates	(102,669,034)	(143,572,236)	(103,320,246)
Total Amount Raised from General Rates	139,411,405	141,191,680	136,319,039
CLOSING SURPLUS/(DEFICIT)	36,742,371	(2,380,556)	32,998,793

This statement should be read in conjunction with the accompanying notes.

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City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

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City of Wanneroo

Notes to the Financial Statements for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted in the preparation of the Financial Statements are set out below.

(a) Basis of Preparation

The financial report comprises general purpose financial statements which have been prepared in accordance with the Local Government Act 1995 and accompanying regulations.

Local Government Act 1995 Requirements

Section 6.4(2) of the Local Government Act 1995 read with the *Local Government (Financial Management) Regulations 1996* prescribe that the financial report be prepared in accordance with the Local Government Act 1995 and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the City to measure any vested improvements at zero cost. Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

Accounting policies which have been adopted in the preparation of these Financial Statements have been consistently applied unless stated otherwise.

Critical Accounting Estimates

The preparation of these Financial Statements is in conformity with Australian Accounting Standards that requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances. The results of this experience and other factors combine to form the basis of making judgements about carrying values of assets and liabilities not readily apparent from other sources. Actual results may differ from these estimates.

(b) The Local Government Reporting Entity

All Funds through which the City of Wanneroo ("the City") controls resources to carry on its functions, have been included in the Financial Statements. In the process of reporting on the local government as a single unit, all transactions and balances between those Funds (for example, loans and transfers between Funds) have been eliminated. All monies held in Trust Funds are excluded from the Financial Statements. A separate statement of those monies appears at Note 20 to these Financial Statements.

(c) Goods and Services Tax (GST)

In accordance with recommended practice, revenues, expenses and assets capitalised are stated net of any GST. Receivables and payables in the Statement of Financial Position are stated inclusive of applicable GST.

(d) Financial Instruments

1) Recognition and Derecognition

Financial Instruments, financial assets and financial liabilities are recognised when the City becomes a party to the contractual provisions of the financial instrument.

Financial assets are derecognised when the contractual rights to the cash flows from the financial asset expire, or when the financial asset and substantially all the risks and rewards are transferred. A financial liability is derecognised when it is extinguished, discharged, cancelled or expires.



City of Wanneroo

Notes to the Financial Statements for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

Classification and Initial Measurement of Financial Assets

Except for those trade receivables that do not contain a significant financing component and are measured at the transaction price in accordance with AASB 15, all financial assets are initially measured at fair value adjusted for transaction costs (where applicable).

Financial assets, other than those designated and effective as hedging instruments, are classified into the following categories:

- amortised cost;
- fair value through profit or loss (FVTPL); and
- fair value through other comprehensive income (FVOCI).

The classification is determined by both:

- the City's business model for managing the financial asset; and
- the contractual cash flow characteristics of the financial asset.

All income and expenses relating to financial assets that are recognised in profit or loss are presented within finance costs, finance income or other financial items, except for impairment of trade receivables which is presented within other expenses.

2) Subsequent Measurement of Financial Assets

Financial Assets at Amortised Cost

Financial assets are measured at amortised cost if the assets meet the following conditions (and are not designated as FVTPL):

- they are held within a business model whose objective is to hold the financial assets and collect its contractual cash flows; and
- the contractual terms of the financial assets give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding.

This category includes non-derivative financial assets like loans and receivables with fixed or determinable payments that are not quoted in an active market. After initial recognition, these are measured at amortised cost using the effective interest method. Discounting is omitted where the effect of discounting is immaterial. The City's cash and cash equivalents,

trade and most other receivables fall into this category of financial instruments.

Financial Assets at Fair Value through Profit or Loss (FVTPL)

Financial assets that are held within a different business model than 'hold to collect' or 'hold to collect and sell', and financial assets whose contractual cash flows are not solely payments of principal and interest are accounted for at FVTPL. All derivative financial instruments fall into this category, except for those designated and effective as hedging instruments, for which the hedge accounting requirements apply.

Assets in this category are measured at fair value with gains or losses recognised in profit or loss. The fair values of financial assets in this category are determined by reference to active market transactions or using a valuation technique where no active market exists.

Financial Assets at Fair Value through Other Comprehensive Income (FVOCI)

Financial assets are accounted for at FVOCI if the assets meet the following conditions:

- they are held under a business model whose objective is hold to collect the associated cash flows and sell; and
- the contractual terms of the financial assets give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Any gains or losses recognised in Other Comprehensive Income will be realised upon derecognition of the asset. This category includes listed securities and debentures.

3) Classification and Measurement of Financial Liabilities

Financial liabilities are initially measured at fair value and where applicable adjusted for transaction costs unless the City designated a financial liability at FVTPL.

Subsequently, financial liabilities are measured at amortised cost using the effective interest method except for derivatives and financial liabilities designated at FVTPL, which are carried at fair value with gains or losses recognised in profit or loss (other than derivative financial instruments that are designated and effective as hedging instruments).



City of Wanneroo

Notes to the Financial Statements for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

All interest related charges and if applicable changes in an instrument's fair value that are reported in profit or loss, are included within finance costs or finance income.

4) Impairment of Financial Assets

The City considers a broad range of information when assessing credit risk and measuring expected credit losses, including past events, current conditions and reasonable and supportable forecasts that affect the expected collectability of the future cash flows of the instrument.

Measurement of the expected credit losses is determined by a probability weighted estimate of credit losses over the expected life of the financial instrument.

(e) Fair Value Estimation

The fair value of financial assets and financial liabilities must be estimated for recognition and measurement or for disclosure purposes.

The fair value of financial instruments traded in active markets is determined using various valuation techniques. The City uses valuation methods and makes assumptions that are based on market conditions existing at each Statement of Financial Position date. Quoted market prices or dealer quotes for similar instruments are used for long-term debt instruments held. Other techniques such as estimated discounted cash flows, are used to determine fair value for the remaining financial instruments.

The nominal value less estimated credit adjustments of trade receivables and payables are assumed to approximate their fair values. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the City for similar financial instruments.

(f) Impairment

In accordance with Australian Accounting Standards the City's assets, other than inventories, are tested annually for impairment. Where such an indication exists, an estimate of the recoverable amount of the asset is made in accordance with AASB 136

Impairment of Assets and appropriate adjustments made. Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. Impairment losses are recognised in the Statement of Comprehensive Income.

For non-cash generating assets of the City such as roads, drains, public buildings and the like, value in use is represented by the asset's written down replacement cost.

(g) Superannuation

The City makes statutory contributions to a number of Superannuation Funds on behalf of its employees. It additionally co-contributes up to a maximum of 5% for employees who choose to make personal contributions by salary sacrifice. Effective from 1 July 2022, the maximum co-contribution percentage is 4.5%. All contributions are recognised as an expense as they become payable.

(h) Current and Non-Current Classification

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the City's operation cycle. In the case of liabilities where the City does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months. An exception exists for land held for resale, where it is held as non-current based on the City's intentions to release for sale.

(i) Rounding Off Figures

All figures shown in these Financial Statements, other than a rate in the dollar, are rounded to the nearest dollar.



City of Wanneroo

Notes to the Financial Statements for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

(j) Comparative Figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the City applies an accounting policy retrospectively or corrects prior period errors, the City makes a retrospective restatement or reclassifies items in the Financial Statements that have a material effect on the Statement of Financial Position. An additional (third) Statement of Financial Position as at the beginning of the preceding period in addition to the minimum comparative Financial Statements is presented.

(k) Budget Comparative Figures

Unless otherwise stated, the budget comparative figures shown in these Financial Statements relate to the Original Budget for the relevant item of disclosure.

(l) Investment Property

Investment property, principally comprising freehold buildings, is held for long-term rental yields. Investment property is carried at fair value, representing open-market value determined annually by external users.

(m) Intangible Assets

The City has not classified any assets as Intangible.

(n) Service Concession Arrangements: Grantors

AASB 1059 applies to arrangements that involve a third-party operator providing public services related to a service concession asset on behalf of a public sector grantor (in this case, local government) for a specified period of time and managing those services. The City has assessed the impact of AASB 1059, and concluded that there was no impact.

(o) AASB 2018-7 Definition of Materiality

The City has adopted the amendment to AASB 2018-7. The change includes additional explanation to expand the definition of what information may be considered material in nature and how presentation may also be an influence. Information is material if

omitting or misstating. It could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity.

(p) New Accounting Standards and Interpretations for Application in Future Periods

The following new accounting standards will have application to the City in future years:

- AASB 2020-1 Amendment to Australian Accounting Standards – Classification of Liabilities as Current or Non-current
- AASB 2020-3 Amendments to Australian Accounting Standards – Annual Improvements 2018-2020 and Other Amendments
- AASB 2021-2 Amendments to Australian Accounting Standards – Disclosure of Accounting Policies or Definition of Accounting Estimates.

It is not expected that these standards will have an impact on the Financial Statements.

Australian Accounting Standards and Interpretations that have been issued or amended but are not yet mandatory, will not be early adopted by the City. The City will adopt new Accounting Standards and Interpretations for the accounting periods on or after the effective date of the respective standard.

Standards not Applicable to the City

There are no other standards that are "not yet effective" and expected to have a material impact on the City in the current or future reporting periods and on foreseeable future transactions.

(q) Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.



City of Wanneroo

Notes to the Financial Statements for the year ended 30 June 2022

Note 2. Operating Revenues and Expenses

(a). Significant Accounting Policies

Rates, Grants, Donations and Other Contributions

Revenue recognition is determined based on what the customer expects to be entitled to (rights and obligations), while measurement encompasses estimation by the entity of the amount expected to be entitled for performing under the contract or in the case of Rates, when the relevant rateable year commences.

AASB 1058 Income of Not-for-Profit Entities is considered where AASB 15 does not apply to a transaction. The timing of income recognition depends on whether a transaction gives rise to a performance obligation, liability or contribution by owners.

Where the amounts billed to customers are based on the achievement of various milestones established in the contract, the amounts recognised as revenue in a given

period do not necessarily coincide with the amounts billed to or certified by the customer.

Where contributions recognised as revenues during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the nature of and amounts pertaining to those undischarged conditions are disclosed at Note 2(d). That note also discloses the amount of contributions recognised as revenues in a previous reporting period, which were obtained in respect of the City's operation for the current reporting period.

Recognition of revenue is dependent on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

Revenue Category	Nature of goods and services	When obligations typically satisfied	Payment terms	Returns /Refunds /Warranties	Determination of transaction price	Allocating transaction price	Measuring obligations for returns	Revenue recognition
Rates	General Rates	Over time	Payment dates adopted by Council during the year	None	Adopted by Council annually	When event occurs	Not applicable	When rates notice is issued
Grant contracts with customers	Community events & activities, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price if terms breached	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants, subsidies or contributions for the construction of non-financial assets	Construction or acquisition of recognisable non-financial assets to be controlled by the City	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price if terms breached	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants with no contract commitments	General appropriations and contributions with no reciprocal commitment	No obligations	Not applicable	Not applicable	Cash received	On receipt of funds	Not applicable	On receipt of Funds



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 2. Operating Revenues and Expenses (continued)

Revenue Category	Nature of goods and services	When obligations typically satisfied	Payment terms	Returns /Refunds /Warranties	Determination of transaction price	Allocating transaction price	Measuring obligations for returns	Revenue recognition
Licences/ Registrations/ Approvals	Building, planning, development and animal management, having the same nature as a licence regardless of naming.	Single point in time	Full payment prior to issue	None	Set by State legislation or limited by legislation to the cost of provision	Based on timing of issue of the associated rights	No refunds	On payment and issue of the licence, registration or approval
Pool inspections	Compliance safety check	Single point in time	Equal proportion based on an equal annual fee	None	Set by State legislation	Apportioned equally across the inspection cycle	No refunds	After inspection complete based on a 4 year cycle
Other inspections	Regulatory Food, Health and Safety	Single point in time	Full payment prior to inspection	None	Set by State legislation or limited by legislation to the cost of provision	Applied fully on timing of inspection	Not applicable	On payment and issue of the licence, registration or approval
Waste management collections	Kerbside collection service	Over time	Payment on an annual basis in advance	None	Adopted by Council annually	When taxable event occurs	Not applicable	When rates notice is issued
Waste management entry fees	Waste treatment, recycling and disposal service at disposal sites	Single point in time	Payment in advance at gate or on normal trading terms if credit provided	None	Adopted by Council annually	Based on timing of entry to facility	Not applicable	On entry to facility
Property hire and entry	Use of halls and facilities	Single point in time	In full in advance	Refund if booking cancelled within 7 days	Adopted by Council annually	Based on timing of entry to facility	Returns limited to repayment of transaction price	On entry or at conclusion of hire
Memberships	Gym and pool membership	Over time	Payment in full in advance	Refund for unused portion on application	Adopted by Council annually	Apportioned equally across the access period	Returns limited to repayment of transaction price	Output method Over 12 months matched to access right
Fees and charges for other goods and services	Library fees, reinstatements and private works	Single point in time	Payment in full in advance	None	Adopted by Council annually	Applied fully based on timing of provision	Not applicable	Output method based on provision of service or completion of works
Reimbursements	Insurance claims	Single point in time	Payment in arrears for claimable event	None	Set by mutual agreement with the customer	When claim is agreed	Not applicable	When claim is agreed



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 2. Operating Revenues and Expenses (continued)

	Notes	2022 Actual	2022 Budget	2021 Actual
		\$	\$	\$
(b) Net Result				
The Result includes:				
(i) Charging as an Expense:				
Auditors Remuneration				
- Audit		109,400	100,000	80,055
Movement in Expected Credit Loss Sundry Debtors		360,262	-	(178,262)
Depreciation & Amortisation				
<i>Property, Plant & Equipment</i> 7(0)				
- Buildings		3,849,399	6,552,768	6,238,986
- Furniture & Fittings		3,082,510	3,327,936	2,192,917
- Plant & Equipment		2,728,022	2,458,152	2,833,616
- Leasehold Assets		64,202	-	75,257
<i>Infrastructure</i> 8(0)				
- Roads		13,590,816	15,949,224	15,848,345
- Reserves		6,524,337	6,401,796	6,175,811
- Drainage		3,458,402	3,586,428	3,467,917
- Other Infrastructure		2,475,910	2,569,980	2,473,019
- Pathways		2,568,222	2,768,484	3,064,681
- Car Parks		764,982	796,656	774,985
		39,106,802	44,411,424	43,145,534
Interest Expenses (Finance Costs)				
Loan Interest	23(0)	4,389,261	4,395,042	4,381,114
Leases Interest		88,624	4,244	10,650
		4,477,885	4,399,286	4,391,764
Interest Expenses (Finance Costs) - by Fund				
Municipal Fund		4,201,885	4,115,430	4,128,248
Developer Contribution Schemes		276,000	283,856	263,516
		4,477,885	4,399,286	4,391,764
(ii) Crediting as Revenue:				
Interest Earnings				
Investments - Reserve Funds		1,365,227	931,291	2,156,947
Investments - Municipal Funds		664,483	465,646	687,253
Other Interest Income	30	1,076,229	886,521	1,051,006
		3,105,939	2,283,458	3,895,206

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City of Wanneroo

Notes to the Financial Statements for the year ended 30 June 2022

Note 2. Operating Revenues and Expenses (continued)

(c). Statement of Objectives, Reporting Programs and Nature or Type

In order to discharge its responsibilities to the Community, the City has developed a set of operational and financial objectives. These objectives have been established both on an overall basis, reflected by the City's Vision, and for each of the City's broad activities/programs.

With reference to the City's Strategic Community Plan 2021-31:

Vision

A welcoming community, connected through local opportunities.

Purpose

To create a strong community with local opportunities to participate, be active, feel secure, contribute and belong.

Strategic Goals

Goal 1 - An inclusive and accessible City with places and spaces that embrace all.

Goal 2 - A City that celebrates rich cultural histories, where people can visit and enjoy unique experiences.

Goal 3 - A vibrant, innovative City with exciting local opportunities for work, business and investment.

Goal 4 - A sustainable City that balances the relationship between urban growth and the environment.

Goal 5 - A well planned, safe and resilient City that is easy to travel around and provides a connection between people and places.

Goal 6 - A future focused City that advocates, engages and partners to progress the priorities of the community.

Goal 7 - A well governed and managed City that makes informed decisions, provides strong community leadership and valued customer focused services.

REPORTING PROGRAM DESCRIPTIONS

The City's operations that are disclosed encompass the following service orientated activities/programs:

GOVERNANCE

Objective: To provide a decision making process for the efficient allocation of scarce resources.

Activities: Includes the activities of members of Council and the administrative support available to the City for the provision of governance to the district. Other costs relate to the task of assisting elected members and ratepayers on matters which do not concern specific City services.

GENERAL PURPOSE FUNDING

Objective: To collect revenue to allow for the provision of services.

Activities: Collection of rates, general purpose government grants, and interest revenue.

LAW, ORDER AND PUBLIC SAFETY

Objective: To provide services to help ensure a safer and environmentally conscious Community.

Activities: Supervision and enforcement of various local laws relating to fire prevention, animal control and protection of the environment and other aspects of public safety including emergency services.



City of Wanneroo

Notes to the Financial Statements for the year ended 30 June 2022

Note 2. Operating Revenues and Expenses (continued)

(c). Statement of Objectives, Reporting Programs and Nature or Type (continued)

HEALTH

Objective: To provide services to achieve community and environmental health.

Activities: Maternal and infant health facilities, immunisation, meat inspection services, inspection of food outlets, noise control and pest control services.

EDUCATION AND WELFARE

Objective: To provide services to children, youth, the elderly and disadvantaged persons.

Activities: Pre-school and other education services, child minding facilities, playgroups and senior citizens centres.

COMMUNITY AMENITIES

Objective: To provide services required by the Community.

Activities: Rubbish collection services, operation of rubbish disposal sites, litter control, construction and maintenance of urban storm water drains, protection of the environment and administration of town planning schemes and public conveniences.

RECREATION AND CULTURE

Objective: To establish and effectively manage infrastructure and resources which will help the social wellbeing of the community.

Activities: Maintenance of public halls, civic centre, aquatic centre, beaches, recreation centres and various sporting facilities. Provision and maintenance of parks, gardens and playgrounds. Operation of library, museum and other cultural facilities.

TRANSPORT

Objective: To provide safe, effective and efficient transport services to the community.

Activities: Construction and maintenance of roads, streets, footpaths, depots, cycleways, parking facilities and traffic control. Water transport facilities, cleaning of streets, maintenance of street trees and street lighting.

ECONOMIC SERVICES

Objective: To help promote the City and its economic wellbeing.

Activities: Tourism and provision of rural services including weed control, vermin control and standpipes and building control services.

OTHER PROPERTY AND SERVICES

Objective: To monitor and control the City's operations.

Activities: Plant repair and various operational services.



City of Wanneroo

Notes to the Financial Statements

for the year ended 30 June 2022

Note 2. Operating Revenues and Expenses (continued)

(d) Nature or Type Classifications

City of Wanneroo is required by the Australian Accounting Standards to disclose revenue and expenditure according to its nature or type classification. The following nature or type descriptions are also required by the Local Government (Financial Management) Regulations 1996.

REVENUE

Rates

All Rates levied under the Local Government Act 1995. This includes general, differential, specific area Rates, minimum Rates, interim Rates, back Rates and ex-gratia Rates, less discounts offered. This excludes administration fees, interest on instalments, interest on arrears, service charges and waste service and sewerage fees.

Operating Grants, Subsidies and Contributions

This refers to all amounts received as grants, subsidies and contributions that are not classified as non-operating grants.

