Council Plan Part B

2025 – 2035

(2026/27 revision)

City of Wanneroo

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Strategic Goal 1 - A Safe City - Safety grows where people feel seen, supported, and connected to their community

Community Safety

Service intent: To promote a public realm where people feel safe and respected by working with community and industry partners.

Service units: Community Safety & Emergency Management

Legislation: *Local Government Act 1995, Animals Local Law 2021, Cats Local Law 2016, Dogs Local Law 2016, Parking Local Law 2015, Public Places and Local Government Property Local Law 2015, Signs Local Law 1999, Waste Local Law 2016, Cat Act 2011, Caravan Parks and Camping Grounds Act 1995, Control of Vehicles (Off-road Areas) Act 1978, Dog Act 1976, Dog Regulations 2013, Local Government (Miscellaneous Provisions) Act 1960, Litter Act 1979*

KPI: % CCTV footage requests provided within agreed timeframe, % community safety customer requests addressed within agreed timeframe

Key programs: Community Safety Strategy, Local Law compliance, Bush Fire Risk Management Plan, Management of the City's bushfire brigade volunteers, Emergency management preparedness.

Service details level 2	Service details level 3	Service requirements
Law enforcement	Local law compliance	Statutory
	Other statutory compliance	
Animal management	Animal management including registration and investigations	
	Animal care centre management	
Crime prevention	CCTV management	Discretionary
	Education	
	Drone management	
	Safety patrols	

Net direct service cost ($)		Service FTE	
2025/26	2026/27	2025/26	2026/27
(5,549,751)	(6,549,180)	50.25	52.55

Emergency Management

Service intent: To minimise potential risks and impacts on the community from natural disasters such as bushfires and weather events, through prevention, preparedness, response and recovery.

Service units: Community Safety & Emergency Management

Legislation: *Bush Fires Act 1954, Bush Fires Regulations 1954, Fire Brigades Act 1942, Fire Brigades Regulations 1943, Fire and Emergency Services Act 1998, Emergency Management Act 2005, Emergency Management Regulations 2006, Fire Brigades Act 1942, Biodiversity Conservation Act 2016, Conservation and Land Management Act 1984, Work Health and Safety Act 2020, Environmental Protection Act 1986, Aboriginal Heritage Act 1972, Local Government Act 1995*

KPI: The number of families reached through the City's Emergency management preparedness sessions

Strategies and plans: Local Emergency Management Arrangements, Bushfire Risk Management Plan 2025-2027

Key programs: Bush Fire Risk Management Plan, Management of the City's bushfire brigade volunteers, Emergency management preparedness

Service details level 2	Service details level 3	Service requirements
Management of local emergency preparedness	Preparedness activities	Statutory
	Maintain emergency assets	
	Emergency evacuation and recovery centres	
Emergency response	Management of volunteer bush fire brigade	
	Support SES	
	City response	
Fire protection mitigation action	Fire mitigation on City managed lands	
	Fire mitigation on private property	
Management of recovery planning and action		
Emergency Services Levy Management		

Net direct service cost ($)		Service FTE	
2025/26	2026/27	2025/26	2026/27
(1,054,107)	(1,264,348)	3	3

Projects Supporting Emergency Management

Two Rocks Bushfire Brigade Building	
Description	Design - Commenced detailed design of the Two Rocks Bushfire Brigade building.
Project establishment (Approximate)	2022/23
Estimated completion (Subject to budget provision)	2031/32
Budget type	Capital
Budget (This FY)	$500,000
Estimated future budget	$18,800,000
Estimated total budget	$19,532,000
Capital works project title	Caraway Park, Two Rocks, Two Rocks Bushfire Brigade & Emergency Services Station development (004381)

Public Health

Service intent: Ensuring statutory compliance through the provision of integrated compliance services to facilitate healthy and safe communities.

Service units: Health & Compliance

Legislation: Public Health Act 2016, Food Act 2008, *Environmental Protection Act 1986, Health (Miscellaneous Provisions) Act 1911 Act 2016 (and associated Regulations)*, Local Government Act 1995, Caravan Parks and Camping Grounds Act 1995, and Subsidiary Regulations.

KPI: The percentage of public pool and caravan park inspections conducted within the required timeframes

Strategies and plans: Public Health Plan

Service details level 2	Service details level 3	Service requirements
Protect and enhance public health	Food safety- education, inspections, and sampling	Statutory
	Water quality - Inspection and sampling	
	Disease prevention - Notifiable disease investigations and skin penetration establishment inspections	
	Pest control - Monitoring and chemical treatment of wetlands	Discretionary
Protect and enhance public health	Built environment - Inspections of public buildings, events and caravan parks	Statutory
	Pollution - Monitoring of noise, asbestos, air, soil and water	

Net direct service cost ($)		Service FTE	
2025/26	2026/27	2025/26	2026/27
(1,287,567)	(1,422,455)	14.81	14.81

Strategic Goal 2 - A Sustainable City - Together, we protect today's environment to create a healthier, greener tomorrow for all

Environmental Management

Service intent: Deliver a healthy and sustainable environment by managing our highly valued natural and built environmental attributes, including biodiversity of flora and fauna, climate change impacts, air quality, sustainable water and clean energy.