Non-Operating Grants, Subsidies and Contributions

These are amounts received specifically for the acquisition, construction of new or the upgrade of non-current assets. They are included irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

Profit on Asset Disposal

Profit on the disposal of non-current assets.

Fees and Charges

Revenue (other than service charges) from the use of facilities and charges for services, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees.

Service Charges

Service charges imposed under Division 6 of Part 6 of the Local Government Act 1995. Regulation 54 of the Local Government (Financial Management) Regulations identifies the charges which can be raised. These charges are television and radio rebroadcasting, underground electricity, property surveillance and security and water services. This excludes rubbish removal and charges for the provision of waste services. The City has not levied service charges for the years ended 30 June 2021 and 30 June 2022.

Interest Earnings

Interest and other items of a similar nature, income received from banks and financial institutions, interest on Rate instalments, interest on Rate arrears and interest on debtors (if any).

Other Revenue

Other revenue, which cannot be classified under the above headings. This includes dividends, discounts and rebates (if any).



City of Wanneroo

Notes to the Financial Statements for the year ended 30 June 2022

Note 2. Operating Revenues and Expenses (continued)

(d) Nature or Type Classifications (continued)

EXPENDITURE

Employee Costs

All costs associated with the employment of persons such as salaries, wages, allowances, benefits, superannuation, employment expenses, relocation expenses, workers' compensation insurance, training costs, conferences, safety expenses, medical examinations, various leave costs, and fringe benefits tax.

Material and Contracts

All expenditure on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, consultancy, maintenance agreements, communication expenses, advertising expenses, memberships, periodicals, publications, hire expenses, rental, leases, postage and freight.

Utilities (Gas, Electricity, Water, etc.)

Expenditures made to respective agencies for the provision of power, gas, water or telephones. This excludes expenditure incurred for the re-instatement of services after road works on behalf of these agencies.

Depreciation and Amortisation on Non-Current Assets

Depreciation and amortisation expense raised on all classes of assets except land, artwork and artifacts.

Loss on Asset Disposal

Loss on the disposal of non-current assets.

Interest Expenses

Interest and other costs of finance paid, including costs of finance for loans.

Insurance

All insurance other than workers' compensation. Workers' compensation insurance is included as a cost of employment.

Other Expenditure

Statutory fees, taxes and provision for bad debts. Donations and subsidies made to community groups and expenditure not otherwise classified.



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 2. Operating Revenues and Expenses (continued)

	Opening Balance ¹ 1-Jul-20	Received ² 2021	Expended ³ 2021	Refunded ⁴ 2021	Closing Balance ¹ 30-Jun-21	Received ² 2022	Expended ³ 2022	Refunded ⁴ 2022	Closing Balance 30-Jun-22
	\$	\$	\$	\$	\$	\$	\$	\$	\$
(e). Grants, Subsidies & Contributions									
Grant/Subsidy/Contribution									
Economic Development									
Economic Development Initiatives for Two Rocks	92,000	-	-	-	92,000	-	-	-	92,000
Economic Development Initiatives for Mairmion Avenue Jindalee	76,800	-	-	-	76,800	-	-	-	76,800
Economic Development Contributions for Somerly	42,200	-	-	-	42,200	-	-	-	42,200
Emergency Services & Environmental Protection									
State Emergency Service	-	26,572	(22,352)	-	4,220	-	(4,220)	-	-
Mitigation Activity Fund 2020/2021	-	302,425	(176,122)	-	126,303	99,708	(226,011)	-	-
Smart Grant	-	80,000	-	-	80,000	-	(71,512)	-	8,488
Better Birns Kerbside Collection Program	916,933	800,000	(1,677,484)	-	39,449	-	(39,449)	-	-
Vermont Gardens Street Trees Contribution	-	21,828	-	-	21,828	-	-	-	21,828
New Tree Planting various location	-	139,793	(138,767)	-	1,026	-	(1,026)	-	-
Waste Sorted Talking My Language	-	41,547	(41,201)	-	346	-	(346)	-	-
Communities Environment Program	18,026	-	(18,026)	-	-	-	-	-	-
Health & Fitness									
Service WA Assistance Grant	-	-	-	-	-	12,000	(2,955)	-	9,045
Every Club Year 2 Payment	5,000	-	(5,000)	-	-	-	(2,500)	-	-
Be Connected over 50s	-	10,000	(7,500)	-	2,500	20,000	(13,333)	-	6,667
Kidsport Service Delivery Agreement	-	-	-	-	-	-	-	-	-
Eco Floodlighting John Moloney Park	3,804	-	(3,804)	-	-	-	-	-	-
Paloma Park South Sports Oval floodlighting	-	123,620	(110,366)	-	13,254	-	(15,254)	-	-
John Moloney Park New Fitness Equipment	-	36,137	(9,334)	-	26,803	-	(26,803)	-	-
Belhaven Park Upgrade Sport Floodlighting	-	131,191	(31,211)	-	99,980	-	(99,980)	-	-
Ridgewood Park Floodlighting	190,000	-	(190,000)	-	-	-	-	-	-

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City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 2. Operating Revenues and Expenses (continued)

	Opening Balance ¹ 1-Jul-20	Received ² 2021	Expended ³ 2021	Refunded ⁴ 2021	Closing Balance ¹ 30-Jun-21	Received ² 2022	Expended ³ 2022	Refunded ⁴ 2022	Closing Balance ¹ 30-Jun-22
	\$	\$	\$	\$	\$	\$	\$	\$	\$
(e) Grants, Subsidies & Contributions (continued)									
Grant/Subsidy/Contribution (continued)									
Buildings									
New Carpark at Edgar Griffiths Park	-	208,987	(205,834)	-	3,133	-	(3,133)	-	500,000
Clarkson Youth Centre Upgrade	-	-	-	-	144,865	500,000	(99,949)	-	44,916
Install New Public Toilets at Splendid Park Netball Courts	-	201,126	(56,251)	-	540,875	-	(109,122)	-	451,753
Warradale Park Sports Amenities Building Upgrade	-	550,000	(9,125)	-	147,530	-	(111,520)	-	36,010
WA Recovery Plan Kingsway Regional Sporting Complex	-	150,000	(2,470)	-	334	-	(334)	-	-
New Accessible Pool Pod at Wanneroo Aquamotion	-	108,778	(108,444)	-	19,540	-	-	-	19,540
Southern Suburbs Library Landsdale New NBN Services	-	19,540	-	-	183,297	-	(165,549)	-	17,748
WA Recovery Plan-Youth Innovation Hub in Landsdale	-	250,000	(66,703)	-	80,547	-	(80,547)	-	-
New Public Carpark Civic Centre Wanneroo	-	89,080	(8,533)	-	77,567	-	(77,567)	-	-
Wanneroo Library Upgrade Adult Changing Facility	-	113,160	(35,593)	-	102,361	-	(102,361)	-	-
Phil Renkin Community Centre Upgrade Ventilation System	-	110,000	(7,639)	-	46,991	-	(46,991)	-	-
Quinns Mindarie Community Centre Upgrade Access	-	48,850	(1,859)	-	120,964	-	(120,964)	-	-
Kingsway Olympic Soccer Club External Building Refurbishment	-	215,093	(94,129)	-	-	135,000	(4,821)	-	130,179
Hinckley Park New Toilet Block	-	-	-	-	489,452	-	(85,461)	-	413,991
Alkimos Aquatic Centre WA Recovery Plan	-	500,000	(548)	-	19,060	-	(19,060)	-	-
Addison Park Clubrooms Upgrade Ventilation	-	19,770	(710)	-	13,678	-	(13,678)	-	-
John Moloney Park Clubrooms Upgrade Ventilation	-	13,678	-	-	27,356	-	(27,356)	-	-
Anthony Waring Park Clubrooms Upgrade Ventilation	-	27,356	-	-	121,608	142,650	(137,237)	-	127,021
Kingsway Indoor Stadium Upgrade Changerooms & Toilets	-	121,608	-	-	-	38,500	(2,363)	-	36,117
Instal Canopy Structures at Wanneroo Showgrounds Clubrooms	-	-	-	-	-	41,000	(2,411)	-	38,589
Installation of Solar Panel Batteries at Wanneroo Showgrounds	-	-	-	-	-	-	-	-	39,080
Margaret Cockman Pavilion Upgrade Flooring	-	39,080	-	-	388,843	-	(388,843)	-	-
Wanneroo Aquamotion Family Change Area Upgrade	-	449,305	(60,462)	-	39,080	-	(39,080)	-	-
Upgrade Hydripool Changerooms Wanneroo Aquamotion	-	39,080	-	-	-	-	-	-	-
New Carpark at Hinckley Park	-	150,000	(135,082)	-	62,632	-	(62,632)	-	14,918
Shelvoke Park Carpark Extension	-	75,344	(12,712)	-	-	-	-	-	-

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City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 2. Operating Revenues and Expenses (continued)

	Opening Balance ¹ 1-Jul-20	Received ² 2021	Expended ³ 2021	Refunded ⁴ 2021	Closing Balance ¹ 30-Jun-21	Received ² 2022	Expended ³ 2022	Refunded ⁴ 2022	Closing Balance 30-Jun-22
	\$	\$	\$	\$	\$	\$	\$	\$	\$
(e). Grants, Subsidies & Contributions (continued)									
Grant/Subsidy/Contribution (continued)									
Recreation & Culture									
Kingsway Soccer Changerooms	-	-	-	-	-	45,454	-	-	45,454
Quinns Rocks Foreshore Changerooms	-	-	-	-	-	45,454	-	-	45,454
Community Garden Rosewarth	32,841	-	(32,841)	-	-	-	-	-	-
Wanneroo Festival 2022	-	-	-	-	-	35,000	-	-	35,000
Inspiring WA National Science Week Grant	-	-	-	-	-	4,530	-	-	4,530
Better Beginnings Innovations Grant	-	-	-	-	-	21,779	-	-	21,779
Better Beginnings Micro Grant	-	-	-	-	-	8,930	-	-	8,930
Musica Viva Outer Metro Arts	-	49,314	(12,514)	-	36,800	-	(36,800)	-	-
Age-Friendly Communities Social Connectivity Grant	-	14,450	(5,775)	-	8,675	-	(8,675)	-	-
Girrawheen Multicultural Community Office & Senior Hall	12,419	-	(12,419)	-	-	-	-	-	-
Clarkson Memory Café & Clarkson Library Virtual Reality	10,600	-	(8,996)	-	1,604	-	(1,604)	-	-
Lotterywest Global Beats & Eats	15,905	-	-	(15,905)	-	-	-	-	-
Edgar Griffiths Dog Park Lighting	71,351	212,225	(283,576)	-	-	80,000	(5,000)	-	75,000
Splendid Skate Park Construction	-	-	-	-	-	-	-	-	-
Edgar Griffiths Dog Park	-	-	-	-	-	-	-	-	-
Every Club Grant Scheme	-	7,875	-	-	7,875	7,875	(7,875)	-	7,875
Shorehaven Waterfront Park Play Equipment Contribution	17,818	-	(17,818)	-	-	-	-	-	-
Get Online (Good Things Foundation)	216	-	(216)	-	-	-	-	-	-
Health My Way (Digital Health)	5,000	-	(3,000)	-	2,000	-	(2,000)	-	-
Be Connected Next Stage	-	-	-	-	-	-	-	-	-
Abbeville Park Upgrade	84,764	15,792	(100,556)	-	-	-	-	-	-
Houghton Park BMX Track	-	100,000	(58,928)	-	41,072	-	-	-	41,072
Wanneroo BMX Raceway	-	-	-	-	-	125,000	-	-	125,000
Splendid Park New Cycling Facility	-	-	-	-	-	705,000	-	-	705,000
Splendid Park Ovals Floodlighting	-	-	-	-	-	210,000	-	(10,463)	199,537
Nature Playground Gumblossom	-	-	-	-	-	50,000	-	-	50,000

(continued on next page)



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 2. Operating Revenues and Expenses (continued)

	Opening Balance ¹ 1-Jul-20	Received ² 2021	Expended ³ 2021	Refunded ⁴ 2021	Closing Balance ¹ 30-Jun-21	Received ² 2022	Expended ³ 2022	Refunded ⁴ 2022	Closing Balance ¹ 30-Jun-22
	\$	\$	\$	\$	\$	\$	\$	\$	\$
(e). Grants, Subsidies & Contributions (continued)									
Grant/Subsidy/Contribution (continued)									
Kingsway Dog Park Lighting	-	-	-	-	-	80,000	-	-	80,000
Koorndoola Bike Plan	-	-	-	-	-	170,000	-	-	170,000
Installation of Outdoor Fitness Equipment	-	-	-	-	-	37,000	-	-	37,000
Jindings Park New Play Area	-	84,252	(21,840)	-	62,412	-	(62,412)	-	-
Studmaster Park Footbridge & Tower	-	186,445	(4,700)	-	193,745	-	(193,745)	-	-
Halesworth Park Buller North District Open Space Master Plan	985,088	-	(986,088)	-	78,160	3,250,000	(956,175)	-	2,283,825
Donnelly Park Upgrade Playground & Access	-	78,160	-	-	78,160	-	(78,160)	-	-
Chesterfield Park Upgrade Playground & Lighting	-	60,400	-	-	60,400	-	(60,400)	-	-
Wonambi Park Construction	-	106,838	(14,248)	-	92,590	-	(92,590)	-	-
Bellport Park New Play Area Installation	-	111,208	(9,553)	-	101,655	-	(101,655)	-	-
Quinns Mindarie Community Centre New Play Area Installation	-	48,850	(8,700)	-	40,150	-	(40,150)	-	-
Breakwater Park Construction & Play Equipment	-	83,792	(15,359)	-	78,433	-	(78,433)	-	-
Dalvik Park Upgrade Senior Recreation Space	-	36,264	(2,922)	-	33,342	-	(33,342)	-	-
Ridgewood Park Structures Upgrades	-	-	-	-	-	120,000	(1,191)	-	118,809
Dishwasher & Chairs for Alexander Heights Community Centre	-	-	-	-	-	16,200	-	-	16,200
Planting Trees for Queen's Jubilee	-	-	-	-	-	11,636	-	-	11,636
Diamond Sports Infrastructure at Gumblossom Park Quinns Rocks	-	-	-	-	-	241,865	-	-	241,865
Roads									
Prindville Road Intersection Upgrade Contribution	53,845	-	(79,862)	-	3,983	-	-	-	3,983
Prindville Road Intersection Upgrade Contribution	64,927	-	(64,927)	-	-	-	-	-	-
Prindville Road Intersection Upgrade Contribution	57,555	-	(57,555)	-	-	-	-	-	-
Prindville Road Intersection Upgrade Contribution	160,229	-	(160,229)	-	-	-	-	-	-
Lot 75 Cooper Street Madeley	10,000	-	-	-	10,000	-	-	-	10,000
Lancaster Industrial Park	76,747	-	-	-	76,747	-	-	-	76,747
Contribution to Madeley Rise	42,216	-	-	-	42,216	-	-	-	42,216
Roundabout Construction at Rosso Meander Woodvale	32,850	-	-	-	32,850	-	-	-	32,850

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City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 2. Operating Revenues and Expenses (continued)

	Opening Balance ¹ 1-Jul-20	Received ² 2021	Expended ³ 2021	Refunded ⁴ 2021	Closing Balance ¹ 30-Jun-21	Received ² 2022	Expended ³ 2022	Refunded ⁴ 2022	Closing Balance 30-Jun-22
	\$	\$	\$	\$	\$	\$	\$	\$	\$
(e). Grants, Subsidies & Contributions (continued)									
Grant/Subsidy/Contribution (continued)									
Woodvale Local Structure Plan Contribution	431,026	-	(431,026)	-	-	-	-	-	-
Geary Ray - Drainage Upgrade- High Road	11,135	-	-	-	11,135	-	-	-	11,135
Roundabout - Driver Road & Waterford Parade Stage 7 Ashdale	18,000	-	-	-	18,000	-	-	-	18,000
Construction of Roundabout Intersection of Librizzi Parade &	20,265	-	-	-	20,265	-	-	-	20,265
Contribution for Future Resurfacing of Roundabouts in Ashton	25,000	-	(25,000)	-	-	-	-	-	-
Compensation for Road Widening at Lot600 Wattle Ave Neerabup	785,494	-	-	-	785,494	-	-	-	785,494
Contribution for Subdivision of Lot 507 Pederick Road, Neerabup (Road Deed No 2)	2,022,077	-	-	-	2,022,077	-	-	-	2,022,077
Contribution for Subdivision of Lot 507 Pederick Road, Neerabup (Road Deed No 1)	1,503,803	-	-	-	1,503,803	-	-	-	1,503,803
Wanneroo Road/Prindiville Drive Intersection	31,427	-	(31,427)	-	-	-	-	-	-
Install Skid Resistant Treatment Gnaragara Road & Alexander Drive	23,600	-	-	(23,600)	-	-	-	-	-
Mirrabooka Ave & Rawlinson Drv Pre-Deflection Black Spot Grant	-	-	-	-	-	156,358	(124,268)	-	32,090
Civic Drive Access to Wanneroo Shopping Centre	-	62,126	(16,108)	-	46,018	-	(46,018)	-	-
Project Management Cost for New Pathways Various Locations	-	384,397	(78,168)	-	306,228	-	(306,228)	-	-
Gumblossom Park Quinns Rocks Pathway	-	78,160	(9,621)	-	68,539	-	(68,539)	-	-
Stockland WA - East Landsdale	85,101	-	-	-	85,101	-	-	-	85,101
Road Improvements Quinns Road Upgrade	-	-	-	-	-	696,088	(696,088)	-	-
Main Roads Western Australia - Agreement Ocean Reef Road	60,190	-	(60,190)	-	-	-	-	-	-
Marmion Avenue Santa Barbara Quinns Intersection Upgrade	-	-	-	-	-	91,733	(5,915)	-	85,818
Wanneroo Road to Old Yancheep Road Neerabup	-	-	-	-	-	8,000,000	(577,046)	-	7,422,952

(continued on next page)

City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 2. Operating Revenues and Expenses (continued)

	Opening Balance ¹ 1-Jul-20	Received ² 2021	Expended ³ 2021	Refunded ⁴ 2021	Closing Balance ¹ 30-Jun-21	Received ² 2022	Expended ³ 2022	Refunded ⁴ 2022	Closing Balance 30-Jun-22
	\$	\$	\$	\$	\$	\$	\$	\$	\$
(e). Grants, Subsidies & Contributions (continued)									
Grant/Subsidy/Contribution (continued)									
Ocean Reef Wangara & Brady/Hartman New Pathway	-	-	-	-	-	288,357	(232,091)	-	56,306
Santa Barbara Parade Quinns Upgrade Intersection	-	-	-	-	-	200,000	(7,142)	-	192,858
Belvedere Hills Stage 5 Hocking	8,838	-	(8,838)	-	-	-	-	-	-
Bus Shelters at Various Locations	15,545	73,850	(397)	-	73,453	-	(53,079)	-	20,374
Lot 33 Lancaster Road Wangara	8,165	-	(15,545)	(8,165)	-	-	-	-	-
Design Traffic Signal Mast Arms at Ocean Reef Road	1,043	40,000	(41,043)	-	-	-	-	-	-
Garden Park Drive Wanneroo Roads to Recovery	2,500	-	(2,500)	-	-	-	-	-	-
Bennett Road Quinns Roads to Recovery	-	-	-	-	-	175,233	(175,233)	-	-
Road Improvements Lukin Drive to Benenden Avenue	-	-	-	-	-	473,064	(473,064)	-	-
Road Rehabilitation Project Beach Road Section B	-	-	-	-	-	19,383	-	-	19,383
Road Rehabilitation Project Beach Road Section A	-	-	-	-	-	203,272	(203,272)	-	-
Road Rehabilitation Project Civic Drive	-	-	-	-	-	80,000	(69,860)	-	10,140
Road Improvements New Speed Signs Huntington Parkway	-	-	-	-	-	939,910	-	-	939,910
Flynn Drive Upgrade	950,000	600,000	(1,550,000)	-	-	-	-	-	-
Hartman Drive, Hepburn Ave to Gnangara Road	17,469	-	-	-	17,469	-	-	-	17,469
Lot 69 Kingsway Road Future Works	-	-	-	-	-	-	-	-	-
Safer WA									
CCTV Upgrade Various Locations	-	241,089	(42,732)	-	198,357	-	(198,357)	-	-
Wangara CCTV	-	-	-	-	-	187,000	-	-	187,000
Total Unspent Grants, Subsidies & Contributions	9,140,612	2,910,413	(7,522,288)	(47,670)	9,481,066	17,755,019	(7,206,795)	(10,453)	20,028,327

Notes:
 (1) - Grants/contributions received in a previous reporting period that were not expended at the close of the previous period
 (2) - New grants/contributions received during the reporting period and which had not been fully expended in the manner specified by the contributor.
 (3) - Grants/contributions received throughout the financial year and were fully expended are not disclosed in the above note.
 (4) - Unspent funds returned to grantor.



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 3. Cash and Cash Equivalents

	Notes	2022 Actual	2021 Actual
		\$	\$
Unrestricted			
Cash - Municipal		17,059,747	14,594,924
Cash on Hand		11,526	12,976
		<u>17,071,273</u>	<u>14,607,900</u>
Restricted			
Town Planning Schemes		5,200	5,198
		<u>5,200</u>	<u>5,198</u>
Total Cash and Cash Equivalents	15(a)	<u>17,076,473</u>	<u>14,613,098</u>
The following restrictions have been imposed by regulations or other externally imposed requirements:			
Town Planning Schemes Cash		5,200	5,198
		<u>5,200</u>	<u>5,198</u>
Total Restricted Cash		<u>5,200</u>	<u>5,198</u>

SIGNIFICANT ACCOUNTING POLICY**Cash and Cash Equivalents**

Cash and cash equivalents in the Statement of Financial Position comprise cash at bank and on hand and short-term deposits that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. These exclude outstanding bank overdrafts, which are included as short-term borrowings in current liabilities on the Statement of Financial Position.



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 4. Other Financial Assets

	2022 Actual	2021 Actual
	\$	\$
Current Financial Assets		
Financial assets at amortised cost	430,000,000	400,000,000
	430,000,000	400,000,000
Other financial assets at amortised cost		
Term Deposits	430,000,000	400,000,000
	430,000,000	400,000,000
Held as		
Unrestricted		
Term Deposit - Municipal	63,381,577	51,647,764
	63,381,577	51,647,764
Restricted		
Reserves - Cash Backed	236,762,351	226,011,711
Reserves - Development Contribution Plans	22,111,021	18,918,601
Town Planning Schemes	81,251,840	87,267,865
Unspent Grants	20,026,827	9,481,066
Unspent Loans	6,466,384	6,672,993
	366,618,423	348,352,236
Total Other Financial Assets	430,000,000	400,000,000
The following restrictions have been imposed by regulations or other externally imposed requirements:		
Asset Replacement/Enhancement Reserve	67,783,297	63,907,204
Carried Forward Capital Projects Reserve	9,115,915	3,728,681
Cash Paid in Lieu of Public Open Space Prior to 10 April 2006 Reserve	2,568,717	2,554,736
Coastal Infrastructure Management Reserve	15,851,639	15,872,524
Domestic Refuse Reserve	12,556,005	13,156,108
Golf Course Reserve	1,309,161	1,311,425
Strategic Land Reserve	10,969,385	6,029,093
Leave Liability Reserve	15,088,204	15,006,085
Loan Repayment Reserve	47,857,222	56,450,457
Neerabup Development Reserve	4,808,579	4,387,201
Plant Replacement Reserve	15,725,024	16,802,775
Regional Open Space Reserve	24,516,489	18,415,711
Section 152 Reserve	744,440	740,388
Strategic Projects/Initiatives Reserve	336,432	167,516
TPS 20 - District Distributor Road	7,404,919	7,364,620
Yanchep Bus Reserve	126,923	117,187
	236,762,351	226,011,711



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 4. Other Financial Assets (continued)

		2022 Actual	2021 Actual
		\$	\$
Alkimos/Eglinton Coastal Corridor Community Facilities Reserve	(1)(b)	20,247,766	17,399,405
Yanchep/Two Rocks Coastal Corridor Community Facilities Reserve	(1)(c)	1,863,255	1,519,196
Total Development Contribution Plans		22,111,021	18,918,601
Berkley Road Local Structure Plan		3,110,519	3,102,174
East Wanneroo Cell 1		1,917,783	5,062,280
East Wanneroo Cell 2		9,799,725	9,622,522
East Wanneroo Cell 3		650,098	765,813
East Wanneroo Cell 4		11,553,427	11,890,649
East Wanneroo Cell 5		3,966,532	4,900,405
East Wanneroo Cell 6		22,854,421	24,046,349
East Wanneroo Cell 7		2,964,747	2,879,182
East Wanneroo Cell 8		5,000,943	5,003,671
East Wanneroo Cell 9		18,933,770	19,466,587
Town Planning Scheme No 5 - Landsdale		499,875	528,233
Total Town Planning Schemes		81,251,840	87,267,865
Unspent Grants and Contributions	(1)(d)	20,026,827	9,481,066
Unspent Loans		6,466,384	6,672,993
Total Unspent Grants and Loans		26,493,211	16,154,059
Total Restricted Cash		366,618,423	348,352,236

SIGNIFICANT ACCOUNTING POLICY

Other Financial Assets at Amortised Cost

Other financial assets at amortised cost

The City classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Fair values of financial assets at amortised cost are not materially different to their carrying amounts, since the interest receivable on those assets is either close to current market rates or the assets are of a short term nature. Non-current financial assets at amortised cost fair values are based on discounted cash flows using a current market rates. They are classified as level 2 fair values in the fair value hierarchy due to the observable market rates.

Interest received is presented under cashflows from operating activities in the Statement of Cash Flows where it is earned from financial assets that are held for cash management purposes.

Financial assets at fair value through profit and loss

The City classifies the following financial assets at fair value through profit and loss:

- debt investments which do not qualify for measurement at either amortised cost or fair value through other comprehensive income.
- equity investments which the City has not elected to recognise fair value gains and losses through other comprehensive income.

Impairment and risk

Information regarding impairment and exposure to risk can be found at Note 1.



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 5. Trade and Other Receivables

	2022 Actual	2021 Actual
	\$	\$
Current		
Rates Outstanding (inclusive of Waste and Swimming Pool Inspection Fees)	7,782,343	9,500,496
Sundry Debtors	1,213,602	1,526,899
Accrued Income	1,580,642	1,703,696
Goods & Services Tax Receivable	2,735,727	1,547,479
Prepayments	1,509,706	2,078,698
Less: Expected Credit Loss	(824,930)	(464,668)
Total Current Trade & Other Receivables	13,997,090	15,892,600
Non-Current		
Rates Outstanding - Pensioners	4,271,618	4,098,119
Total Non-Current Trade & Other Receivables	4,271,618	4,098,119

SIGNIFICANT ACCOUNTING POLICY**Trade and Other Receivables**

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. A loss allowance is recognised by applying the expected credit loss model.



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 6. Inventories

	2022 Actual	2021 Actual
	\$	\$
Current		
Consumables & Materials	328,855	304,083
Total Current Inventories	<u>328,855</u>	<u>304,083</u>

SIGNIFICANT ACCOUNTING POLICIES**(i) Raw materials and stores, work in progress and finished goods**

Raw materials and stores, work in progress and finished goods are stated at the lower of cost or net realisable value. Cost comprises direct materials, direct labour and an appropriate proportion of variable and fixed overhead expenditure, the latter being allocated on the basis of normal operating capacity. Costs are assigned to individual items of inventory on the basis of weighted average costs. Net realisable value is the established selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

(ii) Land Held for Sale/capitalisation of borrowing costs

Land held for resale is stated at the lower of cost or net realisable value. Cost is assigned by specific identification and includes the cost of acquisition, development and borrowing costs during development. When development is completed, borrowing costs and other holding charges are expensed as incurred. Borrowing costs included in the cost of land held for resale are those costs that would have been avoided if the expenditure on the acquisition and development of the land had not been made. Borrowing costs incurred while active development is interrupted for extended periods are recognised as expenses.

Revenue arising from the sale of property is recognised in the operating statement as at the time of signing a binding contract of sale. Land held for resale is classified as current except where it is held as non-current based on the City's intentions to release for sale.

(iii) Library books

All library books are expensed at the point of acquisition either through purchase or inheritance.



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 6. Inventories (continued)

	2022 Actual	2021 Actual
	\$	\$
Non-Current		
Land Held for Sale- Development Costs	17,236,832	21,764,680
Total Non-Current Inventories	17,236,832	21,764,680

Land held for sale includes commercial land on Flynn Drive in Neerabup, commercial land on Opportunity Street in Wangara and one sixth ownership of residential land on Lot 118 Mindarie which is being developed by Tamala Park Regional Council.

SIGNIFICANT ACCOUNTING POLICIES**Non-Current Assets (or Disposal Groups) "Held for Sale" and Discontinued Operations**

Non-current assets (or disposal groups) are classified as held for sale and stated at the lower of either (i) their carrying amount, or (ii) fair value less costs to sell, if their carrying amount will be recovered principally through a sale transaction rather than through continuing use.

The exception to this is plant and motor vehicles, which are turned over on a regular basis. Plant and motor vehicles are retained in Non-Current Assets under the classification of Property, Plant and Equipment - unless the assets are to be traded in after 30 June and the replacement assets were already purchased and accounted for as at 30 June.

For any assets or disposal groups classified as Non-Current Assets "held for sale", an impairment loss is recognised at any time when the assets carrying value is greater than its fair value less costs to sell.

Non-current assets "held for sale" are not depreciated or amortised while they are classified as "held for sale".

Non-current assets classified as "held for sale" are presented separately from the other assets in the Statement of Financial Position.

A Discontinued Operation is a component of the City's operations that has been disposed of or is classified as "held for sale" and that represents a separate major line of business or geographical area of operations, is part of a single co-ordinated plan to dispose of such a line of business or area of operations, or is a subsidiary acquired exclusively with a view to resale.

The results of discontinued operations are presented separately on the face of the Statement of Comprehensive Income.



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 7a. Property, Plant and Equipment

	Note	2022 Actual \$	2021 Actual \$
Land - Fair Value		123,307,830	121,763,000
Land - Cost (Additions after Valuation)		21,820	-
		123,329,650	121,763,000
Buildings - Fair Value		206,236,901	206,236,901
Buildings - Cost (Additions after Valuation)		3,210,504	-
Buildings - Less Accumulated Depreciation		(3,849,399)	-
		205,598,006	206,236,901
Furniture & Fittings - Opening Net Book Value		8,889,467	8,034,696
Furniture & Fittings - Cost (Additions)		2,946,552	3,047,688
Furniture & Fittings - Less Accumulated Depreciation		(3,082,510)	(2,192,917)
		8,753,509	8,889,467
Plant & Equipment - Opening Net Book Value (Less Disposals)		20,397,561	16,146,241
Plant & Equipment - Cost (Additions)		6,179,170	8,208,666
Plant & Equipment - Less Accumulated Depreciation		(2,728,022)	(2,833,616)
		23,848,709	21,521,291
Leasehold Assets - Fair Value		276,269	218,747
Leasehold Assets - Less Accumulated Depreciation		(221,015)	(75,257)
		55,254	143,490
Works in Progress - Cost		27,678,776	18,502,079
		27,678,776	18,502,079
Total Property, Plant & Equipment	(ii)	389,263,904	377,056,228

The fair value of Land and Building is determined at least every five years in accordance with legislative requirements. At the end of each period the valuation is reviewed and where appropriate the fair values are updated to reflect current market conditions. This process is considered to be in accordance with the *Local Government (Financial Management) Regulation 17A*, which requires land, buildings, infrastructure, investment properties and vested improvements to be shown at fair value. As a result of amendments to the *Local Government (Financial Management) regulation 17A* effective from 1 July 2019, vested land, including land under roads, are treated as right of use assets and measured at zero cost.

Following the change to the *Local Government (Financial Management) Regulation 17A*, plant and equipment type assets (being plant and equipment and furniture and fittings) are measured under the cost model.

In accordance with AASB 16, the City recognised right of use asset in relation to leases which had previously been classified as operating leases.



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 7b. Property, Plant and Equipment (continued)

Movements in Carrying Amounts

	Land	Buildings	Furniture & Fittings	Plant & Equipment	Leasehold Assets	Works in Progress	Total
	\$	\$	\$	\$	\$	\$	\$
Balance as at 1 July 2020	134,236,184	179,845,668	8,034,696	17,320,864	232,502	8,839,337	348,509,251
Additions	-	2,715,394	1,621,797	8,208,666	-	13,624,777	26,170,634
Disposals	-	-	-	(1,174,623)	-	-	(1,174,623)
Adjustments	(32,810)	-	-	-	(13,755)	-	(46,565)
Revaluation - Increments	-	27,378,681	-	-	-	-	27,378,681
Revaluation - (Decrements)	(12,440,374)	-	-	-	-	-	(12,440,374)
Depreciation	-	(6,238,966)	(2,192,917)	(2,833,616)	(75,257)	-	(11,340,776)
Transfers from Works in Progress	-	2,536,144	1,425,891	-	-	(3,962,035)	-
Property, Plant & Equipment at 30 June 2021	121,763,000	206,236,901	8,889,467	21,521,291	143,490	18,502,079	377,056,228
Recognition of Land Previously Wrongly Written off	3,324,830	-	-	-	-	-	3,324,830
Property, Plant & Equipment After Revaluation	125,087,830	206,236,901	8,889,467	21,521,291	143,490	18,502,079	380,381,058
Balance as at 1 July 2021	125,087,830	206,236,901	8,889,467	21,521,291	143,490	18,502,079	380,381,058
Additions	21,820	3,114,236	2,624,012	6,179,170	-	9,591,448	21,530,686
Disposals	(1,780,000)	-	-	(1,123,730)	-	-	(2,903,730)
Adjustments	-	-	4,057	-	(24,034)	-	(19,977)
Depreciation	-	(3,849,399)	(3,082,510)	(2,728,022)	(64,202)	-	(9,724,133)
Transfers from Works in Progress	-	96,268	318,483	-	-	(414,751)	-
Property, Plant & Equipment at 30 June 2022	123,329,650	205,588,006	8,753,509	23,848,709	55,254	27,878,776	389,263,904



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 8a. Infrastructure Assets

	2022	2021
Notes:	Actual	Actual
	\$	\$
Roads - Fair Value	1,184,223,932	1,236,959,732
Roads - Movement Current Year	10,744,439	(36,887,455)
Roads - Less Accumulated Depreciation	<u>(13,590,816)</u>	<u>(15,848,345)</u>
	1,181,377,555	1,184,223,932
Drainage - Fair Value	393,528,662	403,380,504
Drainage - Movement Current Year	2,926,938	(6,383,925)
Drainage - Less Accumulated Depreciation	<u>(3,458,402)</u>	<u>(3,467,917)</u>
	392,997,198	393,528,662
Other Infrastructure - Fair Value	55,852,720	58,253,574
Other Infrastructure - Movement Current Year	197,906	72,165
Other Infrastructure - Less Accumulated Depreciation	<u>(2,475,911)</u>	<u>(2,473,019)</u>
	53,574,715	55,852,720
Pathways - Fair Value	87,735,281	89,138,139
Pathways - Movement Current Year	3,316,955	1,661,823
Pathways - Less Accumulated Depreciation	<u>(2,568,222)</u>	<u>(3,064,681)</u>
	88,484,014	87,735,281
Car Parks - Fair Value	30,938,566	31,687,791
Car Parks - Movement Current Year	454,588	25,760
Car Parks - Less Accumulated Depreciation	<u>(764,982)</u>	<u>(774,985)</u>
	30,628,172	30,938,566
Reserves - Fair Value	134,674,344	133,335,767
Reserves - Movement Current Year	9,467,507	7,514,388
Reserves - Less Accumulated Depreciation	<u>(6,524,337)</u>	<u>(6,175,811)</u>
	137,617,514	134,674,344
Works in Progress - Cost	45,169,514	35,274,888
	45,169,514	35,274,888
Total Infrastructure	1,929,848,682	1,922,228,393

The fair value of Infrastructure is determined at least every five years in accordance with legislative requirements. At the end of each period the valuation is reviewed and where appropriate the fair values are updated to reflect current market conditions. This process is considered to be in accordance with the *Local Government (Financial Management) Regulation 17A*, which requires land, buildings, infrastructure, investment properties and vested improvements to be shown at fair value.



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 8b. Infrastructure Assets (continued)

Movements in Carrying Amounts

	Roads		Drainage		Other Infrastructure		Pathways		Car Parks		Reserves		Works in Progress		Total
	Fair Value	\$	Fair Value	\$	Fair Value	\$	Fair Value	\$	Fair Value	\$	Fair Value	\$	Cost	\$	
Balance as at 1 July 2020	1,236,959,732		403,380,504		58,253,574		89,138,139		31,687,791		133,335,767		53,918,943		2,006,674,450
Additions	17,228,418		4,299,152		72,165		1,605,415		11,663		6,260,546		16,520,024		45,997,383
Disposals	(87,740,478)		(10,898,204)		-		-		-		-		-		(98,638,682)
Depreciation (Expense)	(15,848,345)		(3,467,917)		(2,473,019)		(3,064,681)		(774,985)		(6,175,811)		-		(31,804,758)
Transfers from Works in Progress	33,624,605		215,127		-		56,408		14,097		1,253,842		(35,164,079)		-
Infrastructure at 30 June 2021	1,184,223,932		393,528,662		55,852,720		87,735,281		30,938,566		134,674,344		35,274,888		1,922,228,393
Balance as at 1 July 2021	1,184,223,932		393,528,662		55,852,720		87,735,281		30,938,566		134,674,344		35,274,888		1,922,228,393
Additions	9,356,567		2,876,203		197,905		2,258,635		441,059		8,781,377		13,091,211		37,002,958
Depreciation (Expense)	(13,590,816)		(3,458,402)		(2,475,910)		(2,568,222)		(764,982)		(6,524,337)		-		(29,382,669)
Transfers from Works in Progress	1,387,872		50,735		-		1,058,319		13,529		686,130		(3,196,585)		-
Infrastructure at 30 June 2022	1,181,377,555		392,997,198		53,574,715		88,484,014		30,628,172		137,617,514		45,169,514		1,929,848,532



City of Wanneroo

Notes to the Financial Statements for the year ended 30 June 2022

Note 8c. Fixed Assets

SIGNIFICANT ACCOUNTING POLICIES

Non-Current Assets

Each class of fixed assets within either property, plant and equipment or infrastructure, is carried at cost or fair value less, where applicable, any accumulated depreciation and impairment losses.

Initial recognition and measurement between mandatory revaluation dates

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Financial Management Regulations 17A (5)*. These assets are expensed immediately and are placed on an "Attractive & Portable Device Register" list for reference and maintenance.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition.