Service units: Strategic Land Use Planning & Environment

Legislation: *Environmental Protection and Biodiversity Conservation Act 1999, Nature Repair Act 2023, Biodiversity Conservation Act (2016), Environmental Protection (Clearing of Native Vegetation) Regulations 2004, Conservation and Land Management Act (1984), Swan and Canning Rivers Management Act (2006), Biosecurity and Agriculture Management Act (2007), Planning and Development Act 2005,Planning and Development (Local Planning Schemes) Regulations 2015, Bushfires Act 1954 (amended 2016), Contaminated Sites Act 2003, Aboriginal Cultural Heritage Act 1972, Waterways Conservation Act (1976)*

KPI: The percentage increase of tree canopy in the City, The percentage reduction in diesel Greenhouse Gas emissions for the City's fleet per bin serviced in the year, The percentage reduction in unleaded petrol (ULP) Greenhouse Gas emissions for the City's fleet, The percentage reduction in electricity and gas use per asset for the City assets

Strategies and plans: Climate Change Adaptation and Mitigation Strategy 2020-2026, Coastal Management Plan 2021, Urban Forest Strategy 2022, Yellagonga Integrated Catchment Management Plan 2021-2026, Waterwise Action Plan, Local Biodiversity Plan 2026- 2030, Environment and Sustainability Strategy

Key programs: Wannergrow – Plants for Residents, Environment and Sustainability Community Education

Service details level 2	Service details level 3	Service requirements
Managing climate change	Climate change adaptation and mitigation planning	Both
	Coastal hazard and risk management and adaptation planning	
	Coastal management planning	
	Environment and sustainability planning	
	Assessment of Environmental Management Plans	
	Environmental Management System administration	Discretionary
Biodiversity	Local biodiversity Planning	Both
Resource management	Energy reduction Planning	Discretionary
	Water conservation Planning	

Net direct service cost ($)		Service FTE	
2025/26	2026/27	2025/26	2026/27
(790,587)	(820,710)	5	5

Parks and Conservation Areas

Service intent: Managing and enhancing reserve areas to support a healthy and active community and maintain conservation values

Service units: Parks & Conservation Management, Asset Maintenance, Asset Planning

Legislation: *Environmental Protection and Biodiversity Conservation Act 1999, Nature Repair Act 2023, Biodiversity Conservation Act (2016), Environmental Protection (Clearing of Native Vegetation) Regulations 2004, Conservation and Land Management Act (1984), Swan and Canning Rivers Management Act (2006), Biosecurity and Agriculture Management Act (2007), Planning and Development Act 2005,Planning and Development (Local Planning Schemes) Regulations 2015, Bushfires Act 1954 (amended 2016), Contaminated Sites Act 2003, Aboriginal Cultural Heritage Act 1972, Waterways Conservation Act (1976)*

KPI: The percentage of scheduled maintenance completed in the City's parks and reserves The percentage of ground water licence allocations used

Strategies and plans: Environment and Sustainability Strategy, Coastal Management Plan 2021, Coastal Infrastructure Asset Management Plan 2025, Coastal Hazard Risk Management and Adaptation Plan, Local Biodiversity Plan 2026- 2030, Urban Forest Strategy 2022, Parks Asset Management Plan 2025, Natural Area Asset Management Plan 2025

Key programs: Annual Tree Planting Program, Urban Rivers and Catchment Program, Polyphagous Shot Hole Borer (PSHB) management, Coastal Monitoring Program, Beach Renourishment Program

Service details level 2	Service details level 3	Service requirements
Conservation areas and foreshore management	Conservation, Weed Control Wetlands Management	Both
	Conservation Foreshore Management	
Coastal Management	Beach cleaning	
	Beach signs management	
	Coastal maintenance	
	Beach access management	
	Coastal monitoring	Discretionary
	Swimming enclosure management	Both
	Beach renourishment	Discretionary
Landscape and Turf Management	Landscape management	Both
	Turf management	Discretionary
Streetscape Management	Non arterial road Streetscape Maintenance	Both
	Arterial Road Streetscape Maintenance	
Tree Management	Tree Maintenance	
	Tree Planting	Discretionary
Parks Assets Management	Parks Lighting Management	
	Parks Structure Management	Both
	Sports Equipment Management	
Irrigation Management		Discretionary

Streetscape Management	Streetscape Construction	Discretionary
Parks Assets Management	Parks Construction	
Parks Management	Park Assets Planning & Management	Both
Coastal Management	Coastal Area Planning & Management	Statutory
Conservation areas and foreshore management	Conservation and Foreshore Area Planning & Management	Both

Net direct service cost ($)		Service FTE	
2025/26	**2026/27**	**2025/26**	**2026/27**
(47,224,387)	(49,186,827)	94.30	96.30

Projects Supporting Parks and Conservation

Beach Renourishment	
Description	Develop- Partnership across three councils for beach sand restoration. Currently investigations and consultancy studies only
Estimated completion (Subject to budget provision)	TBC
Budget type	Operational

Waste Management

Service intent: Lead environmentally sustainable approaches to waste management and provide waste collection services.

Service units: Infrastructure Capital Works, Waste Services

Legislation: *Waste Avoidance and Resource Recovery Act 2007 (WARR Act), WARR Regulations 2008, Environmental Protection (Controlled Waste) Regulations 2004 Litter Act 1979, Waste Avoidance and Resource Recovery (e-waste) Regulations 2024*

KPI: The number of tonnes of waste sent to landfill facilities, The number of tonnes of waste sent to recycling facilities, The total number of kilograms of waste per capita

Strategies and plans: Waste Plan 2020-2025

Service details level 2	Service details level 3	Service requirements
Kerbside Collection Services	General Waste (Red Lid Bin) Collection	Statutory
	Commingled Recyclables (Yellow Lid Bin) Collection	Discretionary
	Garden Organics (Lime-Green Lid Bin) Collection	
Verge Side Waste Collection	Bookable Verge Collections	
City Waste Services	Litter and Illegal Dumping Management	
	Public Place Waste Management	
	Dog Waste Bag Management	
City Waste Services	City Event Waste Management	
	Bin Delivery and Maintenance	

Waste Facilities	Community Drop-Off Services	Discretionary
Waste Education	Waste Education Program	
Kerbside Collection Services	Bookable Verge Collections	
Verge Side Waste Collection		
Waste Education	Waste Projects Management	

Net direct service cost ($)		Service FTE	
2025/26	**2026/27**	**2025/26**	**2026/27**
3,208,083	4,082,681	73.61	80.95