The cost of non-current assets constructed by the City includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets that are land, buildings, infrastructure and investment properties (including vested improvements) acquired between initial recognition and the next revaluation of the asset class in accordance with the mandatory measurement framework, are recognised at cost and disclosed as being at fair value as management believes cost approximates fair value. They are subject to subsequent revaluation at the next anniversary date in accordance with the mandatory measurement framework.

Revaluation

The fair value of land, buildings, infrastructure and investment properties is determined every five years in accordance with the regulatory framework. This includes buildings and infrastructure items which were pre-existing improvements (i.e. vested improvements) on vested land acquired by the City.

At the end of each period the valuation is reviewed and where appropriate the fair value is updated to reflect current market conditions. This process is considered to be in accordance with the *Local Government (Financial Management) Regulation 17A (2)*, which require land, buildings, infrastructure, investment properties and vested improvements to be shown at fair value.

Individual assets that are plant and equipment type assets and right-of-use assets are measured using the cost model in accordance with *Local Government (Financial Management) Regulation 17A (2)(b) and 17A (2)(c)*.

Increases in the carrying amount arising on revaluation of assets are credited to a revaluation reserve in equity. Decreases in the carrying amount that offset previous increases of the same asset are recognised against revaluation reserve directly in equity. All other decreases are recognised in the Statement of Comprehensive Income.



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 8c. Fixed Assets (continued)

SIGNIFICANT ACCOUNTING POLICIES (continued)

Land under Control prior to 1 July 2019

In accordance with the then *Local Government (Financial Management) Regulation 16(a)(ii)*, the City was previously required to include as an asset (by 30 June 2013), vested Crown Land operated by the local government with regional significance such as golf courses, showgrounds, racecourses or other sporting or recreational facilities.

Upon initial recognition, these assets were recorded at cost in accordance with AASB 116. They were then classified as Land and revalued along with other land.

Land under Roads prior to 1 July 2019

In Western Australia, most land under roads is Crown Land, the responsibility for managing which, is vested in the local government.

Effective as at 1 July 2008, the City elected not to recognise any value for land under roads acquired on or before 30 June 2008. This accords with the treatment available in Australian Accounting Standard AASB 1051 Land Under Roads and the then *Local Government (Financial Management) Regulation 16(a)(i)* which arbitrarily prohibited local governments from recognising such land as an asset. This regulation has now been

In respect of land under roads acquired on or after 1 July 2008, as detailed above, the then *Local Government (Financial Management) Regulation 16(a)(i)* prohibited local governments from recognising such land as an asset.

Whilst such treatment is inconsistent with the requirements of AASB 1051, *Local Government (Financial Management) Regulation 4(2)* provides, in the event of such an inconsistency, the *Local Government (Financial Management) Regulations* prevail. Consequently, any land under roads acquired on or after 1 July 2008 was not included as an asset of the City.

Land under Roads from 1 July 2019

As a result of amendments to the *Local Government (Financial Management) Regulations 1996*, effective from 1 July 2019, vested land, including land under roads, is treated as right-of-use assets measured at zero cost. Therefore, the previous inconsistency with AASB 1051 in respect of non-recognition of land under roads acquired on or after 1 July 2008 has been removed, even though measurement at zero cost means that land under roads is still not included in the statement of financial position.

The City has accounted for the removal of the vested land values associated with vested land previously recognised by removing the land value and associated revaluation reserve as at 1 July 2019. The comparatives have not been restated.

Vested Improvements from 1 July 2019

The measurement of vested improvements at fair value in accordance with *Local Government (Financial Management) Regulation 17A(2)(iv)* is a departure from AASB 16 which would have required the City to measure the vested improvements as part of the related right-of-use assets at zero cost.

Depreciation of Non-Current Assets

All non-current assets that have a limited useful life are separately and systematically depreciated over their useful lives in a manner that reflects the consumption of the future economic benefits embodied in those assets. Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the time the asset is completed and held ready for use.



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 8c. Fixed Assets (continued)

SIGNIFICANT ACCOUNTING POLICIES (continued)

Depreciation is recognised on a straight-line basis, using rates which are reviewed each reporting period. Major depreciation periods are:

Buildings	40 years
Bus Shelters*	30 - 50 years
Computer Hardware	3 years
Computer Software	2 years
Pathways*	25 - 70 years
Furniture & Equipment (excluding Artwork & Artefacts**)	10 years
Heavy Vehicles - 1,201 kg to 4,000 kg	years/100,000 km's (45% residual)
Heavy Vehicles - 4,001 kg to 9,000 kg	years/200,000 km's (40% residual)
Heavy Vehicles - 9,001 kg to 12,000 kg	years/500,000 km's (48% residual)
Heavy Vehicles – Refuse	5 years (20% residual)
Light Vehicles	3 years (60% residual)
Plant	10 years (50% residual)
Other Infrastructure*	10 - 80 years
Other Plant and Equipment	10 years
Land**	Not Applicable
Parks & Reserves*	12 - 85 years
Irrigation Piping	30 years
Reserves/Playground Equipment*	10 - 15 years
Sealed Car Parks – Pavement*	40 - 80 years
Road - Kerb	40 years
Road - Seal*	15 - 40 years
Road Pavement	40 years
Underpasses	40 years
Water Supply Piping & Drainage Systems*	40 - 80 years

*Due to useful lives of the individual assets within each asset type varying, despite being of a similar nature, the asset types denoted have a range of depreciation periods.

**Land, Artwork and Artefacts are not considered depreciable asset classes.

The assets' residual values and useful lives are reviewed and adjusted, if appropriate, at the end of each reporting period. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the Statement of Comprehensive Income. When revalued assets are sold, amounts included in the revaluation reserve relating to that asset are transferred to retained earnings.

Right-of-use Assets – Valuation

Right-of-use assets are measured at cost. This means that all right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost (i.e. not included in the statement of financial position). The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which are reported at fair value.



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 9. Contract and Other Liabilities

	2022 Actual	2021 Actual
	\$	\$
Contract Liabilities		
Grants & Contributions Received Upfront	20,026,827	9,481,065
Town Planning Scheme & Development Contribution Plan Deferred Income	95,602,290	92,003,198
Total Contract Liabilities	115,629,117	101,484,263
Classified as:		
Current Contract Liabilities	32,817,320	28,103,766
Non-current Contract Liabilities	82,811,797	73,380,497
Total Contract Liabilities	115,629,117	101,484,263

SIGNIFICANT ACCOUNTING POLICIES

Contract and Other Liabilities

On 1 July 2019 the City adopted "AASB 15 Revenue from Contracts with Customers" and "AASB 1058 Income For Not-For-Profit Entities". The contract liabilities have arisen on adoption of AASB 15 and AASB

When an amount of consideration is received from a customer / fund provider prior to the City transferring a good or service to the customer, the City presents the funds which exceed revenue recognised as a contract liability.

Note 10. Lease Liabilities

	2022 Actual	2021 Actual
	\$	\$
Classified as:		
Current Lease liability	60,670	76,123
Non-current Lease Liability	-	56,389
Total Lease Liabilities	60,670	132,512

SIGNIFICANT ACCOUNTING POLICIES

Leases

On adoption of AASB 16, the City recognised lease liabilities in relation to leases which had previously been classified as operating leases.

At inception of a contract, the City assesses if the contract contains or is a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

At the commencement date, a right of use asset is recognised at cost and lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the City uses its incremental borrowing rate.

All contracts that are classified as short-term leases (i.e. a lease with a remaining term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

Leases for right-of-use assets are secured over the asset being leased.



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 11. Trade and Other Payables

	2022 Actual	2021 Actual
	\$	\$
Current		
Trade Payables	24,187,069	25,480,067
Bonds & Security Deposits	23,031,416	14,561,841
Total Current Trade and Other Payables	47,218,485	40,041,908

SIGNIFICANT ACCOUNTING POLICIES

Trade and Other Payables

Trade and other payables are carried at amortised cost. They represent liabilities for goods and services provided to the City prior to the end of the financial year that are unpaid and arise when the City becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured and are usually paid within 30 days from the date of receipt of the invoice unless otherwise agreed.

Note 12. Borrowings

	2022 Actual	2021 Actual
	\$	\$
Non-Current		
Loans	74,334,488	74,334,488
Total Non-Current Borrowings	74,334,488	74,334,488

Additional details on borrowings is provided in Note 23.

SIGNIFICANT ACCOUNTING POLICIES

Interest-bearing Loans and Borrowings

All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs.

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Fees paid for the establishment of loan facilities that are yield related are included as part of the carrying amount of the loans and borrowings.

Borrowings are classified as current liabilities unless the City has an unconditional right to defer settlement of the liability for at least 12 months after the Statement of Financial Position date. Borrowing costs are recognised as an expense when incurred, except where they are directly attributable to the acquisition, construction or production of a qualifying asset, where this is the case, they are capitalised as part of the cost of the particular asset.



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 13. Provisions

	2022 Actual	2021 Actual
	\$	\$
Current		
Annual Leave	6,648,499	6,526,695
Long Service Leave	6,879,416	6,753,797
Time in Lieu	142,832	152,701
Workers Compensation	5,001,079	4,356,360
COVID-19 Leave	1,214,500	1,340,000
Purchased Leave	48,726	40,200
Sick Leave	207,528	234,288
Environmental Rehabilitation	2,240,000	2,240,000
Provision for Legal Fees	600,000	-
Total Current Provisions	22,982,580	21,644,041
Non-Current		
Long Service Leave	1,656,869	1,725,594
Headworks Levy Refund - Town Planning Schemes	6,351,461	12,089,010
Total Non-Current Provisions	8,008,330	13,814,604

SIGNIFICANT ACCOUNTING POLICIES**Employee Benefits**

The provisions for employee benefits relates to amounts expected to be paid for long service leave, annual leave, sick leave, wages and salaries and are calculated as follows:

Wages, Salaries, Annual Leave, Sick Leave and Long Service Leave (Short-term Benefits)

The provisions for employee benefits - wages, salaries, sick leave, annual leave and long service leave expected to be settled within 12 months represents the amount the City has a present obligation to pay resulting from employees' services provided to Statement of Financial Position date. The provision has been calculated at nominal amounts based on remuneration rates the City expects to pay and includes related on-

Long Service Leave (Long-term Benefits)

The liability for long service leave is recognised in the provision for employee benefits. It is measured as the present value of expected future payments to be made in respect of services provided by employees up to the Statement of Financial Position date, using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity, and currency, that match as closely as possible, the estimated future cash outflows.

Where the City does not have the unconditional right to defer settlement beyond 12 months, the liability is recognised as a current liability.



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 13. Provisions (continued)

SIGNIFICANT ACCOUNTING POLICIES

Provisions

Provisions are recognised when the City has a present legal or constructive obligation as a result of past events; it is more likely than not that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated. Provisions are not recognised for future operating losses. Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow, with respect to any one item included in the same class of obligations, may be small.

Movements in Provisions

Class of Provision	Opening Balance as at 1/7/21	Additional Provisions	Decrease due to Payments	Closing Balance as at 30/6/22
	\$	\$	\$	\$
Annual Leave	6,526,695	5,059,907	(4,938,103)	6,648,499
Long Service Leave	8,479,391	845,569	(788,675)	8,536,285
Provision for Legal Fees	-	600,000	-	600,000
Time in Lieu	152,701	209,815	(219,684)	142,832
Workers Compensation	4,356,360	1,357,946	(713,227)	5,001,079
COVID-19 Leave	1,340,000	-	(125,500)	1,214,500
Purchased Leave	40,200	152,907	(144,381)	48,726
Sick Leave	234,288	2,187,629	(2,214,389)	207,528
Headworks Levy Refund - Town Planning Schemes	12,089,010	-	(5,737,549)	6,351,461
Environmental Rehabilitation	2,240,000	-	-	2,240,000
TOTAL	35,458,645	10,413,773	(14,881,508)	30,990,910



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 14. Reserves - Cash Backed

	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$
(a). Alkimos/Eglinton Coastal Corridor Community Facilities Reserve			
Opening Balance	17,399,405	17,180,292	14,906,801
Amount Set Aside / Transfer to Reserve	2,914,534	3,021,574	2,576,081
Amount Used / Transfer from Reserve	(66,173)	(1,551,418)	(83,477)
	20,247,766	18,650,448	17,399,405
(b). Asset Replacement/Enhancement Reserve			
Opening Balance	63,907,204	59,830,019	17,182,923
Amount Set Aside / Transfer to Reserve	8,837,803	12,021,714	51,710,413
Amount Used / Transfer from Reserve	(4,961,710)	(6,979,165)	(4,986,132)
	67,783,297	64,872,568	63,907,204
(c). Carried Forward Capital Projects Reserve			
Opening Balance	3,728,681	3,728,681	3,953,277
Amount Set Aside / Transfer to Reserve	9,115,917	-	3,728,681
Amount Used / Transfer from Reserve	(3,728,683)	(3,728,681)	(3,953,277)
	9,115,915	-	3,728,681
(d). Cash Paid in Lieu of Public Open Space Prior to 10 April 2006 Reserve			
Opening Balance	2,554,736	-	-
Amount Set Aside / Transfer to Reserve	13,981	2,469,079	2,554,736
	2,568,717	2,469,079	2,554,736
<i>Detailed breakdown of Cash Paid in Lieu of Public Open Space Prior to 10 April 2006 Reserve:</i>			
Alexander Heights	251,742	256,176	250,371
Lot 1 & 2 Berkley Road, Marangaroo	550,537	560,238	547,541
Lot 962, Anchorage Drive, Mindarie	603,659	614,297	600,374
Lot 29 Badgerup Road, Wanneroo	248,111	252,483	246,761
Neaves Road, Mariginiup	65,534	66,688	65,177
Burbridge Avenue Koondoola	200,415	203,946	199,324
Quinns Beach Estate	260,597	246,502	259,179
Lot 23, Badgerup Road, Gnangara	96,586	91,362	96,060
Lot 100, St Andrews Drive, Yanchep	120,732	114,202	120,075
Lot 46 Backshall Place, Wanneroo	108,713	-	108,121
182, Badgerup Road, Wanneroo	62,091	63,185	61,753
	2,568,717	2,469,079	2,554,736



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 14. Reserves - Cash Backed (continued)

	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$
(e). Coastal Infrastructure Management Reserve			
Opening Balance	15,872,524	15,708,579	15,960,896
Amount Set Aside / Transfer to Reserve	86,487	61,186	157,807
Amount Used / Transfer from Reserve	(107,372)	(228,300)	(246,179)
	15,851,639	15,541,465	15,872,524
(f). Domestic Refuse Reserve			
Opening Balance	13,156,108	10,769,391	10,115,190
Amount Set Aside / Transfer to Reserve	16,988,328	41,947	7,559,676
Amount Used / Transfer from Reserve	(17,588,431)	(3,672,659)	(4,518,758)
	12,556,005	7,138,679	13,156,108
(g). Golf Course Reserve			
Opening Balance	1,311,425	1,150,162	948,084
Amount Set Aside / Transfer to Reserve	377,827	557,881	456,679
Amount Used / Transfer from Reserve	(380,091)	(420,000)	(93,338)
	1,309,161	1,288,043	1,311,425
(h). Strategic Land Reserve			
Opening Balance	6,029,093	6,025,480	4,493,301
Amount Set Aside / Transfer to Reserve	4,952,039	5,921,470	1,552,883
Amount Used / Transfer from Reserve	(11,747)	(20,000)	(17,091)
	10,969,385	11,926,950	6,029,093
(i). Leave Liability Reserve			
Opening Balance	15,006,085	15,806,887	14,767,108
Amount Set Aside / Transfer to Reserve	82,119	61,569	238,977
	15,088,204	15,868,456	15,006,085
(j). Loan Repayment Reserve			
Opening Balance	56,450,457	56,461,381	54,411,047
Amount Set Aside / Transfer to Reserve	5,573,432	1,889,920	2,039,410
Amount Used / Transfer from Reserve	(14,166,667)	-	-
	47,857,222	58,351,301	56,450,457
(k). Neerabup Development Reserve			
Opening Balance	4,387,201	3,882,211	4,711,173
Amount Set Aside / Transfer to Reserve	1,022,259	1,015,121	46,245
Amount Used / Transfer from Reserve	(600,881)	(2,312,059)	(370,217)
	4,808,579	2,585,273	4,387,201
(l). Plant Replacement Reserve			
Opening Balance	16,802,775	17,858,008	15,178,128
Amount Set Aside / Transfer to Reserve	2,646,018	3,760,857	4,060,193
Amount Used / Transfer from Reserve	(3,723,769)	(12,621,624)	(2,435,546)
	15,725,024	8,997,241	16,802,775



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 14. Reserves - Cash Backed (continued)

	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$
(m). Regional Open Space Reserve			
Opening Balance	18,415,711	18,356,759	14,252,148
Amount Set Aside / Transfer to Reserve	6,100,778	6,071,501	4,163,563
	24,516,489	24,428,260	18,415,711
(n). Section 152 Reserve (formerly Section 20A Land Reserve)			
Opening Balance	740,388	784,255	779,660
Amount Set Aside / Transfer to Reserve	4,052	3,055	7,626
Amount Used / Transfer from Reserve	-	-	(46,898)
	744,440	787,310	740,388
(o). Strategic Projects/Initiatives Reserve			
Opening Balance	167,516	24,996,872	54,067,731
Amount Set Aside / Transfer to Reserve	37,013,509	1,470,718	315,010
Amount Used / Transfer from Reserve	(36,844,593)	(10,098,268)	(54,215,225)
	336,432	16,369,322	167,516
(p). TPS 20 - District Distributor Road Headworks Reserve			
Opening Balance	7,364,620	7,345,829	7,292,332
Amount Set Aside / Transfer to Reserve	40,299	28,612	72,288
	7,404,919	7,374,441	7,364,620
(q). Yanchep Bus Reserve			
Opening Balance	117,187	119,794	113,932
Amount Set Aside / Transfer to Reserve	9,736	5,467	3,255
	126,923	125,261	117,187
(r). Yanchep/Two Rocks Coastal Corridor Community Facilities Reserve			
Opening Balance	1,519,196	1,764,218	-
Amount Set Aside / Transfer to Reserve	963,515	697,641	1,817,868
Amount Used / Transfer from Reserve	(619,456)	(1,785,295)	(298,672)
	1,863,255	676,564	1,519,196
Total Reserves	258,873,372	257,450,661	244,930,312
Summary of Reserves			
Opening Balance	244,930,312	261,768,818	233,133,731
Impact of amended Section 154 of the Planning and Development Act	13,981	-	2,554,736
	244,944,293	261,768,818	235,688,467
Reserve Transfers			
Amount Set Aside/Transfer to Reserve	96,728,652	39,099,312	80,506,655
Amount Used/Transfer from Reserve	(82,799,573)	(43,417,469)	(71,264,810)
	13,929,079	(4,318,157)	9,241,845
Total Reserves	258,873,372	257,450,661	244,930,312



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 14. Reserves - Cash Backed (continued)

	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$
Summary of Reserve Transfers			
Impact of Amended Section 154 of the Planning and Development Act 2005			
Cash Paid in Lieu of Public Open Space Prior to 10 April 2006 Reserve	13,981	-	2,554,736
Transfers to Reserves			
Alkimos/Eglinton Coastal Corridor Community	2,914,534	3,021,574	2,576,081
Asset Replacement/Enhancement Reserve	8,837,803	12,021,714	51,710,413
Carried Forward Capital Projects Reserve	9,115,917	-	3,728,681
Coastal Infrastructure Management Reserve	86,487	61,186	157,807
Domestic Refuse Reserve	16,988,328	41,947	7,559,676
Golf Course Reserve	377,827	557,881	456,679
Strategic Land Reserve	4,952,039	5,921,470	1,552,883
Leave Liability Reserve	82,119	61,569	238,977
Loan Repayment Reserve	5,573,432	1,889,920	2,039,410
Neerabup Development Reserve	1,022,259	1,015,121	46,245
Plant Replacement Reserve	2,646,018	3,760,857	4,060,193
Regional Open Space Reserve	6,100,778	6,071,501	4,163,563
Section 152 Reserve	4,052	3,055	7,628
Strategic Projects/Initiatives Reserve	37,013,509	1,470,718	315,010
TPS 20 - District Distributor Road	40,299	28,612	72,288
Yanchep Bus Reserve	9,736	5,467	3,255
Yanchep/Two Rocks Coastal Corridor	963,515	697,641	1,817,868
Total Transfers to Reserves	96,728,652	36,630,233	80,506,655
Transfers from Reserves			
Alkimos/Eglinton Coastal Corridor Community	(66,173)	(1,551,418)	(83,477)
Asset Replacement/Enhancement Reserve	(4,961,710)	(6,979,165)	(4,986,132)
Carried Forward Capital Projects Reserve	(3,728,683)	(3,728,681)	(3,953,277)
Coastal Infrastructure Management Reserve	(107,372)	(228,300)	(246,179)
Domestic Refuse Reserve	(17,588,431)	(3,672,659)	(4,518,758)
Golf Course Reserve	(380,091)	(420,000)	(93,338)
Strategic Land Reserve	(11,747)	(20,000)	(17,091)
Loan Repayment Reserve	(14,166,667)	-	-
Neerabup Development Reserve	(600,881)	(2,312,059)	(370,217)
Plant Replacement Reserve	(3,723,769)	(12,621,624)	(2,435,546)
Section 152 Reserve	-	-	(46,898)
Strategic Projects/Initiatives Reserve	(36,844,593)	(10,098,268)	(54,215,225)
Yanchep/Two Rocks Coastal Corridor	(619,456)	(1,785,295)	(298,672)
Total Transfers from Reserves	(82,799,573)	(43,417,469)	(71,264,810)
Total Net Transfer to/(from) Reserves	13,943,060	(6,787,236)	11,796,581



City of Wanneroo

Notes to the Financial Statements for the year ended 30 June 2022

Note 14. Reserves - Cash Backed (continued)

All of the cash backed reserves are supported by money held in financial institutions and match the amounts shown as restricted cash in Note 3 and Note 4 to these financial statements.

In accordance with Council resolutions in relation to each of the reserves, the purpose for which the reserves were created is as follows:

Alkimos/Eglinton Coastal Corridor Community

To be used for accumulating Developer Contributions for the capital funding of community facilities and associated costs related to the administration and implementation of the Developer Contribution Plan in the Alkimos/Eglinton Development Contribution Area.

Asset Replacement/Enhancement Reserve

To be used for the funding of renewal, upgrade and acquisition of new or replacement assets for the City.

* Effective from 1 July 2021, the Asset Renewal Reserve and the Asset Replacement Reserve have been combined to create a new Reserve "Asset Replacement/Enhancement Reserve".

Carried Forward Capital Projects Reserve

To be used for the municipally funded carried forward capital works.

Cash Paid In Lieu of Public Open Space Prior to 10 April 2006 Reserve

To be used for holding any remaining unexpended funds received in lieu of Public Open Space prior to 10 April 2006 under the Town Planning and Development Act 1928. Separate sub-reserve accounts are maintained for each sub-division.

Coastal Infrastructure Management Reserve

To be used for Coastal Infrastructure capital works.

Domestic Refuse Reserve

To be used for requirements specifically needed for the provision of the domestic collection service.

Golf Course Reserve

To be used for the capital improvements of the Carramar and Marangaroo Golf Courses.

Strategic Land Reserve

To be used for receiving the proceeds of the sale of significant property assets, acquisition, leasing, development and/or disposal of land under the City of Wanneroo Strategic Land Policy.



City of Wanneroo

Notes to the Financial Statements for the year ended 30 June 2022

Note 14. Reserves - Cash Backed (continued)

Leave Liability Reserve

To be used for long service leave and annual leave liability of the City.

Loan Repayment Reserve

To be used for setting aside adequate funds over time to repay loan commitments.

Neerabup Development Reserve

To be used for meeting the associated cost of developing the City's investment land in Neerabup.

Plant Replacement Reserve

To be used for replacing City's plant and equipment.

Regional Open Space Reserve

To be used to support regional open space capital works.

Section 152 Reserve

To be used for capital improvements on recreation reserves in the general locality from which funds were sourced.

Strategic Projects/Initiatives Reserve

To be used for the introduction of new or upgrade of existing services, maintenance, renewal, upgrade of existing assets and purchase of new assets or project works of the City over an expected period of 20 years. The annual funds transfer is derived from the rate setting surplus less municipal funding of capital works carried forward.

TPS 20 - District Distributor Road

To be used for the construction of District Distribution Roads associated with Town Planning Scheme 20.

Yanchep Bus Reserve

To be used for the Yanchep Community for the costs associated with the replacement of the community bus.

Yanchep/Two Rocks Coastal Corridor

To be used for the purpose of accumulating Developer Contributions for the capital funding of community facilities and associated costs related to the administration and implementation of the Developer Contribution Plan in the Yanchep/Two Rocks Development Contribution Area.

The majority of these reserves are not expected to be used within a set period. Further transfers to the reserve accounts are expected to occur as funds are utilised.



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 15. Reserves - Asset Revaluation

	Notes	2022 Actual \$	2021 Actual \$
Asset revaluation reserves have arisen on revaluation of the following classes of assets:			
(a). Land			
Opening Balance		104,936,183	117,376,557
Recognition of Land Written Off		3,324,830	-
Revaluation Decrement	(iii)	-	(12,440,374)
		108,261,013	104,936,183
(b). Buildings			
Opening Balance		72,107,912	44,729,231
Revaluation Increment	(ii)	-	27,378,681
		72,107,912	72,107,912
(c). Plant & Equipment			
Opening Balance		3,640,213	3,640,213
Revaluation Increment	(i)	-	-
		3,640,213	3,640,213
(d). Equity Accounted Investments			
Opening Balance		3,938,658	4,247,142
Revaluation Increment	(ii)(iii)	3,356,712	-
Revaluation Decrement	(ii)(iv)	-	(308,484)
		7,295,370	3,938,658
(e). Other Infrastructure			
Opening Balance		879,321,424	879,321,424
Revaluation Decrement	(v)	-	-
		879,321,424	879,321,424
Total Asset Revaluation Reserves		1,070,625,932	1,063,944,390
Summary of Asset Revaluation Reserve			
Opening Balance		1,063,944,390	1,049,314,567
Movement in Revaluation Reserve		3,324,830	-
		1,067,269,220	1,049,314,567
Movements During the Year			
Revaluation Increment		3,356,712	27,378,681
Revaluation Decrement		-	(12,748,858)
		3,356,712	14,629,823
Total Asset Revaluation Reserves		1,070,625,932	1,063,944,390



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 16. Notes to the Statement of Cash flows

	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$

(a). Reconciliation of Cash

For the purposes of the Statement of Cash Flows, cash includes cash on hand and cash equivalents. Cash at the end of the reporting period is reconciled to the related items in the Statement of Financial Position as follows:

Cash and Cash Equivalents	17,076,473	349,298,109	14,613,098
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(b). Reconciliation of Net Cash Provided
By Operating Activities to Net Result

Net Result	37,735,470	18,023,820	(44,411,830)
Depreciation	39,106,802	44,411,424	43,145,534
(Profit)/Loss on Sale of Assets	(1,124,466)	(3,931,762)	95,838,213
Share of Net (Profits) or Losses of Associates/Joint Ventures	(11,948,248)	-	583,531
Town Planning Scheme Income (Inc. Interest)	(9,484,541)	(25,630,638)	(4,686,768)
Town Planning Scheme Expenses	8,466,558	19,907,771	3,974,234
Non-Operating Contract Expenses	14,168,717	15,000,000	-
Decrease/(Increase) in Receivables	818,091	(324,300)	1,971,247
Increase/(Decrease) in Expected Credit Loss	360,262	-	(178,262)
(Increase)/Decrease in Inventories	(24,772)	(6,400)	43,365
(Decrease)/Increase in Payables & Accruals	7,142,269	(4,978,218)	4,287,536
Increase in Employee Leave Entitlements	795,313	-	218,051
Increase in Other Provisions	2,114,500	425,240	2,412,138
(Increase)/Decrease in Contract Liabilities	-	190,681	-
Grants/Contributions	(23,863,600)	(31,256,024)	(39,194,030)
Net Cash from Operating Activities	64,262,355	31,831,594	64,002,959

(c). Undrawn Borrowing Facilities
Credit Standby Arrangements

Credit Card Limit	550,000	550,000	550,000
Credit Card Balance at Balance Date	(18,749)	(50,000)	(2,478)
Total Amount of Credit Unused	531,251	500,000	547,522

The City of Wanneroo currently has the facility credit limit of \$550,000 (2021: \$550,000) with total amount of credit cards currently in use is \$418,000 (2021: \$334,000).

Loan Facilities

Loan Facilities - Non-Current	74,334,488	89,334,197	74,334,488
Total Facilities in Use at Balance Date	74,334,488	89,334,197	74,334,488



City of Wanneroo

Notes to the Financial Statements for the year ended 30 June 2022

Note 17. Contingent Liabilities

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but disclosure of existence is considered relevant to the users of these Financial Statements.

LIABILITIES NOT RECOGNISED:

(i) Guarantees

The City has accepted the contingent liability resulting from the provision of an irrevocable financial guarantee on behalf of Mindarie Regional Council (MRC) for its contractual liability to the Contractor undertaking the operation of the Resource Recovery Facility.

On 19 August 2021, MRC obtained approval to end the Resource Recovery Facility Agreement (RRFA) and the City paid one sixth of \$85M amounting to \$14.2M on 24 August 2021, extinguishing the guarantee. At 30 June 2022, no contingent liability exist in relation to RRFA.

(ii) Bank Guarantees

The City of Wanneroo currently holds bank guarantees of \$12,612,951 (2021: \$13,093,647) with respect to commercial customers and property developers.

(iii) Bakotas v City of Wanneroo

In January 2012, the City compulsorily acquired a portion of land at Lot 3 (185) Mary Street, Wanneroo under the Land Administration Act 1997 (WA). The claim for compensation could not be settled by negotiation and so the claim was heard by the Supreme Court in August and September 2022.

The landowners' claim has increased from \$2,148,850 (in April 2012) to a 'high point' of \$4,331,210 plus interest and costs. The Court's decision is pending at present.

(iv) Mindarie Regional Council (MRC)

In February 2020, MRC received its first Mandatory Auditor's Report (MAR) as requested by the Department of Water and Environmental Regulation (DWER) in respect to the Tamala Park Waste Management Facility site.

Among other things, the purpose of the MAR is to confirm that earlier investigations adequately characterised the contamination status of the site and whether potentially significant risks to human health, the environment or environmental values exist on-site or off-site.

The MRC received a second iteration of the MAR in November 2021, which has further assessed the contamination status of the site. In reaching their conclusion, the independent auditor has evaluated the information contained in the investigative reports as generally complete, accurate and compliant with the relevant guidelines. Also, the assessments were sufficient to define the potential extent and types of contamination.

The MAR auditor has determined, based on the analysis contained in the assessed reports, that the site remains suitable for ongoing use as a Class II landfill ('source site'). Likewise, the affected site to the north of the facility remains suitable for its current use as a development buffer zone ('affected site'). A summary of findings for the source site are listed below:

Source site:

- All soil samples returned results below established criteria.
- Groundwater results indicate impact to the aquifer immediately below the landfill levels above relevant drinking water established criteria, although some results are reflective of naturally occurring conditions. Groundwater on site remains suitable for controlled industrial use on site without an unacceptable risk.
- Landfill gas results indicate that the existing extraction system is working effectively, with negligible detection of landfill gas outside the extraction network.



City of Wanneroo

Notes to the Financial Statements

for the year ended 30 June 2022

Note 17. Contingent Liabilities (continued)

Affected site:

- Groundwater results indicate some contaminants above relevant drinking water established criteria. Elevated levels of some identified contaminants are also known to occur naturally in the local environment.
- No landfill gas detected outside the site boundary.

Currently, DWER has classified the site as "Contaminated – Remediation Required" and the affected site as "Contaminated – Restricted Use".

The MAR report received in November 2021 required further investigation to confirm 2 main areas:

- Adequacy of the landfill gas monitoring network and assessment of the potential for off site migration of landfill gas; and
- On going assessment of landfill gas and groundwater as part of the ongoing Site Management Plan to inform long term trends and need for mitigation measures.

Since receiving the MAR in November 2021:

Groundwater monitoring

The MRC has commissioned 2 rounds of groundwater testing (December 2021 and June 2021), with the final report on the testing received August 2022. One of the report's conclusions were based on the groundwater monitoring results in 2021, no significant changes to the overall risk profile at the TPVMF, buffer zone and nearby residential development have been identified, compared to the 2020 assessment. This report also recommended ongoing monitoring required and the recommendation to rationalise the groundwater monitoring network and the number of analytical suites included in each sampling round.

Site management plan (SMP)

A SMP was developed and received in May 2022 for the MRC. The SMP is required to provide a management plan for the site to ensure that potential risks associated with soil, landfill gas and groundwater contaminants are appropriately managed for the ongoing use of the site as a landfill facility and leachate management. There are no specific "results" from this plan. This Plan remains an evolving document that addresses the overall management of landfill gas and groundwater based on the latest advice.

Landfill gas monitoring

The most recent gas monitoring report was obtained in Sept 2021, this covered 3 sampling rounds (January to March 2021). One of the report's conclusions were "Under the current site conditions (i.e. active landfill gas extraction and continuous landfill gas monitoring in the workshop), the risks to the site's workers and off-site residents from landfill gas are considered Low. The risks to site's infrastructure and terrestrial ecosystem is however considered Negligible." Gas testing was also conducted in December 2021 and October 2022, however, the MRC has not yet received the gas monitoring report for these test.

At this time, the MRC has no new information to suggest that an additional landfill rehabilitation provision is required to address any specific remediation requirements, nor do the recommendations from groundwater or gas reports recommend any such action.

(v) City of Wanneroo v Tah Land Pty Ltd

In 2016, the City commenced legal proceedings against Tah Land Pty Ltd seeking to enforce obligations under a Deed of Agreement between the parties. The trial in the first instance was heard in November 2019 with judgement handed down in July 2020 in favour of Tah Land. As part of that judgement a costs order was made requiring the City to pay Tah Land's costs as agreed or assessed.

The City appealed the judgement to the Court of Appeal and the hearing was in August 2021. The Court of Appeal delivered judgment in this case on 26 May 2022 and the City was ordered to pay Tah Land's costs, to be taxed if not agreed. The parties agreed on a sum of \$480,000 in full and final settlement of Tah Land's costs, which was paid to Tah Land on 12 August 2022. The case is now finally concluded.



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 18. Capital and Leasing Commitments

	2022 Actual	2021 Actual
	\$	\$
Capital Expenditure Commitments		
Contracted for:		
Land and Building Works	1,284,091	3,435,463
Engineering Works	1,978,542	1,540,736
Parks Works	3,520,003	992,392
Plant and Equipment Works	7,394,176	10,834,957
Total Capital Expenditure Commitments	14,176,812	16,803,548
Payable:		
Not later than one year	14,176,812	16,803,548
Total Capital Expenditure Commitments	14,176,812	16,803,548

Note 19. Investments in Associate

	2022 Actual	2021 Actual
	\$	\$
Non-Current		
Equity Accounted Investments		
Tamala Park Regional Council	9,085,983	9,161,550
Mindarie Regional Council	19,336,854	3,922,080
Local Government House Trust	97,254	92,258
Total Non-Current Investments	28,520,091	13,175,888

SIGNIFICANT ACCOUNTING POLICY

Investments in Associates

An associate is an entity over which the City has significant influence. Significant influence is the power to participate in the financial operating policy decisions of that entity but is not control or joint control of those policies. Investments in associates are accounted for in the financial statements by applying the equity method of accounting, whereby the investment is initially recognised at cost and adjusted thereafter for the post-acquisition change in the City's share of net assets of the associates. In addition, the City's share of the profit or loss of the associate is included in the City's profit or loss.

The carrying amount of the investment includes, where applicable, goodwill relating to the associate. Any discount on acquisition, whereby the City's share of the net fair value of the associate exceeds the cost of investment, is recognised in profit or loss in the period in which the investment is acquired.

Profits and losses resulting from transactions between the City and the associate are eliminated to the extent of the City's interest in the associate.

When the City's share of losses in an associate equals or exceeds its interest in the associate, the City discontinues recognising its share of further losses. This occurs unless the City has incurred legal or constructive obligations or made payments on behalf of the associate. When the associate subsequently makes profits, the City will resume recognising its share of those profits once its share of the profits equals the share of the losses not recognised.



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 19. Investments in Associate (continued)

(i) Tamala Park Regional Council

The City of Wanneroo, along with the City of Perth, City of Joondalup, City of Stirling, City of Vincent, Town of Cambridge and Town of Victoria Park is a member of the Tamala Park Regional Council (TPRC). The establishment of the Tamala Park Regional Council was pursuant to Section 3.61 of the Local Government Act 1995. The Tamala Park Regional Council formally came into existence on the 3 February 2006. The Tamala Park Regional Council's activities centre around the development of the subdivided Mindarie Lot 118 which was initially purchased in 1981 to provide a refuse landfill site for member councils of the Mindarie Regional Council.

	2022 Actual	2021 Actual
	\$	\$
(a) Retained Surplus Attributable to Equity Accounted Investments (TPRC)		
Balance at the beginning of the year	179,633	275,062
Share of (Loss) /Profit from operating activities after tax	(114,810)	(95,429)
Balance at end of the financial year	64,823	179,633
(b) Carrying Amount of Equity Accounted Investments (TPRC)		
Balance at beginning of the financial year	9,161,550	7,816,650
Share of (Loss)/Profit from operating activities after tax	(114,810)	(95,429)
Distribution to participants	(1,666,666)	(1,500,000)
Movement in Capital Contributions	1,705,909	2,940,329
Balance at end of the financial year	9,085,983	9,161,550



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 19. Investments in Associate (continued)

	2022 Actual	2021 Actual
	\$	\$
The City's interest in the Tamala Park Regional Council as at 30 June 2022 and 30 June 2021 is as follows:		
(i) Interest in Tamala Park Regional Council		
Current Assets	8,846,505	8,944,696
Non-Current Assets	297,671	287,121
Total Assets	9,144,176	9,231,817
Current Liabilities	(36,080)	(70,062)
Non-Current Liabilities	(22,113)	(205)
Total Liabilities	(58,193)	(70,267)
Net Assets	9,085,983	9,161,550

The development and subdivision of park Lot 118 Mindarie (Tamala Park)

The activities of Tamala Park Regional Council centers around the development of part Lot 118 Mindarie. This lot has been developed during the current and previous financial years with the purposes of creating new urban land lots and a new urban community. The City of Wanneroo contributes one sixth of any funding required for capital or operating costs and is entitled to one sixth of the net revenue from the sale of lots of land. The City's one sixth share of income and expenditure are as follows:

	2022 Actual	2021 Actual
	\$	\$
Income from Sales	5,115,250	5,046,853
Development Expenses	(2,633,896)	(1,274,089)
Surplus/(Deficit)	2,481,354	3,772,764



City of Wanneroo

Notes to the Financial Statements

for the year ended 30 June 2022

Note 19. Investments in Associate (continued)

(ii) Mindarie Regional Council

The City of Wanneroo, along with the City of Perth, City of Joondalup, City of Stirling, City of Vincent, Town of Cambridge and Town of Victoria Park is a member of the Mindarie Regional Council (MRC). The Mindarie Regional Council's objective is to establish and operate a long term refuse disposal site. The City of Wanneroo has contributed one sixth of the land and establishment costs of the refuse disposal facility on Mindarie Lot 118. The City uses the refuse disposal facility at Mindarie to deposit all non recyclable waste collected by the City's domestic waste services. Capital contributions paid during establishment are represented in the accounts of the City of Wanneroo as a Non-Current Asset.