Projects Supporting Waste Management

Neerabup Resource Recovery Precinct (NRRP)	
Description	Design - Commence detailed design of a Waste Transfer Station and Community Recycling Centre and concept design of a Material Recovery Facility (MRF).
Project establishment (Approximate)	2022/23
Estimated completion (Subject to budget provision)	2030/31
Budget type	Capital
Budget (This FY)	$1,000,000
Estimated future budget	$46,515,000
Estimated total budget	$48,390,000
Capital works project title	Neerabup Community Recycling Centre, Neerabup, New Building (004634)

Tamala Park Landfill Site	
Description	Closure of Tamala Park landfill site
Estimated completion (Subject to budget provision)	2027/28
Budget type	Operational

Waste Management Options	
Description	Develop - Investigate transition from Garden Organics (GO) to Food and Garden Organics (FOGO) Investigate Waste to Energy options for residual waste.
Estimated completion (Subject to budget provision)	Ongoing
Budget type	Operational

Strategic Goal 3 - A Thriving Economy - Local jobs, sustainable growth, and shared success, building a future full of opportunity

Economic Development

Service intent: Enable businesses to provide diverse and quality local job opportunities, facilitate the delivery of sustainable economic growth and enhance social and environmental outcomes for intergenerational equity.

Service units: Advocacy & Economic Development

KPI: The number of people who attended business training, events and workshops facilitated by the City, The percentage of business applications approved within the 60-day timeframe, The percentage of business applications approved within the 90-day timeframe, The dollar value of non-residential building approvals in the City

Strategies and plans: Economic Development Strategy 2022-2032, Visitor Economy Strategy 2025 – 2030 and Advocacy Plan

Key Programs: Business Support Service, Business Wanneroo, Wanneroo Business Association Sponsorship Agreement, Australian Automation and Robotics Sponsorship Agreement, Sports Marketing Australia Partnership, Wanneroo Business Awards, Wanneroo Business Expo.

Service details level 2	Service details level 3	Service requirements
Business Engagement and Support	Facilitate a high level of business support, training, networking, events scholarships and sponsorship opportunities for local businesses	Discretionary
	Deliver the Business Support Service	
	Develop and manage strategic partnerships (to enhance business support outcomes)	
	Business and Industry engagement including provision of clear and accessible information	
	Facilitating red tape reduction for business approvals (e.g. Small Business Friendly Approvals)	
	Implement the City's Enterprise Fund	
Investment Attraction and Marketing	Investment attraction and strategic marketing for private investment	
	Strategic economic advocacy to attract public investment	
	Manage Business Wanneroo brand, website and social media	
	Develop and manage networks to position the City as a place to invest	
	Deliver Investor Liaison service	

Planning for Future Employment Areas (Land use optimisation for employment areas)	Enable the Neerabup Industrial Area and Australian Automation & Robotics Precinct developments	Discretionary
	Optimise the use and activation of employment land	
	Strategic economic advocacy to unlock future employment lands and deliver enabling infrastructure	
	Expand land use opportunities for Tourism (expanding uses including agri-tourism)	
Business Leadership, Innovation and Sustainability	Enable business innovation and technology	
	Regional collaboration to support transformational and/or innovative economic outcomes	
	Advocating for sustainable local procurement	
	Research, trend analysis, pilot innovation, partnerships and relationship development (public and private)	

Net direct service cost ($)		Service FTE	
2025/26	**2026/27**	**2025/26**	**2026/27**
(1,159,213)	(1,066,090)	5.5	5.70

Projects Supporting Economic Development

Australian Automation and Robotics Precinct (AARP)	
Description	Facilitate - Support activation and review the performance of year one of the CORE Innovation Hub agreement and agree second year deliverables.
Estimated completion (Subject to budget provision)	2027/28
Budget type	Operational

Future Employment Lands Planning	
Description	Develop - undertake planning and define scope of works for future employment lands study.
Estimated completion (Subject to budget provision)	2027/28
Budget type	Operational

Tourism

Service intent: Create a vibrant destination, delighting visitors with our activated coastline, immersive natural environment, diversity of unforgettable experiences and unique places

Service units: Advocacy & Economic Development, Property Services

KPI: The number of visitors to the Discover Wanneroo website, The number of followers for the Discover Wanneroo Instagram and Facebook accounts

Strategies and plans: Discover Wanneroo Visitor Economy Strategy 2025-2030, Economic Development Strategy 2022-2032

Key programs: Discover Wanneroo, Yanchep Park Pass Program, Digital Trails Program, Sunset Coast Alliance, Destination Perth Partnership, Leased tourism site - Dunes redevelopment - Lot 211 Quinns Road, Mindarie, Leased hospitality site - Be Our Guest Holdings - Old Yanchep Surf Club

Service details level 2	Service details level 3	Service requirements
Tourism Industry Support and Development	Regulatory environment	Discretionary
	Advocate and lobby	
	Visitor servicing	
	Investment attraction and product development	
	Visitor attraction	

Net direct service cost ($)		Service FTE	
2025/26	2026/27	2025/26	2026/27
(340,967)	(240,200)	0.60	0.60

Strategic Goal 4 - A Connected and Liveable City - A true home is where neighbours connect, streets feel safe, and everyday joys are close by

Community Development

Service intent: Work with community and stakeholders to foster connectedness and capacity across all ages, diverse cultures and abilities to enhance quality of life.

Service units: Community Development

Legislation: *Disability Services Act 1993 (amended 2004), Equal Opportunity Act 1984 (WA0), Commonwealth Disability Discrimination Act 1992*

KPI: The percentage of access items identified through audit that were completed as scheduled, The percentage of the budget for access infrastructure spent

Strategies and plans: Social Strategy 2019, Community Development Plan 2021-2027, Reconciliation Action Plan 2025-2027, Regional Homelessness Plan 2022-2026

Key programs: Strategic Social Needs Advocacy, Youth Development service review

Service details level 2	Service details level 3	Service requirements
Social inclusion	Age friendly initiatives	Discretionary
	Planning and policy	
	Reconciliation	
	Access and inclusion	Statutory
	Advocacy and partnership development	Discretionary
	Social connectedness	
	Respond to homelessness	
	Community transport	
Community development	Volunteering	
	Community capacity building	
Childhood Development	Advocacy and partnership development	
	Planning and policy	
Youth development	Advocacy and partnership development	
	Youth programs in community (Outreach)	
	Youth programs in youth centres	
	Youth leadership and empowerment	
Community funding	Grants	
	Donations	

Net direct service cost ($)		Service FTE	
2025/26	2026/27	2025/26	2026/27
(5,006,741)	(5,321,222)	41.32	41.08

Projects Supporting Community Development

Community Development Plan	
Description	Adopt the City's Disability Access and Inclusion Plan.
Estimated completion (Subject to budget provision)	2026/27
Budget type	Operational

Reconciliation Action Plan	
Description	Develop the City's Reconciliation Action Plan.
Estimated completion (Subject to budget provision)	2026/27
Budget type	Operational

Regional Homelessness Plan	
Description	Adopt a Regional Homelessness Plan.
Estimated completion (Subject to budget provision)	2026/27
Budget type	Operational

Community Recreation Programs and Facilities

Service intent: Plan and provide innovative models for quality community facilities and programs to enable opportunities for healthy and active lifestyles.

Service units: Asset Maintenance, Infrastructure Capital Works, Asset Planning, Community Facilities

Legislation: *Local Government Act 1995, Building Act 2011 & Regulations 2012*

KPI: Number of attendees at the City's Aquamotion and Kingsway Indoor Stadium facilities, Number of bookings for the City's community facilities

Strategies and plans: Social Strategy 2019, Asset Management Strategy 2024-2030, Active Reserves Master Plan 2016, Buildings Asset Management Plan 2025, Community Facilities Plan - Northern Coastal Growth Corridor, Golf Courses Strategic Plan 2019-2034

Key programs: Implementation of the Golf Courses Strategic Plan

Service details level 2	Service details level 3	Service requirements
Leisure services	Aquamotion	Discretionary
	Kingsway Indoor Stadium	
Community facility planning	Needs and feasibility assessments	
	Facility master planning	
	Grant funding application and management	
	Project management/delivery	
Community facility bookings and operations	Aquamotion	
	Kingsway Indoor Stadium	
	Community facilities	
Facility Asset Management	Provide buildings and facilities	Both
	Maintain Building and facilities	

Community and sporting clubs facilitation	Club development	Discretionary
Beach Safety Services	Surf Lifesaving Beach patrols	
Golf course management	Marangaroo	
	Carramar	
Sport and recreation program delivery	Kingsway Indoor Stadium	
Leisure services		
	Alkimos Aquatic and Recreation Centre	
Facility Asset Management	Buildings Asset Planning & Management	Both

Net direct service cost ($)		Service FTE	
2025/26	**2026/27**	**2025/26**	**2026/27**
(11,758,089)	(14,229,252)	81.22	82.78

Projects Supporting Community Facilities and Recreation

Two Rocks Beach (south) Beach Accessway	
Description	Delivery – Constructed in response to the anticipated increase in demand.
Project establishment (Approximate)	2019/20
Estimated completion (Subject to budget provision)	2030/31
Budget type	Capital
Budget (This FY)	$2,770,000
Estimated future budget	$1,510,000
Estimated total budget	$4,689,000
Capital works project title	Two Rocks Beach (South) New Beach Accessway (004234)

Fredrick Stubbs Park, Quinns Rocks	
Description	Upgrades to the Carpark and surrounding areas.
Project establishment (Approximate)	2020/21
Estimated Completion (Subject to budget provision)	2030/31
Budget type	Capital
Budget (This FY)	$ 2,050,000
Estimated future budget	$10,250,000
Estimated total budget	$12,772,000
Capital works project title	Frederick Stubbs Park, Quinns Rocks, Upgrade Car Park and Surrounds (004287)

Alkimos District Open Space	
Description	Develop - facility planning for the Alkimos District Open Spaces.
Estimated completion (Subject to budget provision)	2026/27
Budget type	Operational

Alkimos Aquatic and Recreation Centre (AARC)	
Description	Delivery - The AARC will feature indoor and outdoor swimming pools, gym and fitness facilities, sports courts, a crèche, a cafe© and more, for people of all ages and abilities.
Project establishment (Approximate)	2011/12
Estimated completion (Subject to budget provision)	2027/28
Budget type	Capital
Budget (This FY)	$12,516,000
Estimated future budget	$150,000
Estimated total budget	$88,007,000
Capital works project title	Alkimos, New Alkimos Aquatic and Recreation Centre (004277)

Blackmore Park, Girrawheen	
Description	Design - upgrades to create an enjoyable and inclusive space.
Project establishment (Approximate)	2013/14
Estimated completion (Subject to budget provision)	2028/29
Budget type	Capital
Budget (This FY)	$140,000
Estimated future budget	$4,073,000
Estimated total budget	$4,292,000
Capital works project title	Blackmore Park, Girrawheen, Upgrade Park Various (ARMP) (004681)

Universal Access Fishing Platform, Quinns Rocks	
Description	Delivery - The platform will assist in reducing barriers to recreational fishing.
Project establishment (Approximate)	2021/22
Estimated completion (Subject to budget provision)	2027/28
Budget type	Capital
Budget (This FY)	$500,000
Estimated future budget	$2,000,000
Estimated total budget	$3,620,000
Capital works project title	Quinns Rocks Foreshore, New Universal Access Fishing Platform (004383)

Artificial Reef	
Description	Undertake a feasibility study for an artificial surfing reef within the City.
Estimated completion (Subject to budget provision)	2026/27
Budget type	Operational

Cabrini Park, Marangaroo	
Description	Design - The design aims to provide outdoor recreation opportunities and improve overall usability and accessibility for residents.
Project establishment (Approximate)	2013/14
Estimated completion (Subject to budget provision)	2027/28
Budget type	Capital
Budget (This FY)	$1,340,000
Estimated future budget	$2,100,000
Estimated total budget	$3,620,000
Capital works project title	Cabrini Park, Marangaroo, New Park Various (ARMP) (004687)