	2022 Actual	2021 Actual
	\$	\$
(a) Retained Surplus Attributable to Equity Accounted Investments (MRC)		
Balance at the beginning of the year	(696,476)	(205,142)
Share of Profit from operating activities after tax	12,058,062	(491,334)
Balance at end of the financial year	11,361,586	(696,476)
(b) Carrying Amount of Equity Accounted Investments (MRC)		
Balance at beginning of the financial year	3,922,080	4,721,898
Share of Profit from operating activities after tax	12,058,062	(491,334)
Share of Revaluation of assets	3,356,712	(308,484)
Balance at end of the financial year	19,336,854	3,922,080
The City's interest in the Mindarie Regional Council as at 30 June 2022 and 30 June 2021 is as follows:		
Interest in Mindarie Regional Council		
Current Assets	8,380,249	7,087,810
Non-Current Assets	15,933,111	15,098,858
Total Assets	24,313,360	22,186,668
Current Liabilities	(934,297)	(2,413,280)
Non-Current Liabilities	(4,042,209)	(15,851,308)
Total Liabilities	(4,976,506)	(18,264,588)
Net Assets	19,336,854	3,922,080



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 19. Investments in Associate (continued)

(iii) Local Government House Trust

The Local Government House Trust (LGHT) is an agreement between the Western Australian Local Government Association and the vast majority of Councils in the State for the provision of an office for the Western Australian Local Government Association (WALGA).

No movement for the year ended 30 June 2022 has been included as financial information is not readily available at the date of this report. The movement is not expected to have a material impact on the financial statements as a whole.

	2022 Actual	2021 Actual
	\$	\$
(a) Retained Surplus Attributable to Equity Accounted Investments (LGHT)		
Balance at the beginning of the year	92,258	89,026
Share of Profit from operating activities after tax	4,996	3,232
Balance at end of the financial year	97,254	92,258
(b) Carrying Amount of Equity Accounted Investments (LGHT)		
Balance at beginning of the financial year	92,258	89,026
Share of profit/(loss) from operating activities after tax	4,996	3,232
Balance at end of the financial year	97,254	92,258
The City's interest in Local Government House Trust as at 30 June 2022 and 30 June 2021 is as follows:		
Interest in Local Government House Trust		
Current Assets	32,763	27,053
Non-Current Assets	184,051	190,865
Total Assets	216,814	217,918
Current Liabilities	(119,560)	(125,660)
Total Liabilities	(119,560)	(125,660)
Net Assets	97,254	92,258



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 19. Investments in Associate (continued)

	Share of Profit/(Loss)		Share of Net Assets	
	2022	2021	2022	2021
	Actual	Actual	Actual	Actual
	\$	\$	\$	\$
Summary of Investments				
Tamala Park Regional Council	(114,810)	(95,429)	9,085,983	9,161,550
Mindarie Regional Council	12,058,062	(491,334)	19,336,854	3,922,080
Local Government House Trust	4,996	3,232	97,254	92,258
Total	11,948,248	(583,531)	28,520,091	13,175,888

SIGNIFICANT ACCOUNTING POLICY

Interest in Joint Arrangements

Joint arrangements represent the contractual sharing of control between parties in a business venture where unanimous decisions about relevant activities are required.

Separate joint venture entities providing joint venturers with an interest to net assets are classified as a joint venture and accounted for using the equity method. Refer to Note 4 for a description of the equity method of accounting.

Joint operations represent arrangements whereby joint operators maintain direct interests in each asset and exposure to each liability of the arrangement. The City's interests in the assets, liabilities, revenue and expenses of joint operations are included in the respective line items of the financial statements.



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 20. Trust Funds

	Balance 30-Jun-22	Amounts Paid/ Transferred	Amounts Received	Balance 01-Jul-21
	\$	\$	\$	\$
Miscellaneous/Appeals	61,068	(64,786)	47,793	78,061
Public Open Spaces	849,458	(8,730)	2,014	856,174
	910,526	(73,516)	49,807	934,235

SIGNIFICANT ACCOUNTING POLICY

Money Paid in Lieu of Public Open Space

Section 154 of the *Planning and Development Act 2005* was amended on 20 July 2020. Prior to 20 July 2020 all money received by a local government under section 153 of the *Planning and Development Act 2005* was to be paid into a separate account of the "trust fund" of the local government established under section 6.9 of the Act.

In Accordance with the amended Section 154 of the *Planning and Development Act 2005*, unexpended funds received in lieu of public open space prior to 10 April 2006 and after 12 September 2020 will be transferred to a separate reserve account. Funds received from 10 April 2006 until 11 September 2020 will remain in trust funds. Refer to note 14 (d) for details on the reserve.



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 21. Acquisition of Assets

	Notes	2022 Actual \$	2021 Actual \$
By Asset Class			
<i>Property, Plant & Equipment</i>			
	7(b)		
- Land		21,820	-
- Buildings		3,114,236	2,715,394
- Furniture & Fittings		2,624,012	1,621,797
- Plant & Equipment		6,179,170	8,208,666
- Works in Progress		9,591,448	13,624,777
<i>Infrastructure</i>			
	6(b)		
- Roads		9,356,567	17,228,418
- Reserves		8,781,377	6,260,546
- Drainage		2,876,203	4,299,152
- Pathways		2,258,636	1,605,415
- Other Infrastructure		197,905	72,165
- Car Parks		441,059	11,663
- Works in Progress		13,091,211	16,520,024
		58,533,644	72,168,017

The City received assets to the value of \$9,818,083 from developers in the 2021/22 financial year. The value of these assets is included in total value of Acquisition of Assets \$58,533,644 in Note 22. The value of the assets by Class are as follows:

Infrastructure

Roads	3,909,674	9,405,153
Drainage	1,707,426	4,489,109
Parks & Gardens	2,724,217	4,582,011
Pathways	754,243	1,577,899
Other Infrastructure	722,523	1,083,430
	9,818,083	21,137,602



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 22. Disposal of Assets

	Net Book Value		Sale Price		Profit/(Loss)	
	Actual	Budget	Actual	Budget	Actual	Budget

2022
The following assets were disposed of during the year.

By Asset Class

Inventory - Land Held for Resale	3,218,242	-	8,510,620	1,670,000	5,292,378	1,670,000
Inventory - Change in Value	-	-	-	-	(4,019,834)	-
<i>Property, Plant & Equipment and Infrastructure</i>						
Land - Profit	580,000	2,650,000	750,000	5,898,000	170,000	3,248,000
Land - Loss	1,200,000	-	870,980	-	(329,020)	-
Plant & Equipment - Profit	557,666	-	687,504	-	129,838	-
Plant & Equipment - Loss	566,064	2,058,238	447,170	1,072,000	(118,896)	(986,238)
Total	6,121,972	4,708,238	11,268,274	8,640,000	1,124,466	3,931,762

By Program*Property, Plant & Equipment and Infrastructure*

Transport	1,200,000	-	870,980	-	(329,020)	-
Health	580,000	-	750,000	-	170,000	-
Other Property & Services	4,341,972	4,708,238	5,625,458	8,640,000	1,283,486	3,931,762
Total	6,121,972	4,708,238	7,246,438	8,640,000	1,124,466	3,931,762

	Net Book Value		Sale Price		Profit/(Loss)	
	Actual	Budget	Actual	Budget	Actual	Budget

2021
The following assets were disposed of during the previous year.

By Asset Class

Inventory - Land Held for Resale	2,213,147	-	5,046,583	-	2,833,436	-
<i>Property, Plant & Equipment and Infrastructure</i>						
Land - Profit	-	-	-	200,000	-	200,000
Roads	87,740,478	13,699,065	-	-	(87,740,478)	(13,699,065)
Drainage	10,898,204	-	-	-	(10,898,204)	-
Plant & Equipment - Loss	1,174,823	1,950,908	1,141,656	876,850	(32,967)	(1,074,058)
Total	102,026,452	15,649,973	6,188,239	1,076,850	(95,838,213)	(14,573,123)

By Program*Property, Plant & Equipment and Infrastructure*

Transport	98,638,682	13,699,065	-	-	(98,638,682)	(13,699,065)
Other Property & Services	3,387,770	1,950,908	6,188,239	1,076,850	2,800,469	(874,058)
Total	102,026,452	15,649,973	6,188,239	1,076,850	(95,838,213)	(14,573,123)

The net book value disclosed above is net of any asset revaluation reserve amount applicable to particular assets disposed.

	2022	2022	2021
	Actual	Budget	Actual
Summary	\$	\$	\$
Profit on Asset Disposals	5,592,216	4,918,000	2,833,436
Loss on Asset Disposals*	(4,467,750)	(986,238)	(98,671,649)
Net Profit/(Loss) on Disposal of Assets	1,124,466	3,931,762	(95,838,213)

* Loss on Asset Disposals includes inventory carrying value adjustment.



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 23. Information on Borrowings

	Principal 1-Jul-21 \$	New Loans \$	Principal 30-Jun-22 \$		Interest Repayments \$	
			Actual	Budget	Actual	Budget
(a). Loans						
WATC Loans						
Recreation and Culture						
- Wanneroo Regional Museum & Library	10,416,178	-	10,416,178	10,416,178	705,176	704,576
- Construct Community Centre - Butler	278,000	-	278,000	278,000	18,821	18,805
- Develop Accessible and Inclusive Playground	222,000	-	222,000	222,000	15,029	15,017
- Kingsway Regional Sporting Complex	23,133,603	-	23,133,603	23,133,603	1,566,145	1,564,814
- Upgrade Aquamation	7,926,000	-	7,926,000	7,926,000	536,590	536,134
- Yanchep Active Open Space	56,460	-	56,460	56,460	3,822	3,819
- Kingsway Regional Playground	650,000	-	650,000	650,000	44,005	43,969
- Yanchep Lagoon - Brazier Road Realignment	3,859,181	-	3,859,181	3,859,181	261,267	261,045
- Yanchep Surf Life Saving Club	1,157,500	-	1,157,500	1,157,500	78,363	78,296
- Southern Suburbs Library	6,015,422	-	6,015,422	6,015,422	410,497	406,898
- Yanchep District Playing Fields	4,556,300	-	4,556,300	4,556,300	72,441	85,100
Transport						
- Pinjar Road - Wanneroo & Carosa Road	728,849	-	728,849	728,849	49,343	49,301
- Upgrade Rocca Way Dundobar Road	54,715	-	54,715	54,715	3,704	3,701
- Flynn Drive Neerabup - Construct Road	1,623,298	-	1,623,298	1,623,298	109,897	109,804

(continued on next page)



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 23. Information on Borrowings (continued)

	Principal 1-Jul-21 \$	New Loans \$	Principal 30-Jun-22		Interest Repayments	
			Actual \$	Budget \$	Actual \$	Budget \$
(a). Loans (continued)						
Other Property & Services						
- Develop Industrial Estate - Neerabup	317,887	-	317,887	317,887	21,521	21,503
- Redevelop Wanneroo Townsite	1,214,615	-	1,214,615	1,214,615	82,229	82,160
- Redevelop Koondoola Precinct	1,293,000	-	1,293,000	1,293,000	87,536	87,462
- Develop Wangara Industrial Area (Lot 257)	43,857	-	43,857	43,857	2,969	2,967
- Develop Wangara Industrial Area (Lot 15)	1,785,823	-	1,785,823	1,785,823	117,647	120,797
- Lot 12 Fowey Loop	1,800	-	1,800	1,800	122	122
CBA Loans						
- Yanchep Active Open Space Oval Ground Works	2,459,329	-	2,459,329	2,459,329	55,236	54,312
- Yanchep District Playing Fields	1,773,324	-	1,773,324	1,773,324	39,828	39,162
- Yanchep District Sports Amenities Building Stage 1	1,596,833	-	1,596,833	1,596,833	34,966	34,381
- Yanchep Surf Life Saving Club	3,210,514	-	3,210,514	3,210,514	72,107	70,901
	74,334,488	-	74,334,488	74,334,488	4,389,261	4,395,045



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 23. Information on Borrowings (continued)

	Date Borrowed	Balance 1-Jul-21	Borrowed During Year	Expended During Year	Balance 30-Jun-22
		\$	\$	\$	\$
(b). Unspent Loans					
WATC Loan					
Recreation & Culture					
	1 December 2006	5,948,719	-	(165,548)	5,783,170
Southern Suburbs Library					
	1 December 2006	89,113	-	(41,060)	48,053
Other Property & Services					
Develop Wangara Industrial Area (Lot 15)					
	20 December 2019	635,161	-	-	635,161
CBA Loan					
		5,672,993	-	(206,809)	5,466,184
Yanchep Development Area Projects					



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 24(a). Rating Information

Rate Type	Rate in the \$ 2022	Number of Properties 2022	Rateable Value 2022	Actual Rate Revenue		Actual Interim Rates		Actual Back Rates		Actual Total Revenue		Budget Rate Revenue		Budget Interim Rate		Budget Total Revenue		Actual Total Revenue		
				2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022
	Cents		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
Differential General Rate																				
GRV - Residential Improved	7.7723	62,277	1,114,177,943	84,622,705	1,194,973	38,595	85,846,273	84,745,117	2,500,000	67,245,117	83,631,791	5,826,753	5,826,753	5,826,753	5,826,753	5,826,753	5,826,753	5,826,753	5,888,041	
GRV - Residential Vacant	13.8215	2,521	38,749,905	5,816,782	(235,495)	(40,977)	5,540,310	5,826,753	-	-	-	24,837,832	24,837,832	24,837,832	24,837,832	24,837,832	24,837,832	24,837,832	24,669,719	
GRV - Commercial/Industrial Improved	7.7851	2,839	328,905,496	24,973,362	376,224	93,883	25,443,469	24,837,832	500,000	25,337,832	24,669,719	857,379	857,379	857,379	857,379	857,379	857,379	857,379	859,969	
GRV - Commercial/Industrial Vacant	7.2579	171	11,094,375	850,435	(26,604)	(18,352)	805,479	857,379	-	-	-	577,873	577,873	577,873	577,873	577,873	577,873	577,873	555,946	
UV - Residential Improved	0.4035	185	138,635,000	577,873	(10,086)	-	567,777	577,873	-	-	-	3,696,342	3,696,342	3,696,342	3,696,342	3,696,342	3,696,342	3,696,342	3,676,675	
UV - Residential Vacant	0.5715	145	631,896,000	3,611,194	59,423	(34,209)	3,636,403	3,696,342	-	-	-	186,363	186,363	186,363	186,363	186,363	186,363	186,363	196,668	
UV - Commercial/Industrial Improved	0.2927	37	63,670,348	187,739	-	-	187,739	186,363	-	-	-	104,709	104,709	104,709	104,709	104,709	104,709	104,709	103,449	
UV - Commercial/Industrial Vacant	0.3300	11	32,620,000	104,710	132	(2,526)	102,314	104,709	-	-	-	2,035,187	2,035,187	2,035,187	2,035,187	2,035,187	2,035,187	2,035,187	2,017,432	
UV - Rural and Mining Improved	0.3816	379	533,440,000	2,030,608	267	1,627	2,032,502	2,035,187	-	-	-	404,118	404,118	404,118	404,118	404,118	404,118	404,118	394,821	
UV - Rural and Mining Vacant	0.5120	84	76,661,501	401,572	(4,668)	(7,845)	389,059	404,118	-	-	-	123,271,673	123,271,673	123,271,673	123,271,673	123,271,673	123,271,673	123,271,673	121,974,511	
Sub-Total		88,648	2,670,252,568	123,176,980	1,344,156	30,194	124,551,330	123,271,673	3,000,000	126,271,673	121,974,511	5,826,753	5,826,753	5,826,753	5,826,753	5,826,753	5,826,753	5,826,753	5,888,041	

GRV = Gross Rental Value
UV = Unimproved Value



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 24(a). Rating Information (continued)

	Minimum	Number of Properties 2022	Rateable Value 2022	Actual		Budget		Actual Total Revenue 2021
				Total Revenue 2022	Total Revenue 2022	Total Revenue 2022	Total Revenue 2022	
Minimum Rates				\$	\$	\$	\$	\$
GRV - Residential Improved	998	11,367	130,448,826	11,344,266	11,354,246	11,200,244	11,200,244	
GRV - Residential Vacant	923	2,370	11,702,060	2,187,510	2,210,585	1,905,080	1,905,080	
GRV - Commercial/Industrial Improved	1,357	831	11,045,764	1,198,821	1,119,525	1,127,616	1,127,616	
GRV - Commercial/Industrial Vacant	1,357	28	334,600	37,996	40,710	43,008	43,008	
GRV - Commercial/Industrial Improved - Lesser Minimum Strata	900	106	640,872	-	105,300	988	988	
UV - Residential Improved	998	2	400,652	1,996	1,996	1,840	1,840	
UV - Residential Vacant	923	23	3,189,500	21,229	23,075	9,408	9,408	
UV - Commercial/Industrial Improved	1,357	6	1,608,000	8,142	6,785	-	-	
UV - Rural and Mining Improved	990	1	248,000	32,795	990	980	980	
UV - Rural and Mining Vacant	937	35	231,393	980	32,795	30,624	30,624	
Sub-Total		14,769	159,849,867	14,833,745	14,895,007	14,319,888	14,319,888	

GRV = Gross Rental Value
UV = Unimproved Value

Ex Gratia Rates

	26,330	24,000	24,640
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Totals

	139,385,075	141,167,680	136,294,399
	139,411,405	141,191,680	136,319,039



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 24(b). Net Current Assets- Rate Setting Statement Information

	Notes	2022 Actual \$	2021 Actual \$
Current Assets			
Cash - Unrestricted		17,071,273	14,607,900
Cash - Restricted Town Planning Schemes		5,200	5,198
Term Deposit - Unrestricted		63,381,577	51,647,764
Term Deposit - Restricted Town Planning Schemes		81,251,840	87,267,865
Term Deposit - Restricted Unspent Grants		20,026,827	9,481,066
Term Deposit - Restricted Reserves		258,873,372	244,930,312
Term Deposit - Restricted Unspent Loans		6,466,384	6,672,993
Rates - Current		7,782,343	9,500,496
Sundry Debtors (net of Expected Credit Loss)		388,672	1,062,231
Accrued Income		1,580,642	1,703,696
GST Receivable		2,735,727	1,547,479
Prepayments		1,509,706	2,078,698
Inventories		328,855	304,083
		461,402,418	430,809,781
Current Liabilities			
Trade Payables		24,187,069	25,480,067
Bonds & Security Deposits		23,031,416	14,561,841
Contract Liabilities		32,817,320	28,103,766
Lease Liability		60,870	76,123
Current Employee Benefits Provision		18,928,080	18,064,041
Other Current Provisions		4,054,500	3,580,000
		103,079,055	89,865,838
Net Current Assets		358,323,363	340,943,943
Less:			
Cash - Restricted		(5,200)	(5,198)
Term Deposit - Restricted		(366,618,423)	(348,352,236)
Town Planning Schemes Receivables		(648,800)	(648,800)
Add Back:			
Cash Backed Employee Provisions		13,527,915	13,280,492
Town Planning Schemes Payables		106,754	1,228,244
Contract Liabilities		32,056,762	26,552,348
Surplus		36,742,371	32,998,793



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 25. Discounts, Incentives, Concessions & Write-offs

Type	2022	2022	2021
	Actual Cost / Value	Budget Cost / Value	Actual Cost / Value
	\$	\$	\$
(a) Discounts/Concessions			
Debts Written Off	Write Off	-	11,949
One-off COVID-19 Rates Concession	Concession	-	2,690,130
Financial Hardship Concession	Concession	192	7,393
Community Groups Rates Waiver	Waiver	127,970	127,094
		128,162	2,836,566

Discounts

The City offers no discounts for early payment of Rates or any other debts to the City.

Concessions/Incentives/Waivers

Council has agreed, in accordance with *Section 6.47 of the Local Government Act 1995*, to waive the 2021/22 Council Rates (excluding Emergency Services Levy) for land leased by the City to the following community

- AJS Motorcycle Club of WA Inc.
- Kingsway Football and Sporting Club Inc.
- Kingsway Little Athletics Centre
- Lions Club of Girrawheen Inc.
- Olympic Kingsway Sports Club
- Pinjar Motorcycle Park Inc.
- Quinns Mindarie Surf Lifesaving Club Inc.
- Quinns Rocks Sports Club Inc.
- The Badminton Association of WA Inc.
- Tiger Kart Club Inc.
- Vikings Softball Club Inc and The Wanneroo Giants Baseball Club Inc.
- Wanneroo Agricultural Society Inc.
- Wanneroo Amateur Boxing Club Inc.
- Wanneroo Amateur Football Club Inc, Wanneroo Cricket Club, Wanneroo Junior Cricket and Football Club Inc.
- Wanneroo BMX Club
- Wanneroo City Soccer Club Inc.
- Wanneroo Districts Cricket Club Inc.
- Wanneroo District Cricket Club Inc. & Wanneroo Districts hockey Association Inc.
- Wanneroo Districts Netball Association
- Wanneroo Districts Rugby Union Football Club Inc.
- Wanneroo Horse and Pony Club
- Wanneroo Shooting Complex Inc.
- Wanneroo Sports and Social Club
- Wanneroo Tennis Club
- Wanneroo Trotting and Training Club Inc.
- West Australian Rifle Association Inc.
- Yanchep Golf Club
- Yanchep Sports and Social Club Inc.
- Yanchep Surf Lifesaving Club Inc.

The circumstances in which the waiver is granted to sporting clubs is when Council believes financial support is warranted. The objective is improving these clubs financial viability in order to assist with the fostering of good health within the community.



City of Wanneroo

Notes to the Financial Statements

for the year ended 30 June 2022

Note 26. Interest Charges and Instalments

	Interest Rate %	2022 Actual \$	2022 Budget \$	2021 Actual \$
Interest on Overdue Rates	5%	775,174	597,500	728,985
Interest on Instalments Plan	3%	301,055	289,021	322,021
		<u>1,076,229</u>	<u>886,521</u>	<u>1,051,006</u>
Administration Charges on Instalment Plan		341,968	370,000	370,867
		<u>1,418,197</u>	<u>1,256,521</u>	<u>1,421,873</u>

Option 1 (Full Payment)

Full amount of Rates and Service Charges, including arrears, to be paid on or before 35 days from the issue date appearing on the Rate notice (due: 6 September 2021).

Option 2 (Two instalments)

First instalment to be received on or before 35 days after the issue date appearing on the Rate notice, including all arrears and half of the current Rates and Service Charges (due: 6 September 2021). The second and final instalment will be due and payable 63 days after the due date of the first instalment (due: 8 November 2021).

Option 3 (Four instalments)

First instalment to be received on or before 35 days after the issue date appearing on the Rate notice, including all arrears and a quarter of the current Rates and Service Charges (due: 6 September 2021). The second, third and fourth instalments are to be made at 63 day intervals, thereafter (due: 8 November 2021, 10 January 2022 and 14 March 2022).

Option 4 (Five instalments)

First instalment to be received on or before 35 days after the issue date appearing on the Rate notice, including all arrears and a fifth of the current Rates and Service Charges (due: 6 September 2021). The second, third, fourth and fifth instalments are to be made in two months intervals, thereafter (due: 8 November 2021, 10 January 2022,

Cost of the instalment Options

The cost of the instalment options will comprise of simple interest of 3% (2021: 3%) per annum, calculated from the date the first instalment is due and payable (6 September 2021), together with an Administration Fee of \$5.00 for each instalment.



City of Wanneroo

Notes to the Financial Statements for the year ended 30 June 2022

Note 26. Interest Charges and Instalments (continued)

Special Arrangements and Late Payment Penalty

An interest rate of 5% (2021: 5%) per annum will be charged on all Rates, both current and arrears, that remain unpaid after 35 days from the issue date (6 September 2021) of the Rate notice. It is estimated this will generate income of \$1,256,521.

In addition to the Late Payment Interest, an Administration Fee of \$30 (2021: \$30) per assessment will be charged to any Ratepayers wishing to enter into special payment agreements with the City.

In accordance with the provisions of Section 6.46 of the Act, a Local Government is empowered to offer a discount or other incentive for the early payment of rates. Whilst no discount is offered for 2021/22, an allowance of \$10,000 for the purchase of prizes has been included in the Annual Budget. The City will provide 50 x \$200 vouchers from local businesses for a prize draw of Ratepayers who pay per one of the four available payment options by the 1st Due date (6 September 2021).

Note 27*. Fees and Charges

	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$
Governance	1,758	245,195	25,352
General Purpose Funding	550,403	526,000	551,569
Law, Order & Public Safety	557,775	621,900	510,383
Health	382,388	350,644	342,151
Education & Welfare	41,931	73,789	200,325
Community Amenities	33,907,600	34,001,351	33,227,389
Recreation & Culture	9,797,641	11,248,198	10,165,955
Transport	1,031,107	932,274	884,419
Economic Services	2,238,114	2,287,811	2,848,939
Other Property & Services	561,367	8,892	81,420
	49,070,084	50,296,054	48,837,902

* Fees and Charges by program based on cost centre description.



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 28. Grants, Subsidies and Contributions

	2022 Actual	2021 Actual
	\$	\$
Grants, subsidies and contributions are included as operating revenues in the Statement of Comprehensive Income:		
(a). By Nature & Type		
Operating Grants, Subsidies & Contributions	15,014,025	16,987,093
Non-Operating Grants, Subsidies & Contributions	23,863,600	39,194,030
	<u>38,877,625</u>	<u>56,181,123</u>
(b). By Program		
Governance	409,012	714,071
General Purpose Funding	10,778,283	9,081,730
Law, Order & Public Safety	808,911	628,167
Health	3,190	26,784
Education & Welfare	1,121,488	235,670
Community Amenities	962,496	6,144,192
Recreation & Culture	8,170,881	9,837,603
Transport	16,278,230	28,256,281
Economic Services	55	84
Other Property & Services	345,079	1,256,541
	<u>38,877,625</u>	<u>56,181,123</u>



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 29. Function and Activity

Income and Expenses by Program

	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$
Income Excluding Grants, Subsidies and Contributions			
Governance	2,428,780	848,126	828,066
General Purpose Funding	151,707,920	148,535,532	150,020,658
Law, Order & Public Safety	1,467,215	1,886,537	1,204,922
Health	385,578	496,294	368,935
Education & Welfare	1,163,419	1,270,869	303,352
Community Amenities	34,893,867	34,625,767	39,382,449
Recreation & Culture	18,087,027	27,327,738	20,121,255
Transport	17,838,584	15,865,894	29,329,715
Economic Services	2,702,909	2,506,895	2,963,125
Other Property & Services	27,786,157	29,966,629	8,827,897
Total Income	258,461,456	263,330,281	253,350,374
Expenses			
Governance	(16,780,260)	(12,280,505)	(9,154,076)
General Purpose Funding	(5,748,468)	(3,207,321)	(6,556,711)
Law, Order, Public Safety	(8,858,842)	(9,425,792)	(8,400,875)
Health	(1,771,757)	(2,760,647)	(2,412,907)
Education & Welfare	(5,398,712)	(5,995,536)	(5,573,068)
Community Amenities	(57,862,334)	(61,113,221)	(40,526,891)
Recreation & Culture	(64,719,623)	(68,066,324)	(62,072,813)
Transport	(43,031,435)	(56,301,918)	(52,883,355)
Economic Services	(4,947,591)	(5,265,196)	(4,821,156)
Other Property & Services	(11,606,963)	(20,890,001)	(104,860,352)
Total Expenses	(220,725,985)	(245,306,461)	(297,262,204)
Net Result	37,735,471	18,023,820	(43,911,830)



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 30. Employee Costs

	2022 Actual	2021 Actual
	\$	\$
Salaries & Wages	66,480,653	64,344,813
Superannuation	7,728,605	7,406,416
Conference & Training	475,843	375,537
Fringe Benefits Tax	170,995	215,878
Workers' Compensation Insurance	1,815,009	1,745,310
Protective Clothing & Uniforms	299,988	283,653
Staff Amenities	24,318	33,440
External Labour Hire	370,613	1,217,819
Total Employee Costs	77,366,024	75,622,868
Less: Capitalised Costs*	(1,437,639)	(3,841,520)
	75,928,385	71,781,348

* Employee costs which are applicable to building of assets have been capitalised.

Note 31. Financial Risk Management

The City's activities expose it to a variety of financial risks including (1) price risk, (2) credit risk, (3) liquidity risk and (4) interest rate risk.

The City's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the City.

The City does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by the City's Finance Service Unit under policies approved by Council.

The City held the following financial instruments at balance date.

	Date	Carrying Value		Fair Value	
		2022	2021	2022	2021
		\$	\$	\$	\$
Financial Assets					
Cash & Cash Equivalents		17,076,473	14,613,098	17,076,473	14,613,098
Other Financial Assets	9	430,000,000	400,000,000	430,000,000	400,000,000
Receivables (Current & Non-Current)	5	18,268,708	19,990,719	18,268,708	19,990,719
		<u>465,345,181</u>	<u>434,603,817</u>	<u>465,345,181</u>	<u>434,603,817</u>
Financial Liabilities					
Payables (Current & Non-Current)	11	47,218,485	40,041,908	47,218,485	40,041,908
Borrowings (Current & Non-Current)	12	74,334,488	74,334,488	74,334,488	74,334,488
		<u>121,552,973</u>	<u>114,376,396</u>	<u>121,552,973</u>	<u>114,376,396</u>



City of Wanneroo

Notes to the Financial Statements for the year ended 30 June 2022

Note 31. Financial Risk Management (continued)

The fair value of financial instruments traded in active markets is determined using various valuation techniques. The City uses valuation methods and makes assumptions that are based on market conditions existing at the reporting date. Quoted market prices or dealer quotes for similar instruments are used for long term debt instruments. Other techniques, such as estimated discounted cash flows, are used to determine fair value for the remaining financial instruments.

The nominal value less estimated credit adjustments of trade receivables and payables are assumed to approximate fair values. The fair value of financial liabilities are estimated by discounting future contractual cash flows at the current market interest rate that is available to the City for similar financial instruments.

Fair Value is determined as follows:

- **Cash and Cash Equivalents, Receivables, Payables** - are estimated to be the carrying value which approximates market value.
- **Borrowings and Held to Maturity Investments** - estimated future cash flows discounted by the current market interest rates applicable to assets & liabilities with similar risk profiles.
- **Financial Assets classified (i) "at fair value through profit and loss" or (ii) Available for Sale** - based on quoted market prices at the reporting date or independent valuation.

(a). Cash and Cash Equivalents and Financial Assets "at Fair Value through Profit and Loss" and "Fair Value through Other Comprehensive Income"

The City's objective is to maximise its return on cash and investments, whilst maintaining an adequate level of liquidity and preserving capital.

The City has an Investment Policy which complies with the relevant legislation. The Investment Policy is regularly reviewed by Council and an investment report is tabled before Council on a monthly basis setting out the make-up and performance of the portfolio.

Cash and Investments are also subject to interest rate risk - the risk that movements in interest rates could affect returns and income.

A further risk associated with Cash and Investments is credit risk - the risk that the investment counterparty will not complete their obligations particular to a financial instrument, resulting in a financial loss to the City.

The City manages these risks by diversifying its portfolio and only making investments with high credit ratings or capital guarantees in accordance with investment restrictions prescribed in the Local Government (Financial Management) Regulations 1996.

	30-Jun-22	30-Jun-21
	\$	\$
Impact of a 1% ⁽¹⁾ movement in interest rates on cash and investments		
Equity	170,765	4,146,131
Statement of Comprehensive Income	170,765	4,146,131

Notes:

1. Sensitivity percentages based on management's expectations of future possible market movements. (Price movements calculated on investments subject to fair value adjustments. Interest rate movements calculated on cash, cash equivalents and managed funds.)



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 31. Financial Risk Management (continued)

(b). Receivables

The City's major receivables comprise Rates, Annual Charges, and User Charges and Fees.

The major risk associated with these receivables is credit risk - the risk that debts due and payable to City may not be repaid.

The City manages this risk by monitoring outstanding debt and referring outstanding debts to an external debt collector. The City also encourages ratepayers to pay their Rates by the due date through various incentives.

Credit risk on Rates and Annual Charges is minimised by the ability of the City to secure a charge over the land relating to the debts - that is, the land can be sold to recover the debt. The City is also able to charge interest on overdue Rates and Annual Charges at higher than market rates which further encourages the payment of debt.

The level of outstanding receivables is reported to Council monthly.

The City makes suitable provision for expected credit losses, as required, and carries out counter party credit checks where relevant.

There are no material receivables that have been subjected to a re-negotiation of repayment terms.

	30-Jun-22	30-Jun-21
	\$	\$
Rates and Annual Charges Outstanding		
0 - 30 Days	155,012	245,811
30 - 60 Days	60,169	95,286
60 - 90 Days	12,388	89,030
Over 90 Days	7,554,774	9,070,369
	<u>7,782,343</u>	<u>9,500,496</u>
Sundry Debtors Outstanding		
0 - 30 Days	57,235	493,829
30 - 60 Days	105,139	36,815
60 - 90 Days	274,784	357,867
Over 90 Days	776,444	638,388
	<u>1,213,602</u>	<u>1,526,899</u>



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 31. Financial Risk Management (continued)

(c). Payables and Borrowings

Payables and Borrowings are both subject to liquidity risk - the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due.

The City manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer. Further the City has created a loan repayment cash back reserve and monitors adequacy of the reserve balance on a regular basis.

The contractual undiscounted cash outflows (ie. principal and interest) of the City's Payables & Borrowings are set out in the Liquidity Table below:

	Due within 1 year \$	Due between 1 & 5 years \$	Due after 5 years \$	Total contractual cash flows \$	Carrying Values \$
2022					
Payables	47,218,485	-	-	47,218,485	47,218,485
Borrowings	4,378,924	76,514,138	14,214,038	95,107,100	74,334,488
	<u>51,597,409</u>	<u>76,514,138</u>	<u>14,214,038</u>	<u>142,325,585</u>	<u>121,552,973</u>
2021					
Payables	40,041,908	-	-	40,041,908	40,041,908
Borrowings	4,378,924	80,628,822	14,478,280	99,486,026	74,334,488
	<u>44,420,832</u>	<u>80,628,822</u>	<u>14,478,280</u>	<u>139,527,934</u>	<u>114,376,396</u>

Borrowings are also subject to interest rate risk - the risk that movements in interest rates could adversely affect funding costs and debt servicing requirements. The City manages this risk by borrowing long term and fixing the interest rate on a basis that is most suitable for the circumstance. The City officers regularly review interest rate movements to determine if it would be advantageous to refinance or renegotiate part, or all of the loan portfolio.

The following interest rates were applicable to the the City's Borrowings at balance date:

	30-Jun-22		30-Jun-21	
	Weighted average interest rate %	Balance \$	Weighted average interest rate %	Balance \$
Bank Loans - Fixed ¹	6.77%	65,334,488	6.77%	65,334,488
Bank Loans - Variable ²	1.88%	9,000,000	1.87%	9,000,000
		<u>74,334,488</u>		<u>74,334,488</u>

Notes:

- Inclusive of 0.7% (Government Guarantee Fee) in the fixed interest rate of 6.77%.
- The interest rate risk applicable to variable rate loan is not considered significant.



City of Wanneroo

Notes to the Financial Statements for the year ended 30 June 2022

Note 32. Fair Value Measurements

The City measures the following asset and liability classes at fair value on a regular basis:

- Infrastructure, Property, Plant and Equipment
- Financial Assets and Liabilities

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a "level" in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

(1) The following table presents all assets and liabilities that have been measured and recognised at fair values:

2022	Fair Value Measurement using:			Total
	Level 1 Quoted prices in active mkts	Level 2 Significant observable inputs	Level 3 Significant unobservable inputs	
	\$	\$	\$	\$
Property, Plant & Equipment				
- Land	-	122,919,850	410,000	123,329,650
- Buildings	-	-	205,598,006	205,598,006
- Furniture & Fittings	-	7,666,808	1,086,703	8,753,509
- Leased Asset	-	55,254	-	55,254
- Plant & Equipment	-	5,106,577	18,742,132	23,848,709
Total Property, Plant & Equipment	-	135,748,287	225,836,841	361,585,128
Infrastructure				
- Reserves	-	-	137,017,514	137,017,514
- Roads	-	-	1,181,377,555	1,181,377,555
- Pathways	-	-	88,484,014	88,484,014
- Car Parking	-	-	30,628,172	30,628,172
- Drainage	-	-	392,997,198	392,997,198
- Other Infrastructure	-	-	53,574,715	53,574,715
Total Infrastructure	-	-	1,884,679,168	1,884,679,168



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 32. Fair Value Measurements (continued)

(1) The following table presents all assets and liabilities that have been measured and recognised at fair values: (continued)

2021	Fair Value Measurement using:			Total
	Level 1	Level 2	Level 3	
	Quoted prices in active mks	Significant observable inputs	Significant unobservable inputs	
	\$	\$	\$	\$
Property, Plant & Equipment				
- Land	-	121,763,000	-	121,763,000
- Buildings	-	-	206,236,901	206,236,901
- Furniture & Fittings	-	7,802,764	1,086,704	8,889,468
- Leased Asset	-	143,490	-	143,490
- Plant & Equipment	-	12,755,379	8,765,911	21,521,290
Total Property, Plant & Equipment	-	142,464,633	216,089,516	358,554,149
Infrastructure				
- Reserves	-	-	134,674,344	134,674,344
- Roads	-	-	1,184,223,932	1,184,223,932
- Pathways	-	-	87,735,281	87,735,281
- Car Parking	-	-	30,938,568	30,938,568
- Drainage	-	-	393,529,662	393,529,662
- Other Infrastructure	-	-	55,852,720	55,852,720
Total Infrastructure	-	-	1,886,953,505	1,886,953,505

(2) Transfers between Level 1 and Level 2 Fair Value Hierarchies

During the year, there were no transfers between Level 1 and Level 2 Fair Value hierarchies for recurring fair value measurements.