Girrawheen Hub Precinct	
Description	Design - Continue designs for the redevelopment of the existing Girrawheen Hub to create a multi-purpose space that incorporates the existing hub, library, community centre and community gardens.
Project establishment (Approximate)	2019/20
Estimated completion (Subject to budget provision)	2028/29
Budget type	Capital
Budget (This FY)	$10,000,000
Estimated future budget	$18,490,000
Estimated total budget	$30,058,000
Capital works project title	11 Patrick Court, Girrawheen, Girrawheen Hub Precinct Redevelopment (004335)

Alkimos Surf Lifesaving Club	
Description	Progress detailed design for the construction of a new Surf Lifesaving Club facility
Project establishment (Approximate)	2013/14
Estimated Completion (Subject to budget provision)	2029/30
Budget type	Capital
Budget (This FY)	$250,000
Estimated future budget	$15,500,000
Estimated total budget	$15,500,000
Capital works project title	Alkimos Surf Lifesaving Club, Alkimos, New Building (005110)

Alkimos Regional Open Space	
Description	Proposed facility planning for the Alkimos Regional Open Space
Estimated completion (Subject to budget provision)	2026/27
Budget type	Operational

Abbeville Park, Mindarie	
Description	Upgrades to the facilities In the sports amenities building
Project establishment (Approximate)	2013/14
Estimated Completion (Subject to budget provision)	2026/27
Budget type	Capital
Budget (This FY)	$1,116,000
Estimated future budget	N/A
Estimated total budget	$3,205,000
Capital works project title	Abbeville Park, Mindarie, Upgrade Sports Amenities Building (004300)

Kingsway Regional Sporting Complex	
Eastern Netball Courts	
Description	Design - Renew the surface and lighting will be upgraded at the Kingsway Netball Sporting Complex.
Project establishment (Approximate)	2019/20
Estimated completion (Subject to budget provision)	2027/28
Budget type	Capital
Budget (This FY)	$50,000
Estimated future budget	$3,000,000
Estimated total budget	$3,050,000
Capital works project title	Kingsway Regional Sporting Complex, Madeley, Renew Netball Courts and Floodlighting - 2026/2027 (004957)
Rugby Clubrooms	
Description	Upgrades to ensure the club rooms are fit for purpose including a Universal Accessible Toilet, umpire facilities and additional toilets, along with a general refurbishment of the facility.
Project establishment (Approximate)	2025/26
Estimated completion (Subject to budget provision)	2027/28
Budget type	Capital
Budget (This FY)	$2,000,000
Estimated future budget	$6,100,000
Estimated total budget	$8,600,000
Capital works project title	Kingsway Reserve, Madeley, Upgrade Kingsway Rugby Clubrooms (004688)

Carramar and Marangaroo Golf Course - Facility upgrades	
Description	Implementation of capital upgrades and redevelopment of driving range, facility buildings and related infrastructure at Carramar and Marangaroo Golf Courses
Marangaroo	
Project establishment (Approximate)	2019/20
Estimated completion (Subject to budget provision)	2028/29
Budget type	Capital
Budget (This FY)	$3,000,000
Estimated future budget	$12,740,000
Estimated total budget	$16,400,000
Capital works project title	Marangaroo Golf Course, Marangaroo, Upgrade Facility (004594)
Carramar	
Project establishment (Approximate)	2019/20
Estimated completion (Subject to budget provision)	2028/29
Budget type	Capital
Budget (This FY)	$3,000,000
Estimated future budget	$6,120,000
Estimated total budget	$9,850,000
Capital works project title	Carramar Golf Course Upgrade Facility (004593)

Future Land Use Planning

Service intent: Focus on strategic land use planning, incorporating the preparation and implementation of land use, transport and environmental strategies and plans to deliver healthy and sustainable natural and built environments.

Service units: Strategic Land Use Planning & Environment

Legislation: *Planning and Development Act 2005*

Service details level 2	Service details level 3	Service requirements
Strategic land use planning	Local Planning Scheme	Statutory
	Local Planning Policies	
	Planning Strategies	
	Activity Centre Planning	
	Precinct Master planning	
	Local Housing Strategy	
Transport and land use integration	Transport Planning	
Environmental and land use planning integration		
Administration of developer contributions		Statutory

Net direct service cost ($)		Service FTE	
2025/26	2026/27	2025/26	2026/27
(1,549,590)	(1,444,063)	14.00	11.80

Projects Supporting Future Land Use Planning

Local Planning Strategy	
Description	Finalise the Local Planning Strategy and progressively implement actions arising.
Estimated completion (Subject to budget provision)	2026/27
Budget type	Operational

Local Planning Scheme no.3	
Description	Finalise the draft Local Planning Scheme No.3 and present to Council for approval to advertise
Estimated completion (Subject to budget provision)	2026/27
Budget type	Operational

Heritage, Museums and the Arts

Service intent: Facilitate opportunities for participation in and access to a diverse range of cultural activities and assets that embrace the richness of our community's diverse beliefs, values, life experience and interests.

Service units: Cultural Development

Legislation: Aboriginal Heritage Act 1972 amended, *Heritage Act 2018, Maritime Archaeology Act 1973, Native Title Act 1993, Local Planning Policy for Local Heritage, Copyright Act 1968*

KPI: The number of visitors and participants in cultural services activities, The number of visitors to the Wanneroo Regional Museum (including historic houses)

Strategies and plans: Social Strategy 2019, Cultural Plan 2018-2022, Heritage Management Plan and Action Plan

Key programs: Annual arts and cultural exhibition program and Awards, Manage and develop the museum collection, Community History Centre service, Heritage Education Programs, Community art programs and cultural experiences

Service details level 2	Service details level 3	Service requirements
Arts	Exhibitions	Discretionary
	Annual community art awards	
	Community art projects	
	Artistic commissions	
	Management of the City art collection	
	Management of public art collection	
Museums and Heritage	Museum services	
	Museum collection	
	Community history service	

Museums and Heritage	Community history collection	Discretionary
	Heritage Education programs	
	Heritage site management	Statutory

Net direct service cost ($)		Service FTE	
2025/26	2026/27	2025/26	2026/27
(1,673,744)	(1,956,609)	12.22	13.42

Projects Supporting Heritage, Museums and the Arts

Public art strategy and master plan	
Description	Development of a public art strategy and master plan
Estimated completion (Subject to budget provision)	2026/27
Budget type	Operational

Library Services

Service intent: Provision of library services including community resources, facilities, digital media, literacy and lifelong learning opportunities.