City of Wanneroo

Notes to the Financial Statements for the year ended 30 June 2022

Note 32. Fair Value Measurements (continued)

(3) Valuation techniques used to derive Level 2 and Level 3 Fair Values

Where the City is unable to derive Fair Valuations using quoted market prices of identical assets (i.e. Level 1 inputs) the City instead utilises a spread of both observable inputs (Level 2 inputs) and unobservable inputs (Level 3 inputs).

The fair valuation techniques the City has employed while utilising Level 2 and Level 3 inputs are as follows:

Property, Plant and Equipment

Land

The City's lands were valued by independent professionally qualified registered valuers. Except in the circumstance of any assets being held for sale (valued in accordance with AASB 5 Assets Held for Sale) or in accordance with specific Accounting Standards (such as Investment Properties) the balance of the portfolio is valued in accordance with AASB 116 Property Plant and Equipment at fair value.

Depending upon the unique circumstances of each lot, land has been valued using a range of approaches. Where there is an active market the 'market approach' has been adopted. If its value is primarily dependent on its income generating capability the income approach was used. For other types of land the 'cost approach' was adopted. Details of each approach are detailed below.

Level 2 Valuation Inputs

Market (Direct Comparison) – This has been applied to lands held in freehold title and have been assessed on the basis of the estimated amount which the interest in each property being valued might reasonably be expected to realise on the date of valuation in an exchange between market participants, given highest and best use or highest and best alternative use. This was determined by comparison to recent sales of land with similar characteristics. This was then adjusted to reflect comparability. As this was based on observable evidence they have been classified as Level 2.

Level 3 Valuation Inputs

Sales Comparison Approach - This comparative approach considers the sales of similar or substitute land and related market data, and establishes a value estimate by processes involving comparison. In general, a land being valued is compared with sales of similar land that have been transacted in the market. Listings and offerings may also be considered.



City of Wanneroo

Notes to the Financial Statements for the year ended 30 June 2022

Note 32. Fair Value Measurements (continued)

(3) Valuation techniques used to derive Level 2 and Level 3 Fair Values (continued)

Cost (Hypothetical Analysis) – Determination of the replacement cost involves detailed analysis of a hypothetical highest alternative land use. Typically this includes estimating the number of potential residential or commercial lots that could be developed on a site. These are observable based on existing Town Planning rules and have been classified as Level 2. The third input is the developer's interest which effectively is the rate of return the developer requires based on existing market conditions. This requires the valuers to exercise professional judgement and accordingly has been classified as level 3.

Cost (Complex Analysis) – These relate to land which is unique and requires consideration of a range of alternative uses that could be used to maximise the value. Typically these include sites which would enable sub-division into lots with different zonings and uses. They require the extensive exercise of professional judgement and require determination of a range of assumptions.

Buildings

The City's buildings were valued by independent professionally qualified registered valuers. The valuation of buildings, structural improvements and site services includes those items that form part of the building services installation (e.g. heating, cooling and climate control equipment, lifts, escalators, fire alarms, sprinklers and fire fighting equipment, and general lighting etc).

Excluded from this report are all items of plant, machinery, equipment, cranes, tools, furniture or chattels.

Level 3 Valuation Inputs

Cost (Depreciated) – These buildings were valued using the cost approach using professionally qualified registered valuers.

Under this approach, the cost to replace the asset is calculated and then adjusted to take account of an accumulated depreciation. The Valuer disaggregated the building into different components and for each component determined a value based on the inter-relationship between a range of factors. These include asset condition, legal and commercial obsolescence and the determination of key depreciation related assumptions such as residual value and the pattern of consumption of the future economic benefit.

Plant and Equipment and Furniture & Fittings

The City uses the cost model for Plant and Equipment and Furniture and Fittings as per Regulation 17A of the Local Government (Financial Management) Regulations 1996.



City of Wanneroo

Notes to the Financial Statements for the year ended 30 June 2022

Note 32. Fair Value Measurements (continued)

(3) Valuation techniques used to derive Level 2 and Level 3 Fair Values (continued)

Infrastructure

The City's infrastructure has been valued by professionally qualified independent valuers in accordance with Australian Accounting Standards.

The City's infrastructure assets were valued at a market-based measurement. The market-based measurement estimate the price at which an orderly transaction to sell the asset or to transfer the liability would take place between market participants at the measurement date under current market conditions.

The current replacement cost was measured by referencing the lowest cost at which the asset could be obtained in the normal course of business.

The total cost values have been calculated using unit cost rate based on current tender and general market rates.

Level 2 and Level 3 valuation inputs have been applied to all infrastructure asset classes. Level 2 inputs being construction cost and current condition and Level 3 inputs being residual values and remaining useful life assessments.

The above techniques and inputs were utilised for all of the following classes:

- Roads
- Drainage
- Pathways
- Car Parks
- Reserves
- Other Infrastructure



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 32. Fair Value Measurements (continued)

(4). Fair value measurements using significant unobservable inputs (Level 3)

a. The following tables present the changes in Level 3 Fair Value Asset Classes.

	Buildings	Reserves	Roads	Pathways	Total
	\$	\$	\$	\$	\$
Opening Balance - 1/7/20	159,945,403	133,335,768	1,236,959,731	89,138,139	1,619,379,041
Purchases (Gross Book Value)	5,251,538	7,514,387	50,853,023	1,691,823	65,280,771
Disposals (WDV)	-	-	(87,740,477)	-	(87,740,477)
Depreciation & Impairment	(6,238,986)	(6,175,811)	(15,848,345)	(3,064,681)	(31,327,823)
Transfers from/(to) Level 2 FV Hierarchy	19,900,265	-	-	-	19,900,265
FV Gains - Other Comprehensive Income	27,378,681	-	-	-	27,378,681
Closing Balance - 30/6/21	206,236,901	134,674,344	1,184,223,932	87,735,281	1,612,870,458
Purchases (Gross Book Value)	3,210,504	9,467,507	10,744,439	3,316,955	26,739,405
Depreciation & Impairment	(3,849,399)	(6,524,337)	(13,590,816)	(2,568,222)	(26,532,774)
Closing Balance - 30/6/22	205,598,006	137,617,514	1,181,377,555	88,484,014	1,513,077,089

	Furniture & Fittings	Drainage	Car Parking	Other Infra-structure	Total
	\$	\$	\$	\$	\$
Opening Balance - 1/7/20	982,004	403,380,505	31,687,791	58,253,574	494,303,874
Purchases (Gross Book Value)	2,297,617	4,514,278	25,760	72,165	6,909,820
Disposals (WDV)	-	(10,898,203)	-	-	(10,898,203)
Depreciation & Impairment	(2,192,917)	(3,467,918)	(774,985)	(2,473,019)	(6,908,839)
Closing Balance - 30/6/21	1,086,704	393,528,662	30,938,566	55,852,720	481,406,652
Purchases (Gross Book Value)	-	2,926,938	454,588	197,906	3,579,432
Depreciation & Impairment	-	(3,458,402)	(764,982)	(2,475,911)	(6,699,295)
Closing Balance - 30/6/22	1,086,704	392,997,198	30,628,172	53,574,715	478,286,789



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 32. Fair Value Measurements (continued)

(4). Fair value measurements using significant unobservable inputs (Level 3) (continued)

a. The following tables present the changes in Level 3 Fair Value Asset Classes.

	Land	Plant & Equipment	Total
	\$	\$	\$
Opening Balance - 1/7/20	77,969,089	7,055,021	85,024,110
Disposals (WDV)	-	1,710,890	1,710,890
Transfers from/(to) Level 2 FV hierarchy	(77,969,089)	-	(77,969,089)
Closing Balance - 30/6/21	-	8,765,911	8,765,911
Disposals (WDV)	(1,780,000)	(1,123,730)	(2,903,730)
Transfers from/(to) Level 2 FV hierarchy	2,190,000	11,099,951	13,289,951
Closing Balance - 30/6/22	410,000	18,742,132	19,152,132



City of Wanneroo

Notes to the Financial Statements for the year ended 30 June 2022

Note 33. Events Occurring after the Reporting Period

Events that occur between the end of the reporting period (ending 30 June 2022) and the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

The City has adopted the date that the Chief Executive Officer (CEO) authorises the financial statements as the applicable "authorised for issue" date.

Events that occur after the Reporting Period represent one of two types:

(i) Events that provide evidence of conditions that existed at the Reporting Period

These financial statements (and the figures therein) incorporate all "adjusting events" that provided evidence of conditions that existed at 30 June 2022.

(ii) Events that provide evidence of conditions that arose after the Reporting Period

These financial statements (including figures therein) do not incorporate any "non-adjusting events" that have occurred after 30 June 2022 and which are only indicative of conditions that arose after 30 June 2022.



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 34. Transactions with Related Parties

Related Parties

The City's main related parties are as follows:

(i) Key Management Personnel (KMP)

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any elected member, are considered key management personnel.

(ii) Entities subject to significant influence by the City

An entity that has the power to participate in the financial and operating policy decisions of the City but does not have control over those policies, is an entity which holds significant influence. Significant influence may be gained by share ownership, statute or agreement.

(iii) Joint Venture Agreement accounted for under the equity method

The City has one sixth interest in two regional Councils. This interest is accounted for in these financial statements using the equity method of accounting. Refer to Note 19 for details of these interests.

Council Members Allowances

	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$
The following fees, expenses and allowances were paid to council members:			
Mayor - Tracey Roberts JP			
Mayor's Allowance	67,376	74,569	89,753
Meeting Fees	35,670	47,516	47,516
Telecommunication Allowance	3,500	3,500	3,500
Travelling & Other Expenses	251	2,000	15
	106,797	127,585	140,784
Deputy Mayor, Central Ward Council Member <i>- (ceased 26 October 2021 as the Deputy Mayor)</i>			
Deputy Mayor's Allowance	7,254	22,438	22,438
Meeting Fees	31,678	31,678	31,678
Telecommunication Allowance	3,500	3,500	3,500
Travelling & Other Expenses	1,114	2,000	2,900
	43,546	59,616	60,516
Deputy Mayor, South Ward Council Member - Brett Treby <i>- (elected October 2021 as the Deputy Mayor)</i>			
Deputy Mayor's Allowance	15,184	15,184	-
Meeting Fees	31,678	31,678	31,678
Telecommunication Allowance	3,500	3,500	3,500
Travelling & Other Expenses	1,430	2,000	4,304
	51,792	52,362	39,482



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 34. Transactions with Related Parties (continued)

	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$
Central Ward Council Member - Jacqueline Huntley			
Meeting Fees	31,678	31,678	34,275
Telecommunication Allowance	3,500	3,500	3,500
Travelling & Other Expenses	-	2,000	183
	35,178	37,178	37,958
Central Ward Council Member - Paul Miles			
Meeting Fees	31,678	31,678	31,678
Telecommunication Allowance	3,500	3,500	3,500
Travelling & Other Expenses	4,513	2,000	9,831
	39,691	37,178	45,009
Central Ward Council Member - Dot Newton JP - (ceased October 2021)			
Meeting Fees	9,373	9,373	31,678
Telecommunication Allowance	-	-	3,500
Travelling & Other Expenses	38	38	-
	9,411	9,411	35,178
Central Ward Council Member - Helen Berry - (commenced October 2021)			
Meeting Fees	22,305	22,305	-
Telecommunication Allowance	3,500	3,500	-
Travelling & Other Expenses	-	-	-
	25,805	25,805	-
Central Ward Council Member - Jordan Wright - (commenced October 2021)			
Meeting Fees	22,305	22,305	-
Telecommunication Allowance	3,500	3,500	-
Travelling & Other Expenses	709	1,962	-
	26,514	27,767	-
North Coast Ward Council Member - Linda Aitken			
Meeting Fees	31,678	31,678	31,678
Telecommunication Allowance	3,500	3,500	3,500
Travelling & Other Expenses	1,683	2,000	1,912
	36,861	37,178	37,090
North Coast Ward Council Member - Chris Baker			
Meeting Fees	31,678	31,678	31,678
Telecommunication Allowance	3,500	3,500	3,500
Travelling & Other Expenses	1,805	2,000	3,066
	36,983	37,178	38,244
North Coast Ward Council Member - Sonet Coetzee			
Meeting Fees	31,678	31,678	31,678
Telecommunication Allowance	3,500	3,500	3,500
Travelling & Other Expenses	2,476	2,000	1,059
	37,654	37,178	36,237



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 34. Transactions with Related Parties (continued)

	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$
North Coast Ward Council Member - Lewis Flood - (ceased October 2021)			
Meeting Fees	9,373	9,373	31,678
Telecommunication Allowance	-	-	3,500
Travelling & Other Expenses	2,239	2,000	5,033
	11,612	11,373	40,211
North Coast Ward Council Member - Natalie Sangalli			
Meeting Fees	31,678	31,678	31,678
Telecommunication Allowance	3,500	3,500	3,500
Travelling & Other Expenses	-	2,000	-
	35,178	37,178	35,178
North Ward Council Member - Glynis Parker			
Meeting Fees	31,678	31,678	31,678
Telecommunication Allowance	3,500	3,500	3,500
Travelling & Other Expenses	1,523	2,000	1,391
	36,701	37,178	36,569
South Ward Council Member - Hugh Nguyen - (ceased October 2021)			
Meeting Fees	9,373	9,373	31,678
Telecommunication Allowance	-	-	3,500
Travelling & Other Expenses	-	-	-
	9,373	9,373	35,178
South Ward Council Member - Vinh Nguyen			
Meeting Fees	31,678	31,678	31,678
Telecommunication Allowance	3,500	3,500	3,500
Travelling & Other Expenses	-	2,000	-
	35,178	37,178	35,178
South Ward Council Member - James Rowe - (commenced October 2021)			
Meeting Fees	22,305	22,305	-
Telecommunication Allowance	3,500	3,500	-
Travelling & Other Expenses	-	2,000	-
	25,805	27,805	-
South Ward Council Member - Natalie Herridge - (commenced October 2021)			
Meeting Fees	22,305	22,305	-
Telecommunication Allowance	3,500	3,500	-
Travelling & Other Expenses	-	2,000	-
	25,805	27,805	-
South Ward Council Member - Domenic Zappa - (ceased October 2021)			
Meeting Fees	9,373	9,373	31,678
Telecommunication Allowance	-	-	3,500
Travelling & Other Expenses	-	-	-
	9,373	9,373	35,178



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 34. Transactions with Related Parties (continued)

Summary of Council Members Remuneration and Allowances:

	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$
Mayor's Allowance & Meeting Fees	103,046	122,085	137,269
Deputy Mayor's Allowance & Meeting Fees	85,794	100,978	54,116
Meeting Fees	380,136	380,136	414,411
Telecommunication Allowance	52,500	52,500	52,500
Travelling & Other Expenses	17,781	30,000	29,694
	639,257	685,699	687,990

SIGNIFICANT ACCOUNTING POLICY

Council Members Remuneration

Section 44 of the Regulations was amended to include the remuneration for "each person" instead of the total amount paid to council members.

Key Management Personnel (KMP) Compensation Disclosures

The compensation paid to Key Management Personnel comprises:

	2022 Actual	2021 Actual
	\$	\$
Short-Term Employee Benefits	1,561,347	1,555,196
Post-Employment Benefits	176,786	140,521
Long-Term Benefits	243,764	34,304
Total	1,981,897	1,730,021

Short-term employee benefits

These amounts include salary, paid leave and fringe benefits.

Post-employee benefits

These amounts are the current-year's cost of providing the City's superannuation contributions made during the year.

Other long-term benefits

These amounts represent long service and annual leave benefits accruing during the year.



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 35. Town Planning Schemes and Development Contribution Plans

Town Planning Schemes and Development Contribution Plans

The Town Planning Schemes are mainly related to the development of standard infrastructures. The Development Contribution Plans are related to the development of district community facilities.

East Wanneroo Development Area Cells 1-9 (TPSs) are governed by Part 9 of District Planning Scheme Number 2 (DPS2) which do not require the City to establish and maintain a reserve account for each TPS. However, the Yanchep/Two Rocks Community Facilities and Alkimos/Eglinton Community Facilities (DCPs) are governed by the State Planning Policy 3.6 Development Contributions For Infrastructure 2021 (SPP 3.6) and Schedule 14 and 15 of DPS2 whereby Clause 16 of Schedule 14 of DPS2 requires the City to establish and maintain a reserve account for each DCP in accordance with Act.

Annual reviews are completed for East Wanneroo Development Area Cells 1-9, Alkimos/Eglinton Community Facilities and Yanchep/Two Rocks Community Facilities.

Final Income and Expenditure Statements are published on the City's website once the Annual Financial Statements are adopted by Council.

(a) Town Planning Scheme No 5 - Landsdale

An industrial zone guided development, which was gazetted in 1973. The works involved local infrastructure, servicing and upgrading of the abutting section of Gnangara Road. The total area of the scheme is approximately 100 hectares (ha). An internal audit of the remaining works has occurred and all works are complete with the exception of several minor land acquisitions along Gnangara Road (between Atwell Street and Mirrabooka Avenue). The upgrade/construction of Gnangara Road will be partly funded by TPS5 and the East Wanneroo Cell 8 Cost Sharing Arrangement.

	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$
Statement of Comprehensive Income			
- Town Planning Scheme No 5 - Landsdale			
Operating Income			
Development Headworks Levy Including Interest on Investments	31,248	2,567	220,036
	31,248	2,567	220,036
Operating Expense			
Administration Allocation	(31,248)	(2,567)	(16,588)
Legal Fees	-	-	(10,000)
Contract Expenses	-	-	(20,660)
Compensation Payments - Road Reserves	-	-	(172,788)
	(31,248)	(2,567)	(220,036)
Net Result	-	-	-



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 35. Town Planning Schemes and Development Contribution Plans (continued)

(b) Berkley Road Local Structure Plan

The Berkley Road Local Structure Plan rationalises the drainage sumps, road system and public open space requirements for the residential development of the area. All subdividing landowners in the area pay a development headworks levy to the City and those funds are used to compensate those owners who actually provide the drainage, regional road and public open space sites.

	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$
Statement of Comprehensive Income			
- Berkley Road Local Structure Plan			
Operating Income			
Development Headworks Levy Including Interest on Investments	8,631	13,706	4,531
	8,631	13,706	4,531
Operating Expense			
Administration Allocation	(8,631)	(13,706)	(4,531)
	(8,631)	(13,706)	(4,531)
Net Result	-	-	-



City of Wanneroo

Notes to the Financial Statements
for the year ended 30 June 2022

Note 35. Town Planning Schemes and Development Contribution Plans (continued)

(c) Neerabup Industrial Area Structure Plan

The Neerabup Industrial Area Structure Plan No 17 is designed to provide for the industrial development contained within an area bounded by Wanneroo Road, Flynn Drive, Old Yanchep Road and Wattle Avenue. This industrial area will be a major employment centre for the North West residential corridor.

The format, structure and environmental aspects are being finalised for the ongoing development of the area. All landowners in the area will pay an infrastructure development contribution to the City for the provision of the shared infrastructure to service the industrial area.

The Neerabup Industrial Area Structure Plan has no operating transactions either in financial year 2021/2022 or 2020/2021.

	2022 Actual	2022 Budget	2021 Actual
	\$	\$	\$
Statement of Financial Position			
- Neerabup Industrial Area Structure Plan			
LIABILITIES			
Current Liabilities			
Trade & Other Payables	3,448,943	-	3,448,943
Total Current Liabilities	3,448,943	-	3,448,943
TOTAL LIABILITIES	3,448,943	-	3,448,943
NET ASSETS	(3,448,943)	-	(3,448,943)
EQUITY			
Accumulated Surplus/(Deficit)	(3,448,943)	-	(3,448,943)
TOTAL EQUITY	(3,448,943)	-	(3,448,943)







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