Service units: Cultural Development

Legislation: *Library Board of Western Australia Act 1951*

KPI: The percentage of the City's population that are library members, The number of attendees for library programs and activities

Strategies and plans: Social Strategy 2019

Service details level 2	Service details level 3	Service requirements
Community resources, facilities and engagement	Physical and on-line resources	Both
	Library buildings (including WLCC)	Statutory
Digital media provision and access	Technology access and use	Discretionary
	Website	
Support for literacy and lifelong learning	General Library Programs Delivery	
	Early childhood program (schools and child health nurses)	
	Community Led partnerships	

Net direct service cost ($)		Service FTE	
2025/26	2026/27	2025/26	2026/27
(6,857,389)	(6,251,070)	49.70	49.70

Projects Supporting Library Services

Alkimos Library and Community Hub	
Description	Undertake planning for the proposed Alkimos Library/Community Hub
Estimated completion (Subject to budget provision)	2026/27
Budget type	Operational

Place Management

Service intent: Develop unique places by connecting with the community to help shape our local plans and service delivery.

Service units: Community Development, Place Management

KPI: Number of people visited *Your Say* pages for consult to collaborate engagements

Strategies and plans: Social Strategy 2019, Place Strategy 2023-2027

Service details level 2	Service details level 3	Service requirements
Place-led Planning	Community engagement	Discretionary
	Development and Review	
Place Management and Activation	Develop place activation plans	
	Implement and monitor place activation initiatives	
	Hub management	
	Stakeholder management	
Coordination of community engagement	Community engagement advice	Both
City events management	Community events	

Net direct service cost ($)		Service FTE	
2025/26	2026/27	2025/26	2026/27
(3,450,615)	(3,742,446)	13.51	15.51

Projects Supporting Place Management

Yanchep Lagoon Precinct	
Description	Delivery - Yanchep Foreshore Management Plan and services upgrades to create greater opportunities for tourism, recreation, and economic growth.
Project establishment (Approximate)	2016/17
Estimated completion (Subject to budget provision)	2029/30
Budget type	Capital
Budget (This FY)	$3,500,000
Estimated future budget	$42,525,000
Estimated total budget	$46,025,000
Capital works project title	Yanchep Lagoon Precinct, Yanchep, Upgrade Infrastructure (004918)

Events strategy	
Description	Develop an Events Strategy for the City
Estimated completion (Subject to budget provision)	2026/27
Budget type	Operational

East Wanneroo Place - Led Planning	
Description	Facilitate place-led planning in East Wanneroo to inform public realm design such as streetscapes, public open space and community facilities.
Estimated completion (Subject to budget provision)	Ongoing
Budget type	Operational

Planning and Building Approvals

Service intent: Provision of integrated approval services to deliver customer focused and quality outcomes

Service units: Land Development, Approval Services

Legislation: *Planning and Development Act 2005, Building Act 2012, Local Government Act 1995*

Key programs: Smart City Strategy

Service details level 2	Service details level 3	Service requirements
Assessing development applications		Statutory
Assessing subdivision applications		
Assessing town planning scheme amendments		
Developing and reviewing planning policies		
Preparing and assessing structure plan proposals		
Certifying building permit applications		
Issuing licences, permits and certificates	Building permit applications	
	Sign licences	
	Verge licences	
Manage Land Development	Infrastructure	
	Developer Provided Infrastructure	
Manage Land Development	Plan assessments	
	Environmental Management Plan	

Net direct service cost ($)		Service FTE	
2025/26	2026/27	2025/26	2026/27
24,123	(1,387,121)	63.50	64.70

Planning and Building Compliance

Service intent: Ensuring statutory compliance through the provision of integrated compliance services to facilitate healthy and safe communities

Service units: Health & Compliance, Approval Services, Land Development

Legislation: *Building Act 2011, District Planning Scheme No.2, Planning and Development Act 2005, Local Government Act 1995 and Subsidiary Regulations.*

Key programs: Proactive Sand Drift Inspection Program

Service details level 2	Service details level 3	Service requirements
Monitor statutory planning and building compliance	Monitoring compliance with planning approvals	Statutory
	Inspection of residential swimming pool barriers for compliance	
	Monitoring compliance with building approvals	

Net direct service cost ($)		Service FTE	
2025/26	2026/27	2025/26	2026/27
(1,785,876)	(1,864,209)	23	23

Transport and Drainage

Service intent: Manage accessible and sustainable local transport and drainage infrastructure to meet community needs now and in the future in the most cost-effective way.

Service units: Asset Maintenance, Infrastructure Capital Works, Asset Planning,

KPI: The percentage of capital works pathway projects at practical completion in the financial year

Strategies and plans: Transport Strategy 2019-20, Asset Management Strategy 2024-2030, Wanneroo Active Transport Plan 2022-2026

Key programs: Active Transport "Your Move"

Service details level 2	Service details level 3	Service requirements
Roads	Provide design	Discretionary
	Provide construction	
	Provide maintenance	
Transport Asset Management	Street Verge Bond Program	
	City Community Christmas Decorations	
	Provide Traffic Services	Both
Stormwater Drainage	Provide Design	Discretionary
Stormwater Drainage	Provide Construction	
	Provide Maintenance	Statutory
Road Reserve (Street) Lighting Management	Provide Design	Discretionary

Road Reserve (Street) Lighting Management	Provide Construction	Discretionary
	Provide Maintenance	Statutory
Provide Street furniture	Provide Design	Discretionary
	Provide Construction	
	Provide Maintenance	Statutory
Provide Street Signs	Provide Maintenance	Discretionary
Carpark Asset Management	Provide Design	
	Provide Construction	
	Provide Maintenance	Statutory
Pathways	Provide Design	Discretionary
	Provide Construction	
	Provide Maintenance	Statutory
Bridges	Provide Design	Discretionary
	Provide Construction	
	Provide Maintenance	Statutory
Public access ways	Provide Design	Discretionary
	Provide Construction	
	Provide Maintenance	Statutory
Underpasses	Provide Design	Discretionary
	Provide Construction	
	Provide Maintenance	Statutory
Stormwater Drainage Management	Stormwater Drainage Asset Planning & Management	Statutory
Transport Asset Management	Transport Asset Planning & Management	
Stormwater Drainage Management	Strategic Asset Management	Discretionary
Transport Asset Management	Strategic Asset Management	

Net direct service cost ($)		Service FTE	
2025/26	**2026/27**	**2025/26**	**2026/27**
(14,720,376)	(24,281,662)	138.18	139.96

Projects Supporting Roads and Drainage

Yanchep Beach Road Upgrades	
Description	Design - The upgrade will cater for current and future traffic growth in Yanchep, helping to reduce congestion and improve road safety for the community.
Project establishment (Approximate)	2020/21
Estimated completion (Subject to budget provision)	2029/30
Budget type	Capital
Budget (This FY)	$700,000
Estimated future budget	$16,592,000
Estimated total budget	$17,542,000
Capital works project title	Yanchep Beach Road Upgrade to dual carriageway from Marmion Ave to Spinnaker Blvd (004542)

Neaves rd, Mariginiup	
Description	Design - Continue the detailed design and service approvals for road upgrades to Neaves Road in Mariginiup
Project establishment (Approximate)	2022/23
Estimated completion (Subject to budget provision)	2029/30
Budget type	Capital
Budget (This FY)	$150,000
Estimated future budget	$7,350,000
Estimated total budget	$7,595,000
Capital works project title	Neaves Rd, Mariginiup, Upgrade Traffic Treatment Old Yanchep RD to Timely Hostess Mews (004546)

Girrawheen Ave, Girrawheen	
Description	Construction - road safety upgrades designed to reduce crashes and improve safety on local streets.
Project establishment (Approximate)	2021/22
Estimated completion (Subject to budget provision)	2029/30
Budget type	Capital
Budget (This FY)	$1,600,000
Estimated future budget	$1,500,000
Estimated total budget	$4,798,000
Capital works project title	Girrawheen Ave, Girrawheen, Upgrade Marangaroo dr to Beach Rd (004388)

Flynn Drive Upgrades	
Dual Carriageway from Wanneroo Rd to Old Yanchep Rd	
Description	Design -This State and Federal funded project will improve safety, reduce congestion and support future growth
Project establishment (Approximate)	2020/21
Estimated completion (Subject to budget provision)	2032/33
Budget type	Capital
Budget (This FY)	$7,500,000
Estimated future budget	$20,046,000
Estimated total budget	$32,361,000
Capital works project title	Flynn Drive, Neerabup, Upgrade from Wanneroo Road to Old Yanchep Road (004347)
Old Yanchep Road, Orchid Road and Trandos Road	
Description	Design -forms part of a major infrastructure upgrade, aimed at strengthening the network and improving traffic efficiency.
Project establishment (Approximate)	2024/25
Estimated completion (Subject to budget provision)	2035/36
Budget type	Capital
Budget (This FY)	$100,000
Estimated future budget	$6,221,000
Estimated total budget	$6,590,000
Capital works project title	Old Yanchep Road, Orchid Road and Trandos Road, Neerabup, Upgrades to Roads and Intersection (004632)

Strategic Goal 5 - A Well-Governed and Managed City - Good governance means listening being open and making decisions based on facts.

Advocacy

Service intent: Attract government and non-government investment for key infrastructure, gaps to service provision, policy, and legislation through strategic economic advocacy

Service units: Advocacy & Economic Development

KPI: The dollar value of funds committed for projects in the City during Election year The dollar value of committed funds received for City delivered projects in non-Election years

Strategies and plans: Economic Development Strategy 2022-2032, Connect Wanneroo Advocacy Plan 2023-2032

Service details level 2	Service details level 3	Service requirements
Strategic Economic Advocacy	Priority Advocacy Projects & Master List	Discretionary
	Stakeholder management and engagement	
	Narrative and evidence base	
	Tactics, actions and implementation	

Net direct service cost ($)		Service FTE	
2025/26	2026/27	2025/26	2026/27
(194,927)	(180,075)	1.00	1.00

Customers and Stakeholder Delivery

Service intent: Ensure we collaborate with our community and stakeholders to provide services they value; ensure we manage the City's resources and services to meet the current and future needs of our community in a socially, culturally, environmentally and financially sustainable way.

Service units: Communications and Brand, Contracts and Procurement, Corporate Planning, Performance and Improvement, Customer and Information Services, Finance, Fleet Services, People and Culture, Property Services

Legislation: *Local Government Act 1995*

KPI: The percentage of customer requests responded to within the target timeframe, The number of lost time injuries recorded in the City's Safety Management System, All injury frequency rate (AIFR)

Strategies and plans: Customer First Strategy 2021-2026, Communications Strategy 2019-2023, Workforce Plan 2024-2025

Key programs: Citizen Central, Snap Send Solve, City Systems Review, Implement Data Management Framework, Procurement Strategy, Service Reviews, Smart City Initiatives, Property-based Income Streams, City Culture

Service details level 2	Service details level 3	Service requirements
Manage plant, fleet, and equipment	Fleet Management	Both
	Equipment and Plant Management	
Customer services	Management of the Customer Relations Centre Services	
Information Services Management	Information Systems Management	Discretionary
	Information technology	
	Mapping and Spatial Data	Both
	Information records management	
Provide Communications and Branding	Communications and Branding Services and Activities	Discretionary
	Media relationship management	
	Outbound sponsorships	
Managing People and Developing Culture	Organisational Development	Both
	Employee relations and Human Resources services	
	Occupational safety and health	
Delivering Transactional Finance	Process transactions	Statutory
	Rates management	
	Taxation compliance	
	Strategic grants management	Discretionary
Contracts and Procurement Management	Procurement	Statutory
	Contracts	
Manage plant, fleet and equipment	Management of Stores	Discretionary
Manage Property Services	Leasing	Both
	Land acquisition and disposal	
	Freehold land management	Discretionary
	Crown land management	Statutory

Net direct service cost ($)		Service FTE	
2025/26	2026/27	2025/26	2026/27
(14,227,698)	(11,178,859)	166.54	164.74

Projects Supporting Customers and Stakeholder Delivery

Communication and Engagement Strategy	
Description	Develop a consolidated communications and engagement strategy for endorsement.
Estimated completion (Subject to budget provision)	2026/27
Budget type	Operational

Lot 9100 Mather Drive, Neerabup	
Description	Design - Under the selected Develop and Sell option, 41 subdivided lots will be created and released to the market.
Project establishment (Approximate)	2015/16
Estimated completion (Subject to budget provision)	2028/29
Budget type	Capital
Budget (This FY)	$10,488,000
Estimated future budget	$2,392,000
Estimated total budget	$14,116,000
Capital works project title	Neerabup Industrial Area, Neerabup, New Development of Lot 9100 Mather Drive (004377)

Website Redevelopment	
Description	Implement - Launch new website
Project establishment (Approximate)	2024/25
Estimated completion (Subject to budget provision)	2026/27
Budget type	Capital
Budget (This FY)	$390,000
Estimated future budget	N/A
Estimated total budget	$844,500
Capital works project title	Corporate - IT, Renew the City Website - 2025/2026 (004364)

Public Wi-Fi to City Buildings	
Description	Investigate - Provision of Public Wi-Fi to City buildings
Estimated completion (Subject to budget provision)	2027/28
Budget type	Operational

Organisational Structure	
Description	Implement- organisational structure review aligned to council plan
Estimated completion (Subject to budget provision)	2027/28
Budget type	Operational

Rates and Revenue Policy	
Description	Develop - the rates and revenue policy to comply with legislation and review the strategic budget policy
Estimated completion (Subject to budget provision)	2026/27
Budget type	Operational

Lot 9003, Neerabup Industrial Area	
Description	Delivery - Lot 9003 contains sand and limestone resources that must be extracted to achieve acceptable ground levels for industrial subdivision.
Project establishment (Approximate)	2016/17
Estimated completion (Subject to budget provision)	2028/29
Budget type	Capital
Budget (This FY)	$1,000,000
Estimated future budget	$2,323,000
Estimated total budget	$7,535,000
Capital works project title	Neerabup Industrial Area, Neerabup, New Development of Lot 9003 (004088)

Leadership, Strategy and Governance

Service intent: Ensure the organisation is unified by a shared vision, culture and values, providing consistent purpose, direction and action; and clear and reliable organisational governance processes enable the City to meet its legal obligations and make ethical decisions in the interests the community and its stakeholders.

Service units: Asset Planning, Corporate Planning, Performance and Improvement, Finance, Legal and Governance, People and Culture

Legislation: *Local Government Act 1995*

KPI: The number of adverse external audit qualifications

Strategies and plans: Long Term Financial Plan 2023/24-2042/43, Asset Management Strategy 2024-2030, Workforce Plan 2024-2025, Risk Management Framework 2024, Connect Wanneroo Advocacy Plan 2023-2032, Corporate Governance Framework 2023, Three - Year Strategic Internal Audit Plan 2024-27

Key programs: Asset Performance Reporting

Service details level 2	Service details level 3	Service requirements
Providing Legal and Governance Support	Legal	Both
	Audit	
	Governance and statutory compliance	Statutory
	Policy	Discretionary
	Risk and assurance	Both
	Managing the City's insurance	Discretionary
Provide Council and Corporate Support	Local government elections	Both
	Council Members administrative support	
	Council meetings support	
	Corporate support	
Provide Strategic Planning	Corporate planning	

Provide Strategic Planning	Manage Strategic Workforce Planning	Both
	Manage Strategic Finance	
	Strategic Asset Planning and Management	
	Forward Works Planning	Discretionary
	External work liaisons	

Net direct service cost ($)		Service FTE	
2025/26	2026/27	2025/26	2026/27
(14,589,936)	(15,708,454)	74.62	74.26

Projects Supporting Leadership, Strategy and Governance

Local Government Reform	
Description	Implement - continue to monitor and respond to Local Government reforms
Estimated completion (Subject to budget provision)	Ongoing
Budget type	Operational

Ward Review	
Description	Undertake Ward review due to legislative requirements
Estimated completion (Subject to budget provision)	Ongoing
Budget type	Operational

Results and Sustainable Performance

Service intent: Ensure we manage the key results required to achieve our vision and evaluate progress towards the strategic outcomes for our community and; we understand stakeholder requirements and effectively manage the organisation's risk and capability to ensure sustainable performance.

Service units: Finance, Corporate Planning Performance & Improvement

Legislation: *Local Government Act 1995*

KPI: The percentage of the revised capital budget that has been spent in the financial year, The percentage of the original operational budget that has been spent in the financial year, The percentage of key asset management reserve targets that have been met in the financial year

Strategies and plans: Long Term Financial Plan 2023/24-2042/43

Key programs: Annual review of the Long Term Financial Plan, Liveability Survey

Service details level 2	Service details level 3	Service requirements
Corporate performance management	Annual Performance reporting	Statutory
	Corporate Performance Management	Both
Corporate performance management	Corporate Performance Benchmarking	Discretionary

	Provision of the Project Management Office	
Financial management and reporting	Monthly Financial reporting	Statutory
	Annual financial reports	
Business improvement	Conduct Process Improvement	Discretionary
	Provide Quality Management System aligned to ISO	
Corporate performance management	Business improvement	
Business improvement	Change Management	